

Driving Innovation Through Cross-Functional Collaboration

August 18th, 2025 - Webinar for Next-Gen Leaders in Foundries



Agenda:

- 1. Start with why...
- 2. Today's best practices for marketing & sales
- 3. Why breaking down silos among sales, marketing, and management is critical



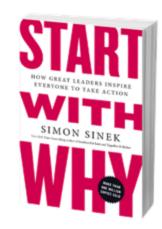


1 - Start with why



Simon Sinek

"People don't buy <u>what</u> you do, they buy <u>why</u> you do it."



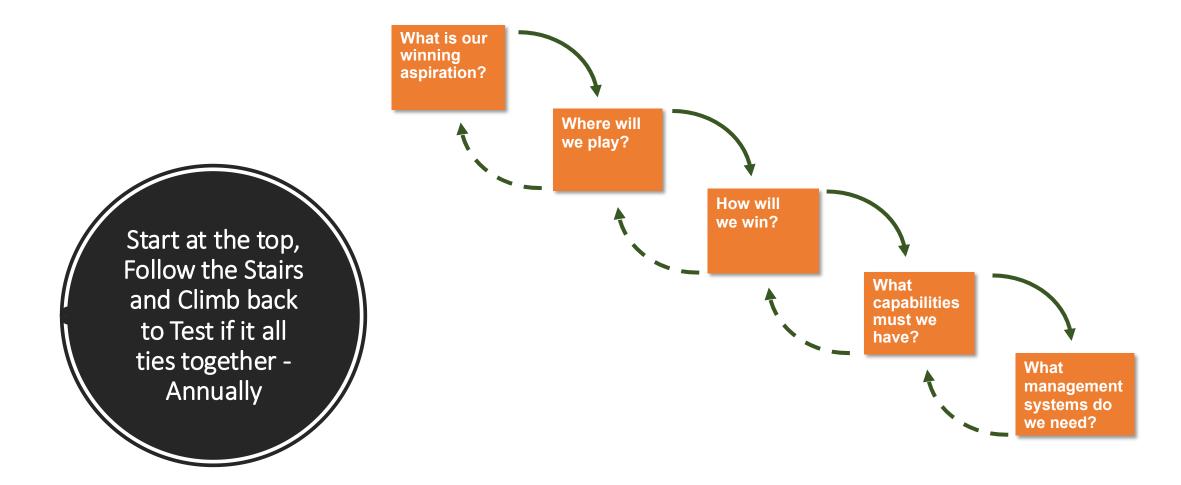


The ideal business model (aka from MBA text books...)





Let's start with why: We all have a strategy, right?





Let's test our strategies? 10 Questions...

- 1. Will your strategy beat the market?
- 2. Does your strategy tap a true source of advantage?
- 3. Is your strategy granular on where to compete?
- 4. Does your strategy put you ahead of the trends?
- 5. Does your strategy rest on privileged insights?
- 6. Does your strategy embrace uncertainty?
- 7. Does your strategy balance commitment and flexibility?
- 8. Is there conviction to act on your strategy?
- 9. Have you translated your strategy into an action plan?
- 10. Do have a budget for it? (Marketing, Sales, NPD...)





2.1 - Marketing best practices (Manufacturing)

1%-3% of revenues should go to Marketing (people, ads, tools, services...)



Marketing quiz: where do leads come from? The power of thirds...

1/3 = Organic SEO

- Be found, be visible, be relevant.
- Be on first page.
- Be the industry thought leader.
- Be local.



1/3 = Inbound Marketing

- Reach "thought leadership" level.
- Educate and drive prospects "in".
- Use Blogs, Videos, Webinars...
- Content is still king...

1/3 = Outbound Marketing

- Advertise when and where it matters.
- "Participate to win" in select trade shows and events.
- "Acquire" leads through connections (LinkedIn, ABM...)



The influence chain in B2B is challenging

The Key is to be Able to **Articulate** a SMART Value Proposition to all 3 at the Same Time

The Aim is to **Communicate** Simultaneously to all 3 at the Same Time



MANAGER / C-SUITE

SPECIFIER (ENGINEER)

BUYER (PURCHASER)

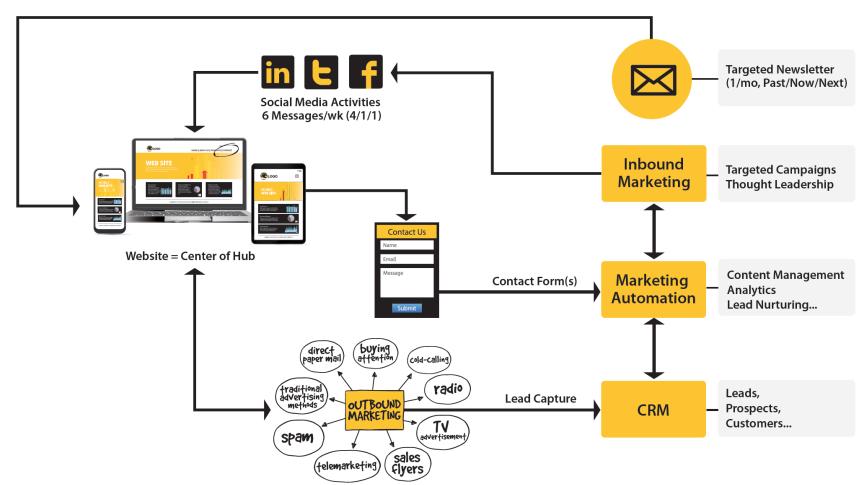








The ideal process to reach prospects is centered around marketing automation

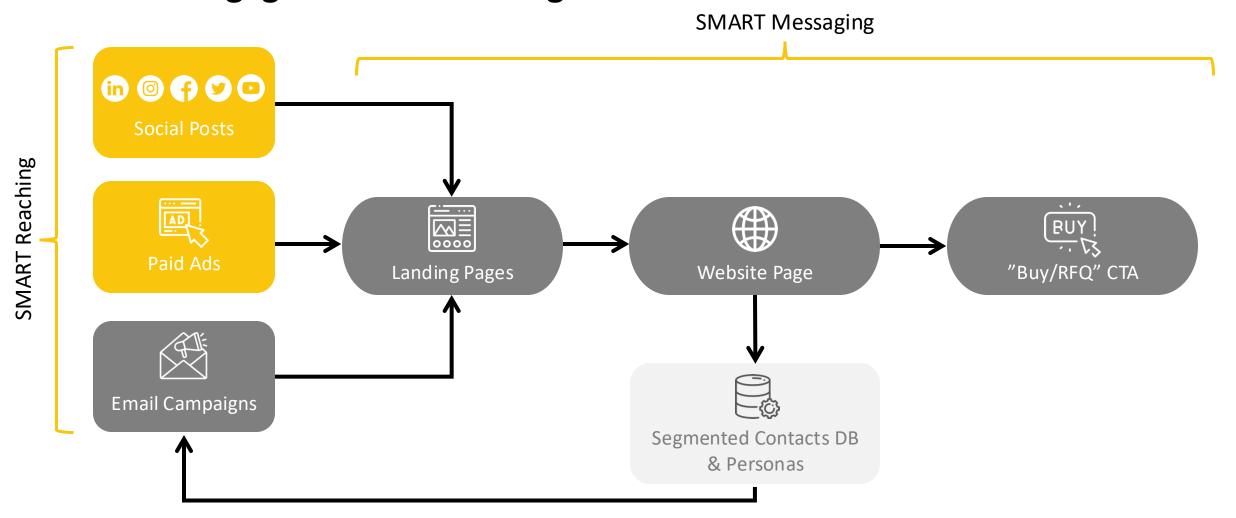


Outbound: Traditional Marketing Activities

Multi-touchpoint is KEY



SMART engagement delivers higher ROI





2.2 - Sales best practices (Manufacturing)

4%-8% of revenues should go to Sales (people, travel, CRM...)



Assess your sales process. There are hundreds of these...



Courtesy of velocityPACE™

PLOT

Build Your Territory Plan, Prospecting Strategies and Develop an Effective Pipeline to Fuel Your Sales

ACT

 Accelerate the Engagement and Conversation With Your Clients, Prospects and New Markets in a Differentiated Way

CONNECT

 Position Yourself With Competitive, Compelling and Clear Value Propositions & Proposals That Position You to Win Opportunities

FARN

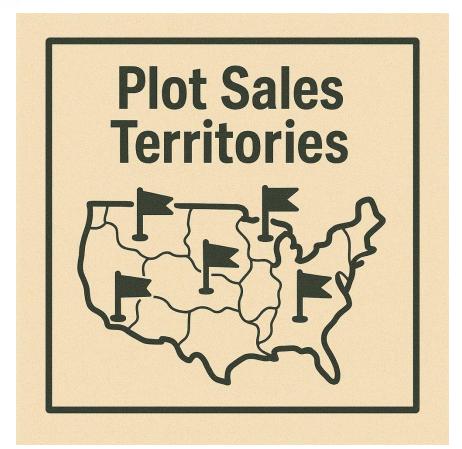
 Win New Business, Negotiate Effectively and Earn Your Way to Hitting Your Numbers



velocityPACE™ - PLOT

The value of planning

- Territory strategy
- Territory gap assessment
- Territory goals
- Suspect development

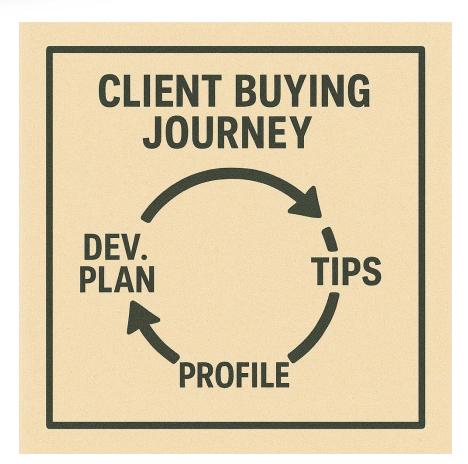




velocityPACE™ - ACT

Defining your opportunity

- Client buying cycle
- TIPS discovery framework
- Account profile tool
- Relationship development

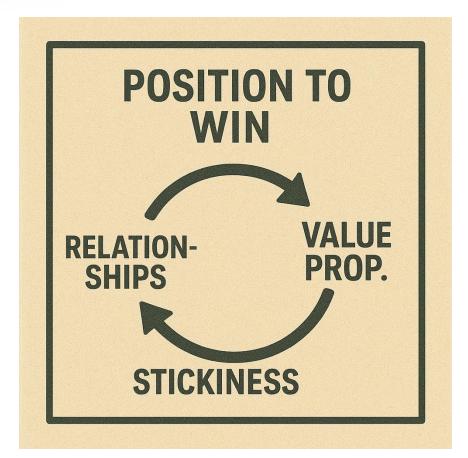




velocityPACE™ - CONNECT

Position to Win

- Competitive, Personal, Compelling Clear Value Propositions and Proposals
- Building Client Intimacy
- Building Relationships





velocityPACE™ - EARN

Hit the Numbers

- Win New Business
- Negotiate Effectively
- Earn Your Way to Hitting Your Numbers





3 - Breaking down silos...

Done right, breaking silos between top executives, marketing, and sales teams is enabling success. I've seen anywhere between <0% (rare) and way more than 100% of KPIs achievement. It all depends on how committed we are, with some time, a bit of foresight and agility to shift course fast...





The reality (from my experience...)



CxO /
Engineering /
Product Dev...



Marketing

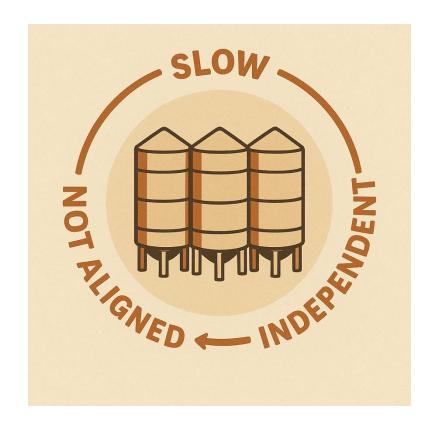
Sales





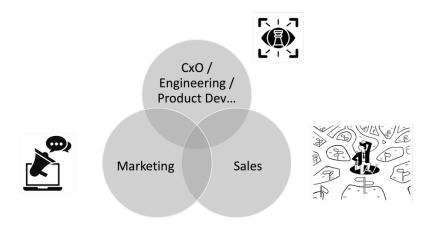
The challenge: siloed teams

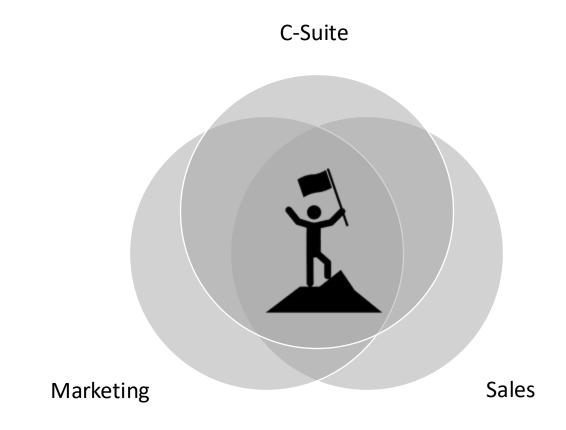
- Sales, marketing, and operations often work independently
- Silos slow decision-making and limit growth
- Misaligned goals reduce efficiency and customer satisfaction





The opportunity







Strategies for Alignment

- Tactics to synchronize goals and improve communication across teams:
 - Establish shared goals across departments
 - Create regular check-ins
 - Use technology to enable visibility
 - Encourage a culture of collaboration
- Benefits:
 - Accelerated innovation and problem-solving
 - Improved productivity and resource use
 - Stronger customer relationships and satisfaction
 - Sustainable business growth













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