

Utility Leadership Workshop

Agenda | November 19, 2026

OBJECTIVE | Build a shared view of the forces reshaping utilities and identify practical leadership actions, transferable practices and collaboration opportunities.

Day Agenda

Start	Session
7:30	Breakfast
8:00	Welcome and orientation
8:15	Framing presentation
8:45	Table and plenary discussion
9:30	Break and transition
10:00	Morning stream sessions

Start	Session
12:00	Lunch and synthesis
1:00	Afternoon stream sessions
3:00	Break and preparation
3:30	Stream highlights
4:00	Closing discussion

Stream A | P&C and Telecom Capability

Focus: Maintain and increase critical Protection & Control and Telecom capability under sustained workforce constraints.

Start	Session
10:00	Opening and instructions
10:20	Where constraints are felt
10:45	Time to independence
11:10	Pipeline and skills
11:35	Utility collaboration
1:00	Validate and reset
1:30	Maximise current capacity
1:50	Contracted workforce
2:15	Leadership action
2:35	Big idea and close

Stream B | System Planning and Grid Management

Focus: Evolve system planning and grid management as demand accelerates, complexity increases and uncertainty becomes a defining condition.

Start	Session
10:00	Opening and instructions
10:20	Demand and speculative load
11:05	Combined debrief
11:15	Capacity and deliverability
11:50	Track debrief
1:00	Portfolio and grid risk
1:50	Modernising practice
2:50	Wrap-up