



How MMUA carries out its mission

- **Minnesota's municipal utilities are our center of gravity.** MMUA is member-led, and our first responsibility is to protect, represent, and strengthen Minnesota's municipal utilities and the communities they serve.
- **We believe community ownership and local control create enduring public value.** Strong municipal utilities provide reliable, affordable, and sustainable services while remaining accountable to the people and communities they serve.
- **We support the whole municipal enterprise.** Municipal utilities operate within communities where electric, gas, steam, water, wastewater, storm sewer, public works, and other essential services often share people, equipment, risks, and responsibilities. They also work alongside other governmental entities whose services support or align with those provided by our members. MMUA serves these interconnected needs when doing so strengthens municipal operations and the public entities that support them.
- **We practice cooperation rather than isolation.** Working with others, publicly owned utilities accomplish together what many of them could not accomplish alone. When MMUA has relevant expertise and available capacity, we may extend fee-for-service training, safety, and other services to utilities, municipal services, and public entities beyond Minnesota—particularly those without comparable resources of their own.
- **Broader service must strengthen, not dilute, our core mission.** Such work should complement service to Minnesota members, make responsible use of MMUA's expertise and capacity, and contribute to stronger programs, safer workplaces, a more capable workforce, and a more resilient public-utility community.
- **Benefits and responsibilities are matched to membership.** Regular members—that is, Minnesota's municipal utilities—govern the Association and receive the advocacy and representation supported by their dues. Entities eligible for membership in other categories under MMUA's bylaws participate under separately defined terms and do not receive advocacy funded by regular-member dues.
- **We remain responsive without losing our identity.** MMUA will continue to evolve as municipal services and leadership change, but our guiding purpose remains constant: to unify, support, and serve as a common voice for municipal utilities and to preserve and strengthen the municipal model.