WISCONSIN CHEESE MAKERS ASSOCIATION

EST. 1891

Setting, Measuring and Reporting on GHG Goals: Industry Tools for Dairy Processors

March 20, 2025

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Visit Us at Booth #1117 at 2025 CheeseCon!

Agenda

- Overview of the Greenhouse Gas Reporting Landscape
- Innovation Center for U.S. Dairy Tools and Resources
- Greenhouse Gas Calculation Tools
- Q & A

Overview of the Greenhouse Gas Reporting Landscape

Liz Harder, Director of Sustainability
Harbor Environmental, Inc.

WCMA: Setting and Reporting GHG Goals

March 20, 2025

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GHG Reporting Landscape: Frameworks and Standards

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Sustainable Development Goals (SDGs)

- Created by United Nations in 2015
- “The Global Goals”
- 17 goals to be reached by 2030
- Companies can choose which goals where they can have an impact.

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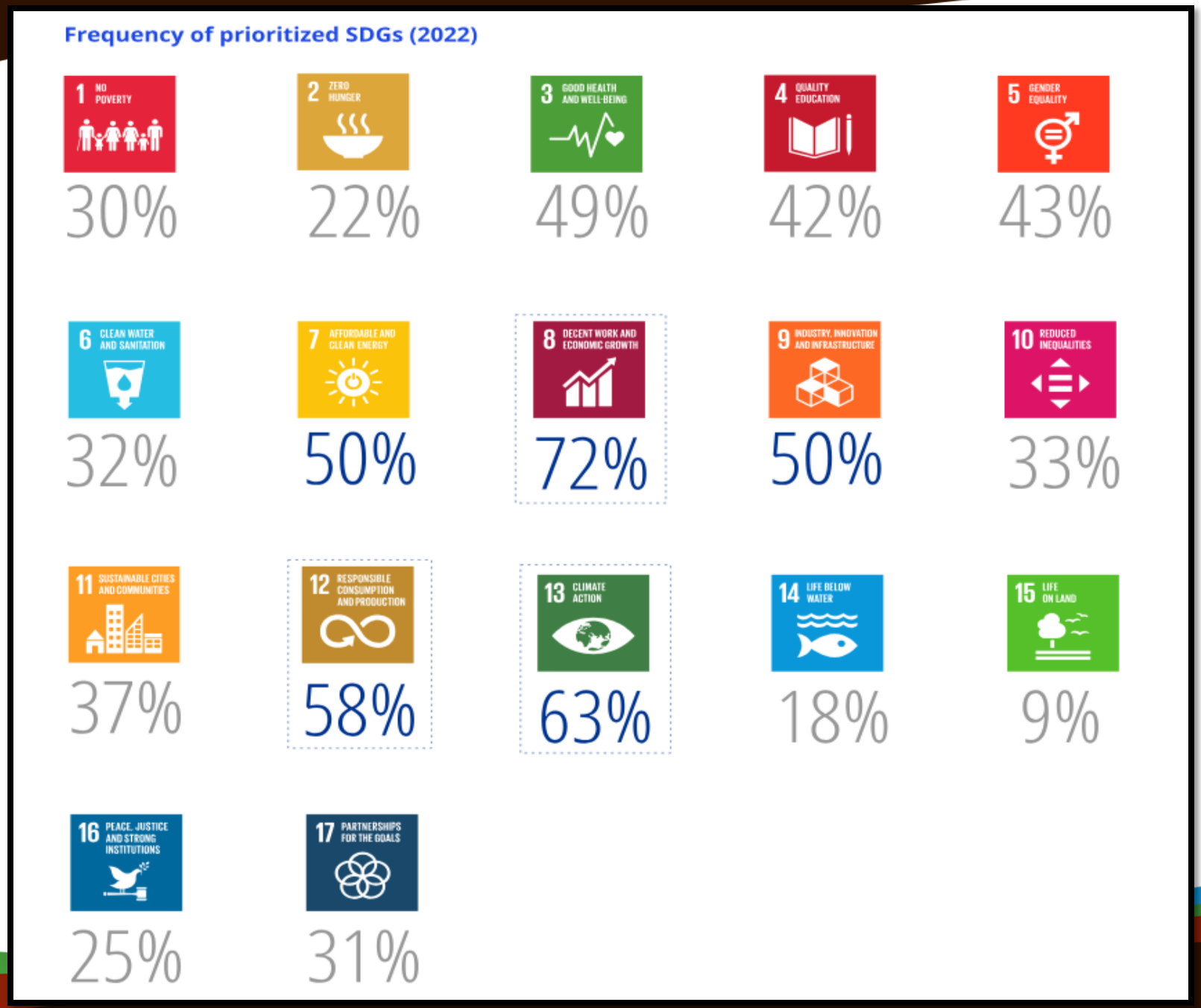
Sustainable Development Goals (SDGs)

By tracking and reporting GHG emissions, you take important steps towards making process on SDG 13.



Source: https://kpmg.com/xx/en/our-insights/esg/survey-of-sustainability-reporting-2022/sdg.html

SDGs

3,275 N100 Companies identify specific SDGs they consider most relevant for their businesses

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Task Force on Climate related Financial Disclosure (TCFD)

- Companies disclose climate-related financial risks to investors, lenders and insurers
- TCFD is made up of 11 Recommended Disclosures divided into four pillars. The four pillars are:
  - Governance: How does the organization's governance bodies, and management manage, assess and oversee climate-related risks and opportunities?
  - Strategy: What are the tangible material impacts of climate-related risks and opportunities on the whole business, including strategy and financial planning?
  - Risk Management: How does the organization define, assess and manage climate-related risks?
  - Metrics & Targets: What are the measurements in assessing material climate-related risks and opportunities?

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TCFD

While challenges remain, the GHG Protocol methodology is the most widely recognized and used international standard for calculating GHG emissions. Organizations may use national reporting methodologies if they are consistent with the GHG Protocol methodology.

Source: Final Report. Recommendations of the Task Force on Climate-related Financial Disclosures.

GREENHOUSE GAS PROTOCOL

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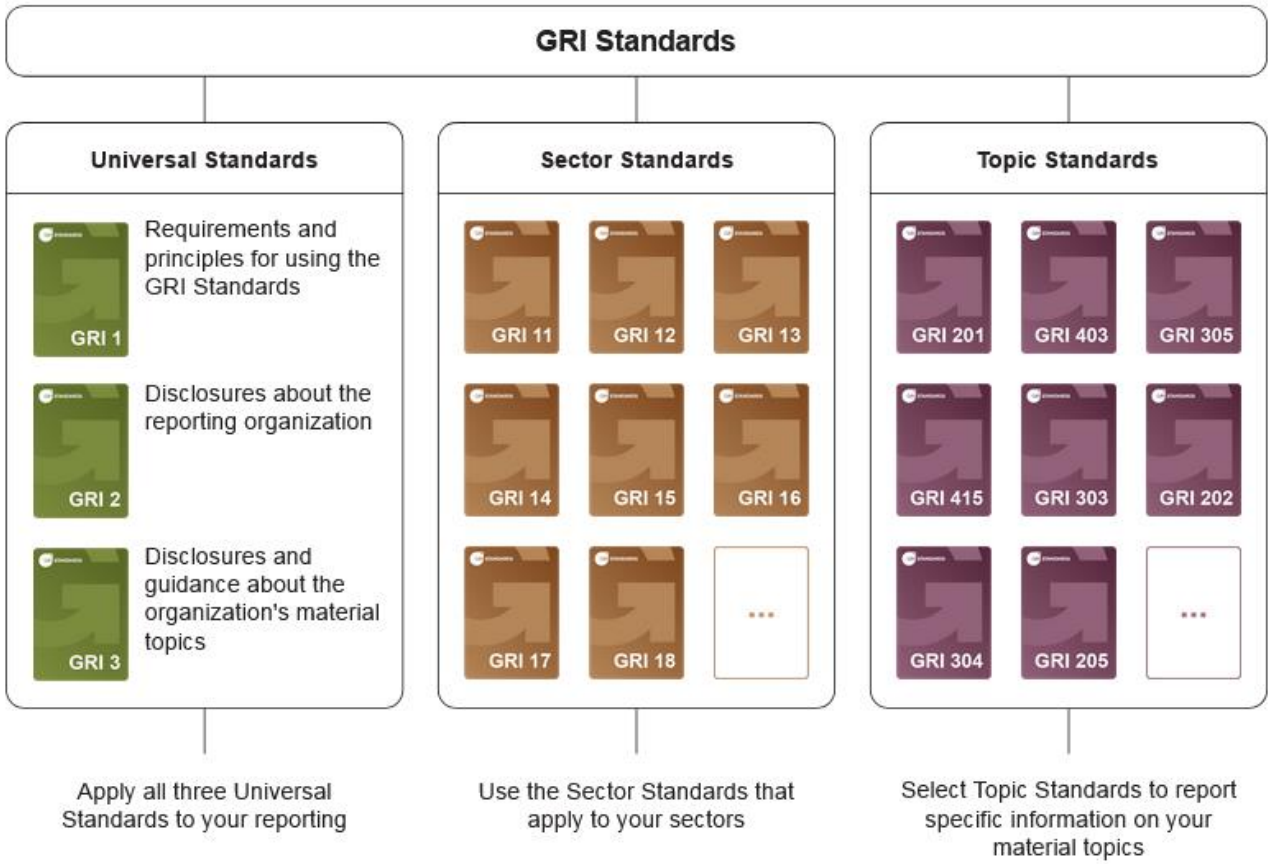
Global Reporting Initiative (GRI)



- Global common, standardized, language to communicate ESG impacts
- GRI consists of core standards to help organizations understand and report their outward impacts on the environment, society, and economy.
- The standards specify indicators, known as disclosures, required for transparent reporting on an organization and its impact

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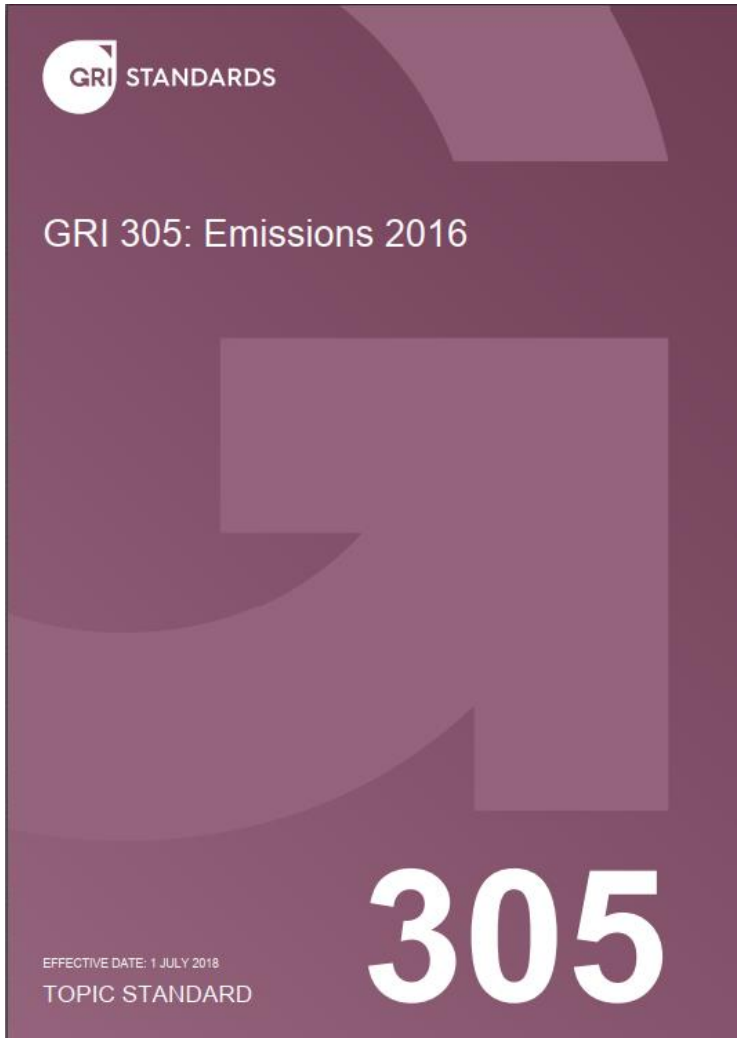
GRI 305: Emissions

Excerpt from GRI 305:
The requirements for GHG emissions in this Standard are based on the requirements of the 'GHG Protocol Corporate Accounting and Reporting Standard' ('GHG Protocol Corporate Standard') and the 'GHG Protocol Corporate Value Chain (Scope 3) Accounting and Reporting Standard' ('GHG Protocol Corporate Value Chain Standard').



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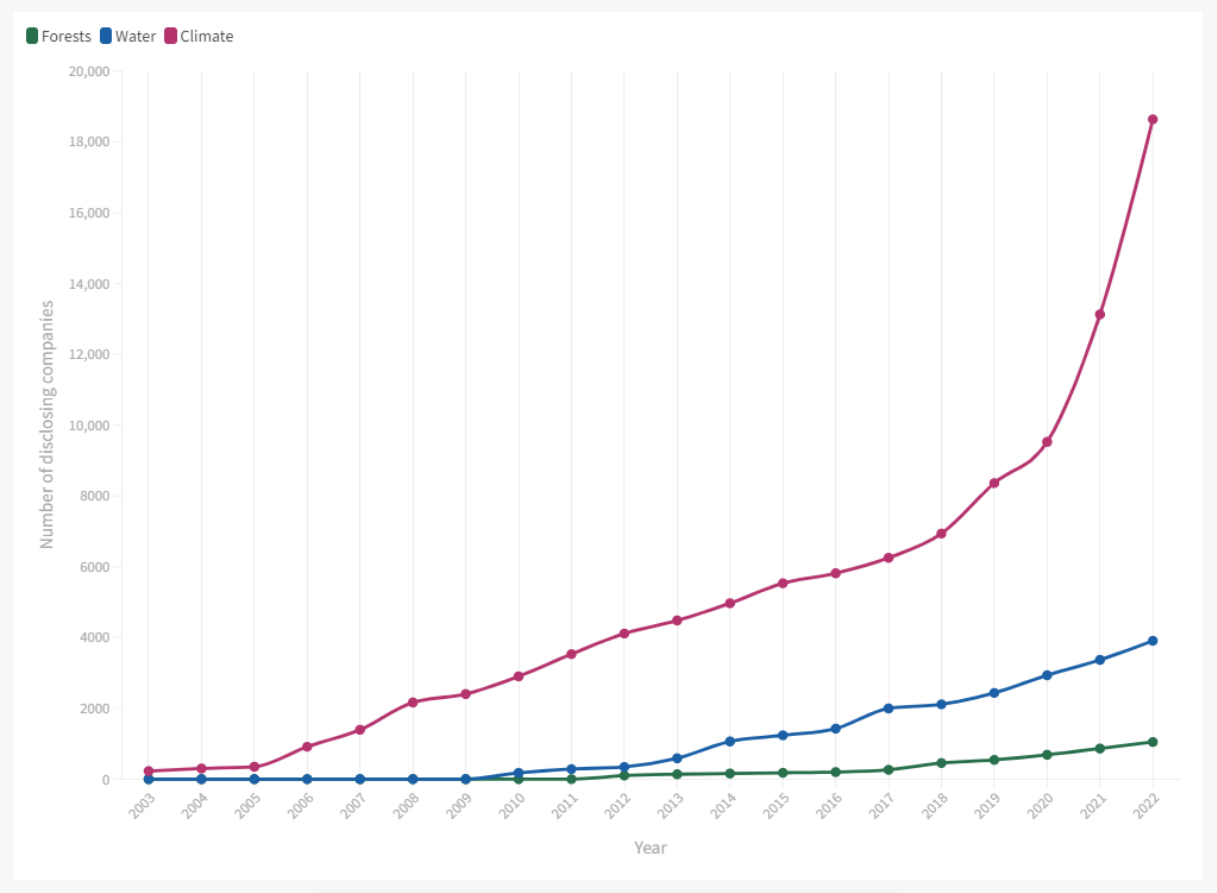
CDP (formerly Carbon Disclosure Project)

- Voluntary reporting framework that companies use to disclose environmental information to their stakeholders
- Scored and used to assess a company's performance
- Scoring incentivizes and guides companies on a journey through disclosure to awareness, management and finally leadership.
- Used as part of supplier evaluations and performance reviews



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CDP: Standard, Protocol, or Methodology used to collect activity data and calculate emissions

- There are a variety of standards, methodologies, and protocols available for collecting and reporting GHG data, but the large majority of companies refer to the GHG Protocol.
- The appropriateness of an emissions calculation methodology should be determined on a case-by-case basis, and it is good practice for the methods used to estimate emissions and the underlying data to be externally verified.
- CDP makes no judgments on standards or methodologies applied by companies to produce their inventories. However, we expect that any tool used will follow the best practice and observe important aspects such as the accuracy and completeness principles of standards similar to the GHG Protocol. CDP encourages companies to use the GHG Protocol Corporate Standard when national standards are not specified.
- If the methololgy(ies) you have used is not listed, select "Other, please specify;" and indicate the methodology(ies) used.

Source: CDP 2024 Corporate Questionnaire Guidance Module 7

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Sustainability Accounting Standards Board (SASB)

- SASB sets standards for the disclosure of financially material sustainability information by companies to their investors.
- It track ESG issues and performance across 77 industries as set out in the SASB Materiality Map
- "The SASB Materiality Map®," an interactive tool that identifies and compares disclosure topics across different industries and sectors

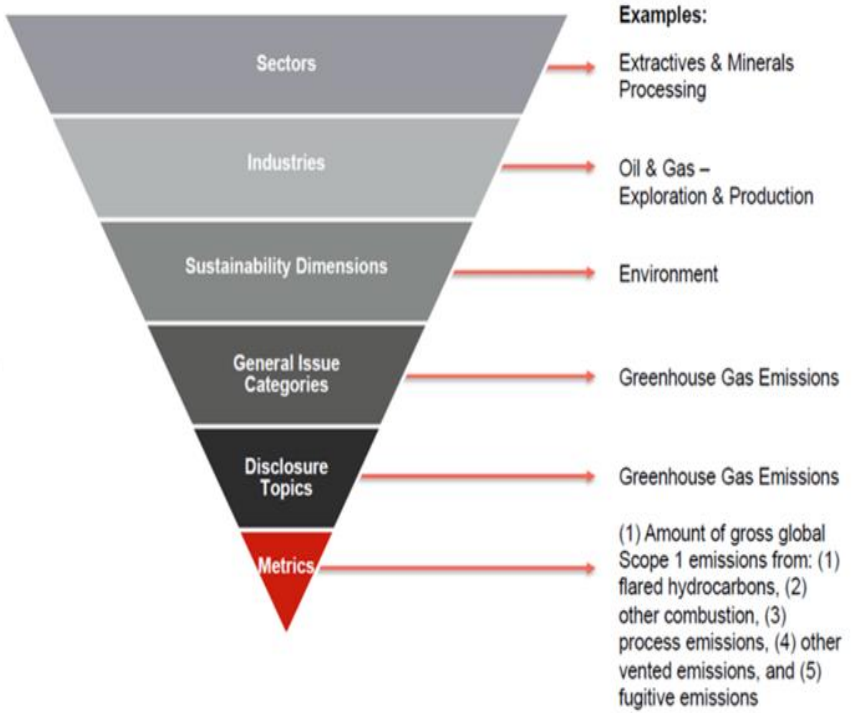
Sectors and **Industries** are based on SASB's Sustainable Industry Classification System (SICS). They are represented as *columns* in SASB's Materiality Map.

Sustainability Dimensions are broad sustainability themes, including: Environment, Social Capital, Human Capital, Business Model & Innovation, and Leadership & Governance.

General Issue Categories (GIC) are industry-agnostic and cross-cutting themes that allow comparisons across sectors/industries. They are represented as *rows* in SASB's Materiality Map.

Disclosure Topics are the industry-specific and tailored versions of the GICs that may have financially material impacts on companies participating in an Industry.

Accounting Metrics are quantitative and qualitative indicators created to measure performance on each Disclosure Topic.



SASB Materiality Map

		Consumer Goods	Extractives & Minerals Processing								Financials	Food & Beverage	Health Care	Infrastructure
Dimension	General Issue Category ⓘ	Click to expand	Coal Operations	Construction Materials	Iron & Steel Producers	Metals & Mining	Oil & Gas – Exploration & Production	Oil & Gas – Midstream	Oil & Gas – Refining & Marketing	Oil & Gas – Services	Click to expand	Click to expand	Click to expand	Click to expand
Environment	GHG Emissions		■	■	■	■	■	■	■	■		■	▒	▒
	Air Quality			■	■	■	■	■	■					▒
	Energy Management	▒		■	■	■						■	▒	▒
	Water & Wastewater Management	▒	■	■	■	■	■		■	■		■		▒
	Waste & Hazardous Materials Management		■	■	■	■			■	■		▒	▒	▒
	Ecological Impacts		■	■		■	■	■		■		▒		▒
Social Capital	Human Rights & Community Relations		■			■	■						▒	
	Customer Privacy	▒									▒			
	Data Security	▒									▒	▒	■	
	Access & Affordability										▒		■	▒
	Product Quality & Safety	■										■	■	▒
	Customer Welfare											■	■	
	Selling Practices & Product Labeling										■	■	■	
Human Capital	Labor Practices	▒	■			■						▒		▒
	Employee Health & Safety		■	■	■	■	■		■	■		▒	▒	■
	Employee Engagement, Diversity & Inclusion	▒									▒		▒	
Business Model & Innovation	Product Design & Lifecycle Management	■		■					■		■	■	▒	■
	Business Model Resilience		■				■							■
	Supply Chain Management	■			■							■	▒	
	Materials Sourcing & Efficiency	▒										■		▒
	Physical Impacts of Climate Change										▒		▒	▒
Leadership & Governance	Business Ethics					■	■			■	■		■	▒
	Competitive Behavior			■				■	■					
	Management of the Legal & Regulatory Environment						■		■	■				
	Critical Incident Risk Management						■	■	■	■				▒
	Systemic Risk Management										■			▒

SASB: Meat, Poultry & **Dairy**

Disclosure Topic & Metrics

Metric	Category	Unit	Code
Gross global Scope 1 emissions	Quantitative	Metric tonnes (t) CO_2-e	FB-MP-110a.1

- Scope 1 emissions are defined and shall be calculated according to the methodology contained in The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (GHG Protocol), Revised Edition, March 2004, published by the World Resources Institute and the World Business Council on Sustainable Development (WRI/WBCSD

Source: https://navigator.sasb.ifrs.org/sector/FB/industry/FB-MP?industry_tab=disclosure-topics

GREENHOUSE GAS PROTOCOL

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Science Based Targets Initiative (SBTi)

Science-based targets provide a clearly-defined pathway for companies to reduce greenhouse gas (GHG) emissions, helping prevent the worst impacts of climate change and future-proof business growth.

Targets are considered ‘science-based’ if they are in line with what the latest climate science deems necessary to meet the goals of the Paris Agreement – limiting global warming to 1.5°C above pre-industrial levels.

https://sciencebasedtargets.org/how-it-works

SCIENCE BASED TARGETS

DRIVING AMBITIOUS CORPORATE CLIMATE ACTION

Setting a science-based target is a five-step process:

- Commit: submit a letter establishing your intent to set a science-based target
- Develop: work on an emissions reduction target in line with the SBTi’s criteria
- Submit: present your target to the SBTi for official validation
- Communicate: announce your target and inform your stakeholders
- Disclose: report company-wide emissions and track target progress annually

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SCIENCE BASED TARGETS

DRIVING AMBITIOUS CORPORATE CLIMATE ACTION

How does the SBTi relate to the Greenhouse Gas Protocol?

The Science Based Targets initiative (SBTi) closely aligns with the Greenhouse Gas Protocol (GHG Protocol) as the foundation for its greenhouse gas (GHG) accounting and target-setting methodologies. The GHG Protocol provides the standards and guidelines for measuring and managing GHG emissions, which the SBTi uses to ensure that companies set science-based targets in a consistent, accurate, and credible manner. It provides the accounting standards and guidelines necessary for organizations to quantify and manage their GHG emissions effectively across Scopes:

- Scope 1: Direct GHG emissions from owned or controlled sources.
- Scope 3: All other indirect emissions that occur in a company's value chain (both upstream and downstream).
- Scope 2: Indirect GHG emissions from the generation of purchased electricity, steam, heating, and cooling consumed by the reporting company.

Overall, the GHG Protocol provides the standardized framework for emissions accounting that underpins the SBTi's approach to setting and validating science-based targets, ensuring that companies adhere to a consistent methodology for measuring and reporting their GHG emissions.

Source: https://sciencebasedtargets.org/faqs#how-does-the-sbti-relate-to-the-greenhouse-gas-protocol

GREENHOUSE GAS PROTOCOL

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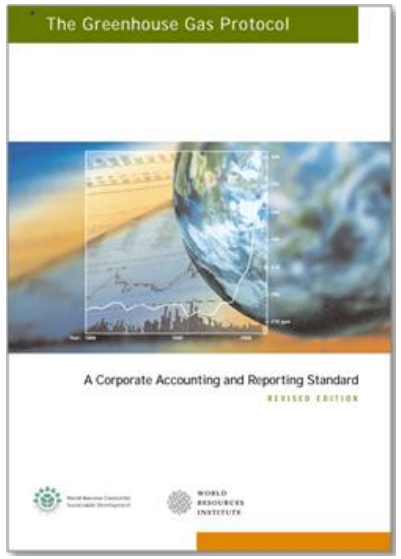
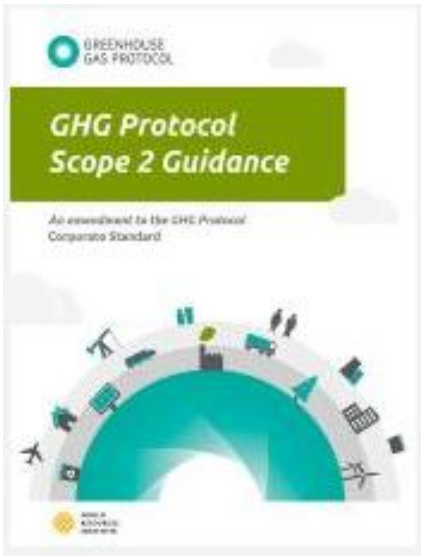
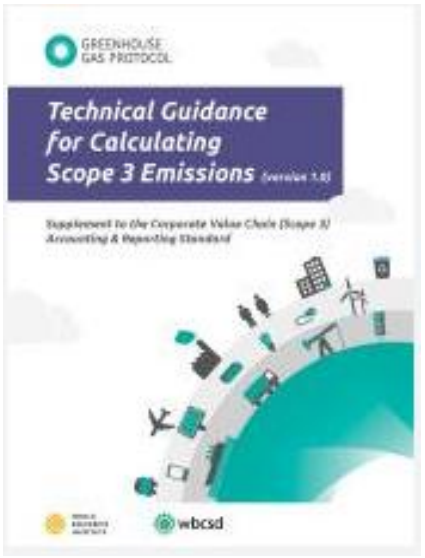
Greenhouse Gas (GHG) Protocol

GREENHOUSE GAS PROTOCOL







The global standard for GHG accounting is the GHG Protocol:

- The GHG Protocol establishes comprehensive global standards to measure and manage GHG emissions from private and public sector operations, value chains, and mitigation actions.
- The GHG Protocol's standards, tools and online training helps organizations track progress towards their climate goals.

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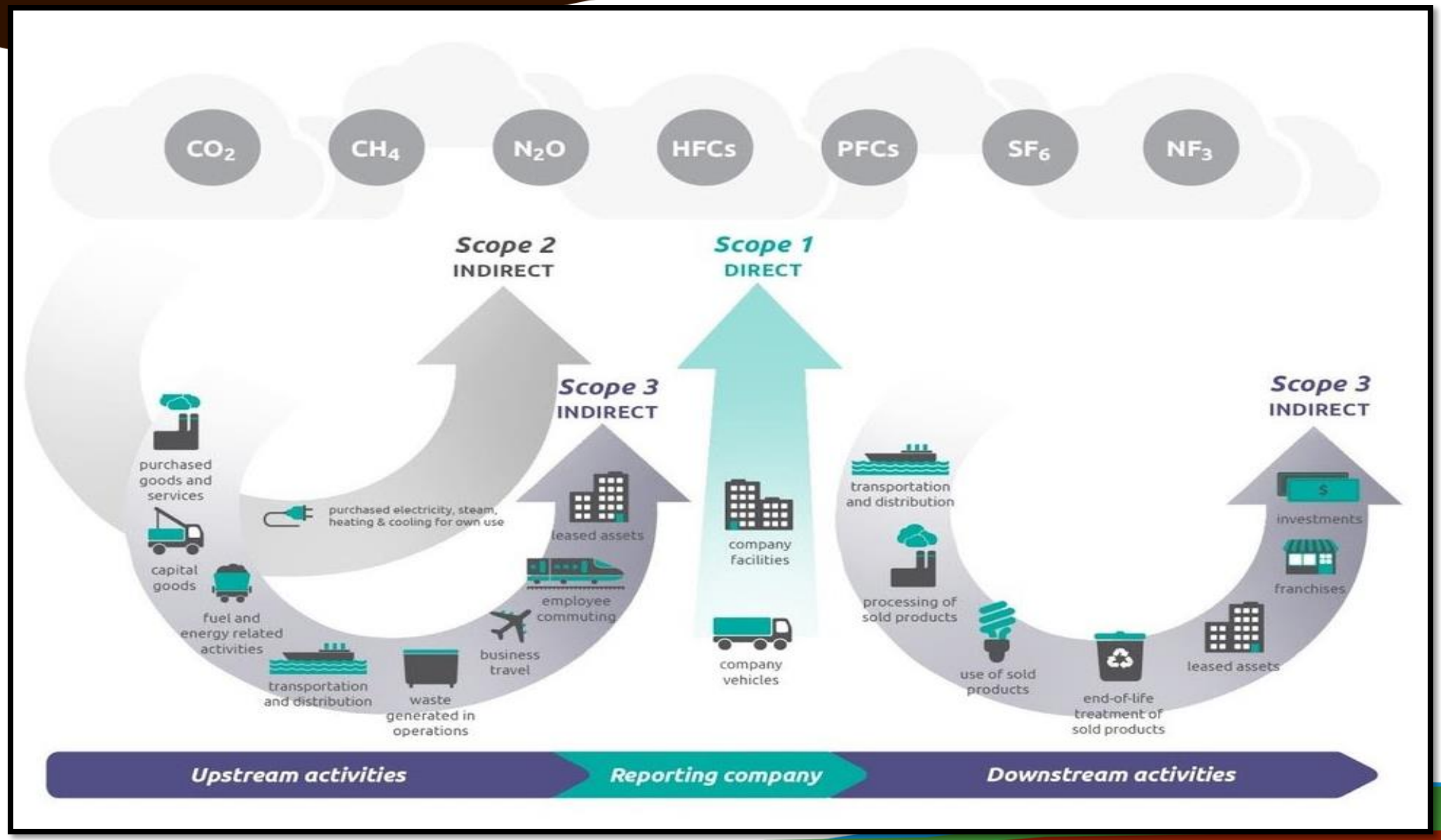
CO_2
CH_4
N_2O
HFCs
PFCs
SF_6
NF_3
Scope 2
INDIRECT
Scope 1
DIRECT
Scope 3
INDIRECT
Scope 3
INDIRECT
purchased goods and services
capital goods
fuel and energy related activities
transportation and distribution
waste generated in operations
business travel
employee commuting
leased assets
purchased electricity, steam, heating & cooling for own use
company facilities
company vehicles
transportation and distribution
processing of sold products
use of sold products
end-of-life treatment of sold products
leased assets
franchises
investments
Upstream activities
Reporting company
Downstream activities

Innovation Center Resources

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INNOVATION CENTER FOR U.S. DAIRY
HEALTHY PEOPLE • HEALTHY PRODUCTS • HEALTHY PLANET

Tools & Resources for Measuring and Managing GHG Emissions

Wisconsin Cheese Makers Association

March 20th, 2025

Checkoff Affiliated Companies

CREATED TO SERVE FARMERS' EXPANDED NEEDS AND OPPORTUNITIES

UDIA

NATIONAL DAIRY BOARD

DMI EST. 1995

NDC NATIONAL DAIRY COUNCIL EST. 1915

U.S. Dairy Export Council — Ingredients | Products | Global Markets — EST. 1995

Represents the global trade interests of U.S. dairy to expand export and increase export value

GLOBAL DAIRY PLATFORM — EST. 2006

Demonstrates the global dairy sector's contribution to global food systems, healthy diets and sustainable livelihoods

INNOVATION CENTER FOR U.S. DAIRY — HEALTHY PEOPLE • HEALTHY PRODUCTS • HEALTHY PLANET — EST. 2008

Brings together dairy leadership to advance U.S. dairy's shared social responsibility platform and collective goals

GENYOUth — CREATING HEALTHIER SCHOOL COMMUNITIES™ — EST. 2010

Improves nutrition and physical activity for youth in U.S. schools and communities through public and private partnerships

NEWTRIENT — EST. 2015

Works with dairy farmers to reduce U.S. dairy's environmental footprint in an economically viable way through innovative manure management solutions and ecosystem services markets

INNOVATION CENTER FOR U.S. DAIRY®

HEALTHY PEOPLE • HEALTHY PRODUCTS • HEALTHY PLANET

The Innovation Center for U.S. Dairy works with and through the dairy community to:

- **Align** on pre-competitive priorities
- **Advance** an industry-wide sustainability/social responsibility platform
- Speak with a unified voice to inspire belief in U.S. dairy as a relevant and credible solution for a more sustainable future.

U.S. DAIRY SUSTAINABILITY FRAMEWORK

A future where U.S. dairy unlocks transformative good for people and planet

Advance Well-being

Deliver dairy nutrition that meets emerging and personalized health needs

- Enhance nutrition security
- Benefit the body

Regenerate the Environment

Optimize dairy solutions that enhance natural resources and ecosystems

- Achieve GHG neutrality
- Improve ecosystem health
- Accelerate the circular economy

Care for Our Animals and Communities

Ensure healthy animals, a vibrant workforce and safe, high-quality dairy foods

- Provide exceptional care for our cows
- Empower our people and communities
- Ensure excellence in food safety and traceability

The **U.S. Dairy Stewardship Commitment,** our social responsibility pledge, will measure and report progress against our collective social responsibility actions.

GREENHOUSE GAS PROTOCOL

CDP

Certified B Corporation

SCIENCE BASED TARGETS

DRIVING AMBITIOUS CORPORATE CLIMATE ACTION

IFRS

SASB

GRI

State-Specific Climate Disclosure Regulations

Reporting Frameworks & Certifications

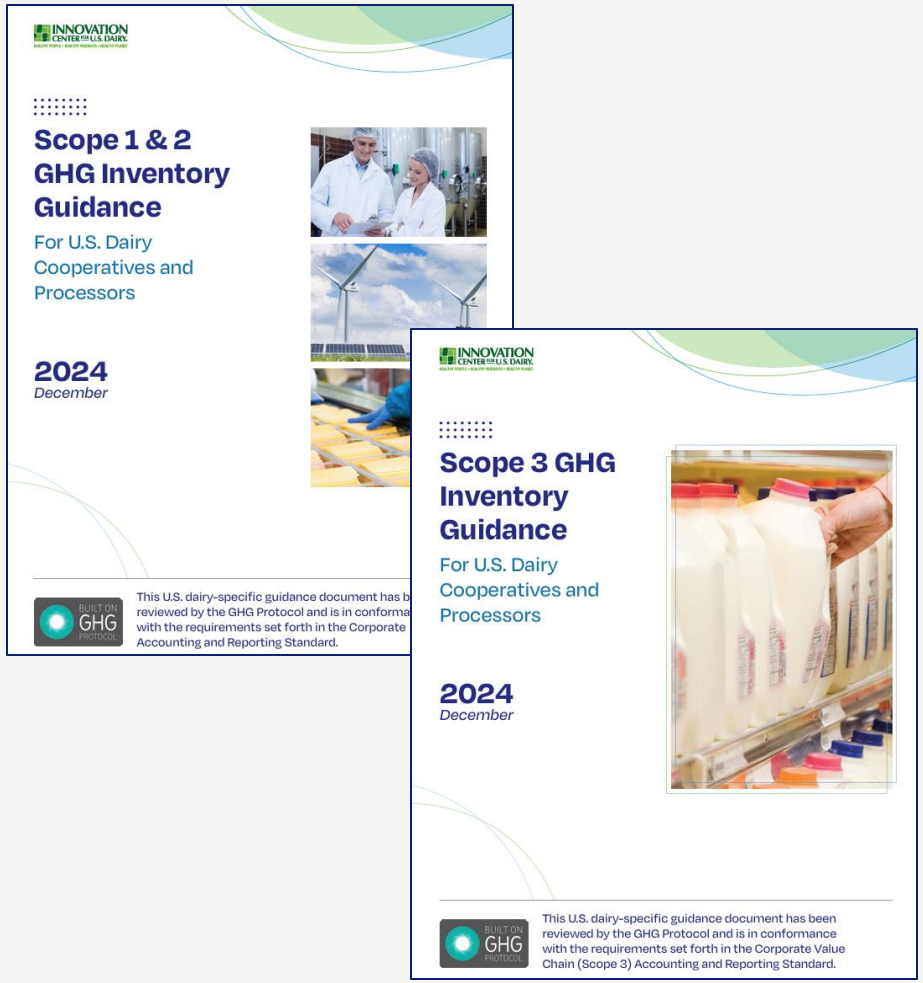
Sustainability Standards Bodies

Climate Disclosure Regulations

Industry Guidance for Co-ops and Processors

- Innovation Center for U.S. Dairy developed GHG accounting and reporting guidance for U.S. dairy cooperatives and processors.

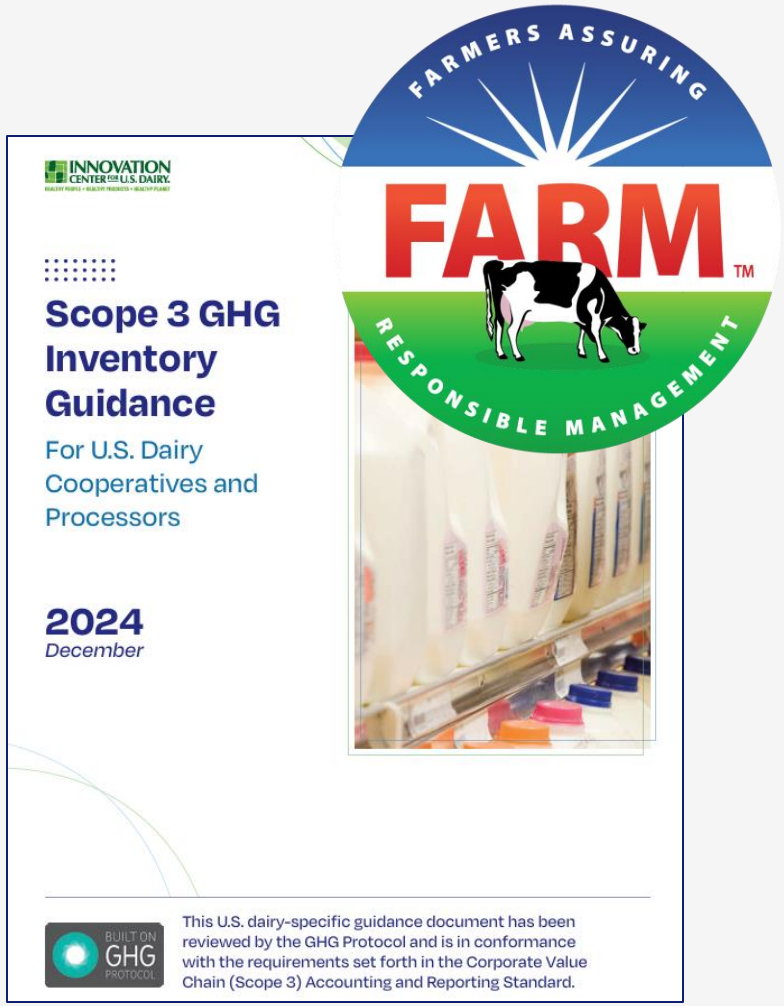
- Guidance is split into two documents:
  - Scope 1 & 2 GHG Inventory Guidance
  - Scope 3 Inventory Guidance



Guidance Built on GHG Protocol

- Guidance reviewed and formally endorsed by GHG Protocol.
- Signifies alignment with GHG Protocol standards:
  - *Corporate Standard*
  - *Scope 2 Guidance*
  - *Scope 3 Standard*
- First agricultural sector guidance to obtain this status.

Aligned With FARM ES



FARMERS ASSURING RESPONSIBLE MANAGEMENT
FARM™

- Scope 3 Inventory Guidance recognizes the FARM Environmental Stewardship program.
- FARM ES can be leveraged for reporting on-farm scope 3 emissions

U.S. Dairy STEWARDSHIP COMMITMENT

Innovation Center for U.S. Dairy

U.S. dairy's social responsibility pledge to consumers, customers and other stakeholders

Demonstrates and documents how U.S. dairy:

- Responsibly produces milk and dairy products
- Brings value to the communities it serves
- Acts transparently and meets globally accepted standards

>77% of U.S. Milk Production

The Processor Stewardship Reporting Tool (PSRT)

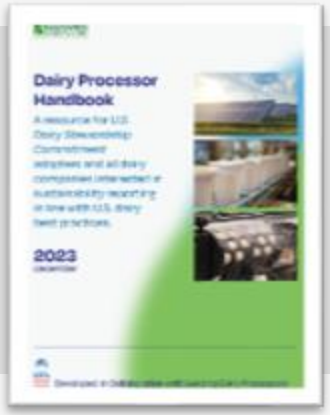
When the Stewardship Commitment launched, there was no mechanism in place for processors to report on metrics consistently, securely and confidentially

Innovation Center for U.S. Dairy partnered with Harbor to develop the Processor Stewardship Reporting Tool, built on the Intelex Platform

Enables processors to manage sustainability performance on a facility-by-facility basis, while simultaneously contributing to national, aggregated industry performance annually

The Processor Stewardship Reporting Tool was built directly from the indicators and metrics defined in the Dairy Processor Handbook

U.S. Dairy STEWARDSHIP COMMITMENT
Innovation Center for U.S. Dairy



INTELEX

NATIONAL AGGREGATED REPORTING

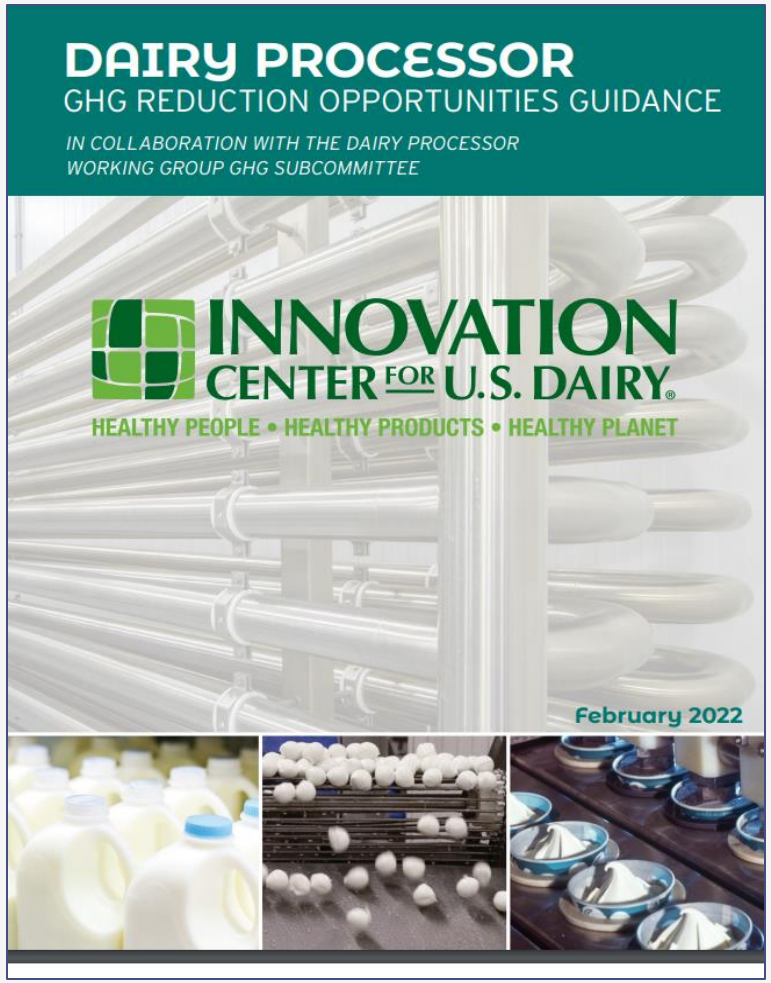
PSRT Tracks Scope 1 & 2 Emissions

- Stewardship Commitment companies can measure their scope 1 and 2 GHG emissions in Intelex.

- Scope 1 and 2 data forms built in direct alignment with Scope 1 & 2 GHG Inventory Guidance.

INTELEX

GHG Reduction Opportunities Guidance



Scope 1 & 2 Reduction Guidance

- Heating, ventilation and air conditioning
- Boiler, steam and condensate systems
- Hydraulic systems
- Motors and drives
- Pumps and fans
- Lighting
- Compressed air systems
- Material handling and conveying systems
- Pasteurization process
- Refrigeration and process cooling

Scope 3 Reduction Guidance

- Packaging
- Supply chain collaboration and interventions
- Waste
- Carbon markets

GHG Tools & Resources

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Processor Stewardship Reporting Tool (PSRT):

- Intelex is the software platform on which the PSRT is built
- Tracks Stewardship Commitment ESG metrics not just GHGs
- This tool helps processors track and calculate Scope 1 and 2 GHG emissions.
- Harbor will demo this tool for Scope 1 and 2 during the workshop

- https://www.intelex.com/esg/reporting

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INTELEX

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Energy and GHG: Tailored Tracking for Accurate Reporting

Sub-Section: **Diesel (Stationary)** (3)						
IV_ENG_DSLS_Vol	*Diesel Usage (Stationary)		14,656.00 gal		15,318.00	gal
CV_ENG_DSLS_En	Diesel Usage (Stationary)		1,917.00 MMBtu *(+5 %)*		2,003.59	MMBtu
CV_GHG_DSLS_C2	Diesel - Stationary GHG Emissions		149,764.22 kg *(+5 %)*		156,528.95	kg
Sub-Section: **Liquid Natural Gas (Stationary)** (3)						
IV_ENG_LNGS_Vol	*LNG (Stationary) Usage					gal
CV_ENG_LNGS_En	LNG (Stationary) Usage		0.00 MMBtu *(0 %)*		0.00	MMBtu
CV_GHG_LNGS_C2	LNG (Stationary) GHG Emissions		0.00 kg *(0 %)*		0.00	kg

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Energy and GHG: Tailored Tracking for Accurate Reporting

FV_GHG_TOTAL_C2S1noFug	**Scope 1 Total GHGs (Mobile+Stationary+Process) Refrigerant GHGs Omitted** GHG emissions from direct emissions (stationary combustion, mobile combustion, process emissions). This total does NOT include Fugitive Emission from leak of refrigerants which is calculated in the Refrigerants Indicator Set. Note: Biogenic CO2 emissions are NOT included per GHG Protocol.		2,139,307.90 kg *(-12 %)*	**1,883,924.18**	kg	
FV_GHG_TOTAL_C2Scp2Mar	**Scope 2 GHGs from Indirect Energy (Market-Based)** GHG emissions, calculated by the market-based approach, from indirect sources owned or controlled by other businesses.		78,899.75 kg *(+31 %)*	**103,332.84**	kg	
FV_GHG_TOTAL_C2Scp2Loc	**Scope 2 GHGs from Indirect Energy (Location-Based)** GHG emissions, calculated by the location-based approach, from indirect sources owned or controlled by other businesses.		78,729.26 kg *(+31 %)*	**103,109.54**	kg	

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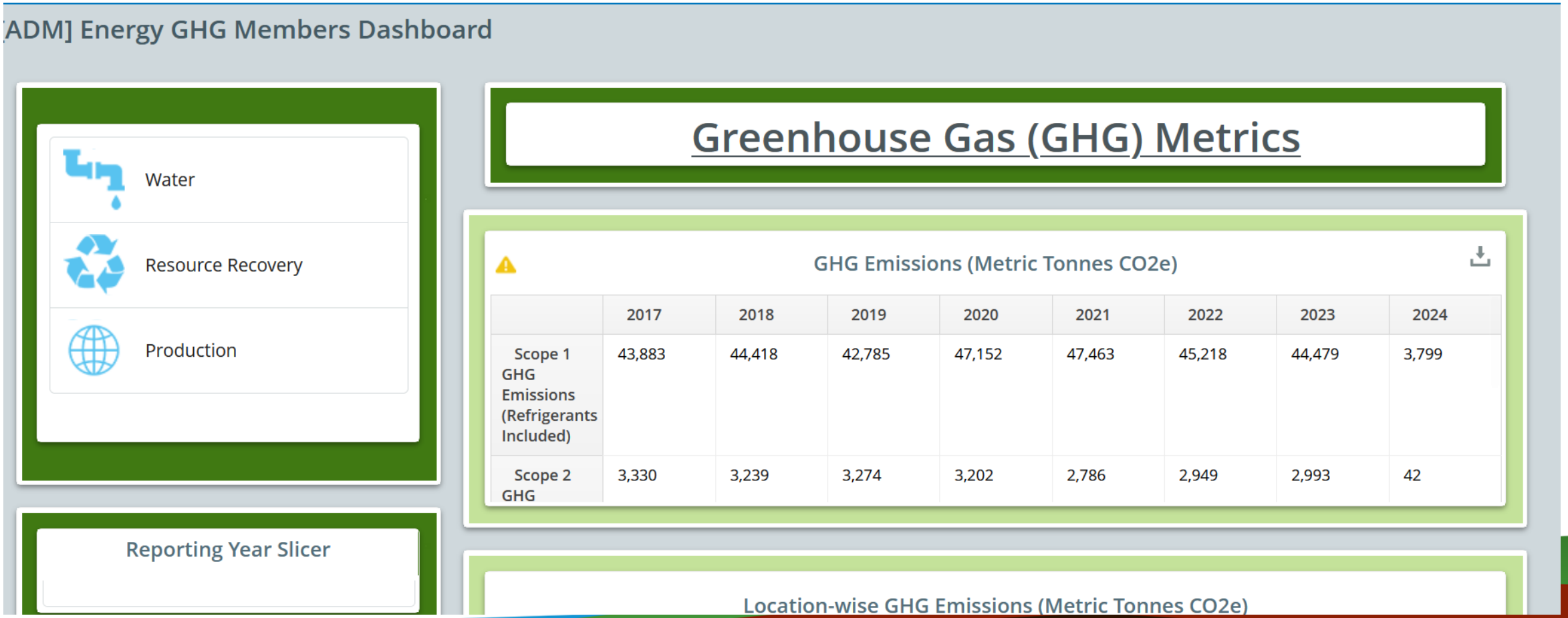
Energy & GHG Dashboard



	2017	2018	2019	2020	2021	2022	2023	2024
Scope 1 GHG Emissions (Refrigerants Included)	43,883	44,418	42,785	47,152	47,463	45,218	44,479	3,799
Scope 2 GHG	3,330	3,239	3,274	3,202	2,786	2,949	2,993	42

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Energy & GHG Dashboard

GHG Emissions (Metric Tonnes CO2e)

	2017	2018	2019	2020	2021	2022	2023	2024
Scope 1 GHG Emissions (Refrigerants Included)	43,883	44,418	42,785	47,152	47,463	45,218	44,479	3,799
Scope 2 GHG Emissions Location Based	3,330	3,239	3,274	3,202	2,786	2,949	2,993	42
Scope 2 GHG Emissions Market Based	3,404	3,307	3,340	3,264	2,840	3,013	2,780	46

EPA's Simplified GHG Emissions Calculator

A free tool designed for small to medium-sized organizations to estimate and inventory their annual greenhouse gas (GHG) emissions, covering Scope 1, 2, and some categories of 3. While the last version is from Sep 2024, there is no guarantee of updates given the changes in EPA.

https://www.epa.gov/climateleadership/simplified-ghg-emissions-calculator

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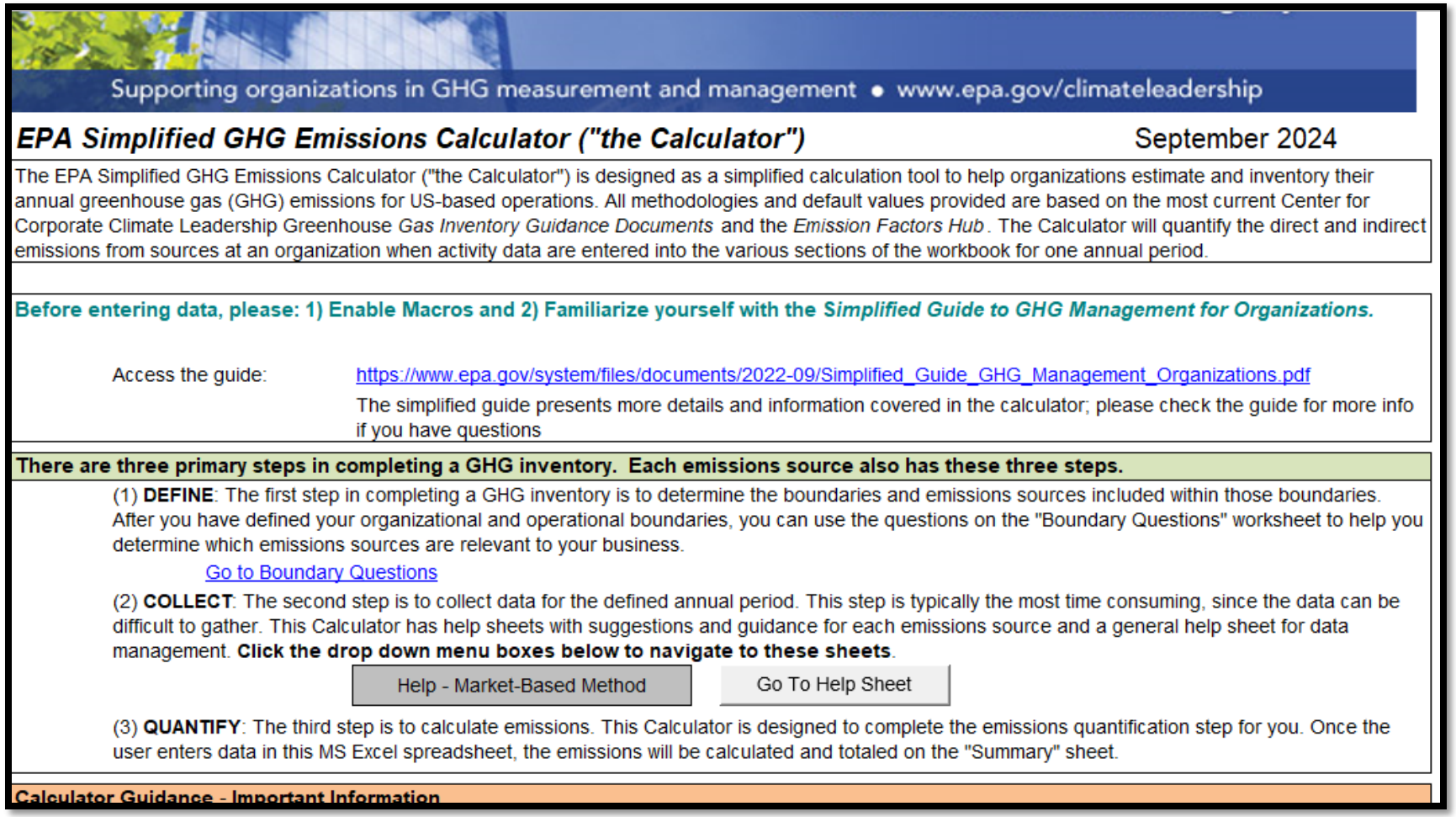
EPA Tool: Simplified GHG Emissions Calculator



Supporting organizations in GHG measurement and management • www.epa.gov/climateleadership

EPA Simplified GHG Emissions Calculator ("the Calculator") September 2024

The EPA Simplified GHG Emissions Calculator ("the Calculator") is designed as a simplified calculation tool to help organizations estimate and inventory their annual greenhouse gas (GHG) emissions for US-based operations. All methodologies and default values provided are based on the most current Center for Corporate Climate Leadership Greenhouse *Gas Inventory Guidance Documents* and the *Emission Factors Hub*. The Calculator will quantify the direct and indirect emissions from sources at an organization when activity data are entered into the various sections of the workbook for one annual period.

Before entering data, please: 1) Enable Macros and 2) Familiarize yourself with the *Simplified Guide to GHG Management for Organizations.*

Access the guide: https://www.epa.gov/system/files/documents/2022-09/Simplified_Guide_GHG_Management_Organizations.pdf

The simplified guide presents more details and information covered in the calculator; please check the guide for more info if you have questions

There are three primary steps in completing a GHG inventory. Each emissions source also has these three steps.

(1) **DEFINE**: The first step in completing a GHG inventory is to determine the boundaries and emissions sources included within those boundaries. After you have defined your organizational and operational boundaries, you can use the questions on the "Boundary Questions" worksheet to help you determine which emissions sources are relevant to your business.

Go to Boundary Questions

(2) **COLLECT**: The second step is to collect data for the defined annual period. This step is typically the most time consuming, since the data can be difficult to gather. This Calculator has help sheets with suggestions and guidance for each emissions source and a general help sheet for data management. **Click the drop down menu boxes below to navigate to these sheets**.

Help - Market-Based Method | Go To Help Sheet

(3) **QUANTIFY**: The third step is to calculate emissions. This Calculator is designed to complete the emissions quantification step for you. Once the user enters data in this MS Excel spreadsheet, the emissions will be calculated and totaled on the "Summary" sheet.

Calculator Guidance - Important Information

https://www.epa.gov/climateleadership/simplified-ghg-emissions-calculator

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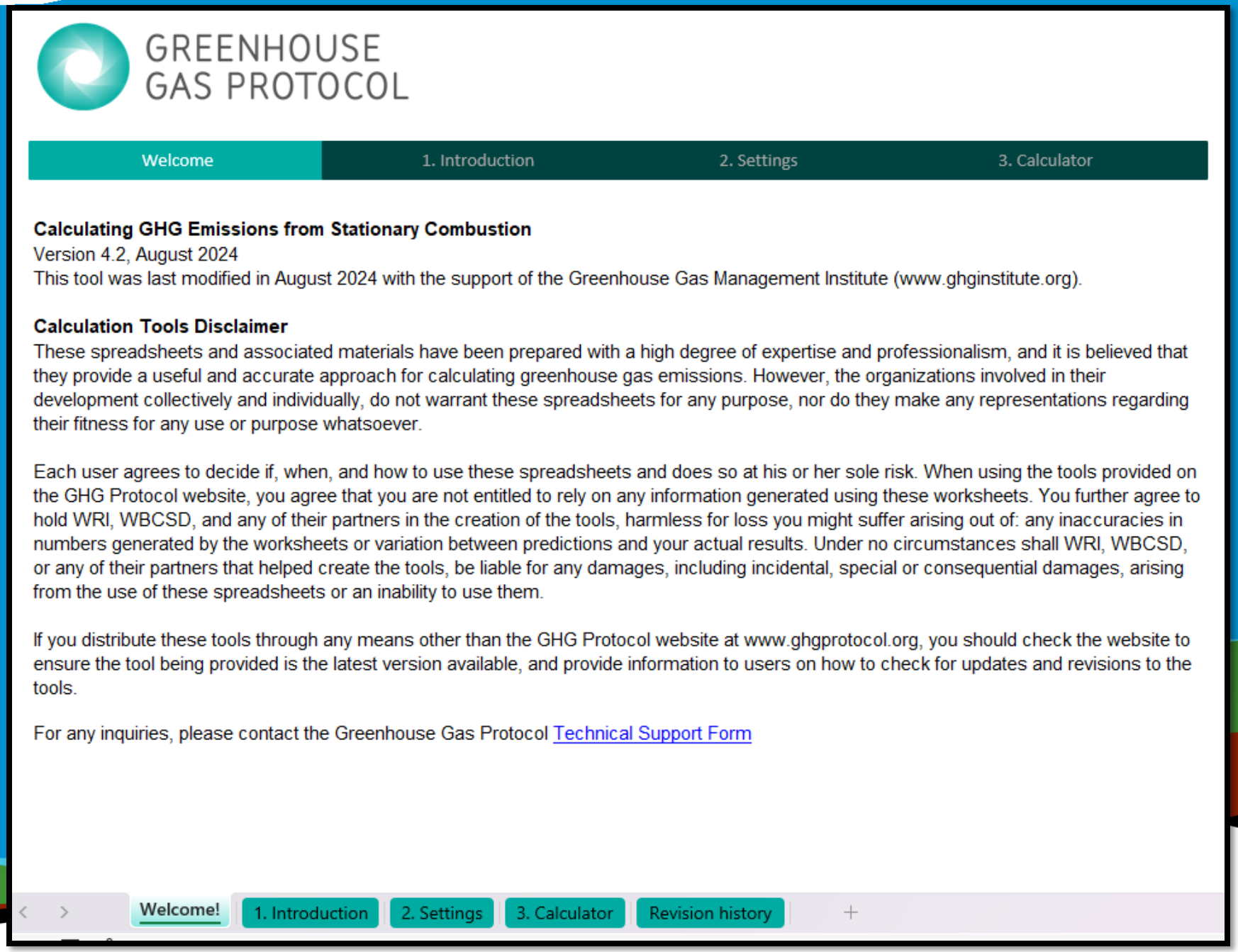
GHG Protocol Calculation Tools

- **Cross-sector tools:** Applicable to many industries and businesses regardless of sector.
- **Country-specific tools:** Customized for particular developing countries.
- **Sector-specific tools:** Principally designed for the specific sector or industry listed, though they may be applicable to other situations.
- **Tools for countries and cities:** These tools help countries and cities track progress toward their climate goals.

https://ghgprotocol.org/calculation-tools-and-guidance

Stationary Combustion Calculator Example



Resources

- **GHG Protocol**: The leading international standard for GHG accounting and reporting. Provides resources, guidance documents, and training.
  Corporate Standard: https://ghgprotocol.org/corporate-standard
  Scope 2 Guidance: https://ghgprotocol.org/scope-2-guidance
  Scope 3 Guidance: https://ghgprotocol.org/corporate-value-chain-scope-3-standard
  Tools and Resources: https://ghgprotocol.org/tools-resources

- **Dairy-Specific GHG Inventory Guidance**: Documents that provides a dairy-specific interpretation of recognized GHG accounting standards, aligned with the GHG Protocol Corporate Accounting and Reporting Standard.
  Scope 1 and 2 Guidance : https://www.usdairy.com/getmedia/b70f5fce-424d-4f7c-9691-21f5f780dd23/scope_1_2_guidance_handbook_2024_final_reduced.pdf?ext=.pdf
  Scope 3 Guidance: https://www.usdairy.com/getmedia/2e8a6a15-6254-4bdc-a323-7be3b3d973da/Scope_3_Guidance_Handbook_2024_Final_reduced.pdf?ext=.pdf

- **EPA Center for Corporate Climate Leadership:** Offers a range of resources, including guidance documents, emission factors, and tools to help organizations develop a GHG inventory and manage their emissions.
  https://www.epa.gov/climateleadership

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THANK YOU

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Questions and Answers

Q&A

With the change in the Administration, should we anticipate fewer requests for greenhouse gas data from our customers/buyers?

Q&A

Will the EPA remove the greenhouse gas tool as a part of all the changes being made at the Federal level?

Q&A

Does the Intelex tool track Scope 3?

Additional 2025 Sustainability Programming

- **April 16th & 17th: CheeseCon**
  - Unpacking Carbon Footprints: A Value Chain Approach to Advancing Dairy Sustainability
  - Sustainable Trade: Exploring the Nexus of Sustainability & Dairy Exports
- **Summer: Dairy Sustainability Workshop**
  - Carbon Clarity: How to Measure, Benchmark, and Improve Your Company's GHG Impact
- **Fall: Dairy Sustainability Workshop**
  - Optimizing Sustainability: Materiality Assessment Workshop

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April 24th, 1:00 p.m. (CT)

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