









MEMBERSHIP SUCCESS

MFA 2024 ANNUAL CONFERENCE



Agenda

- Overview of the optimal membership process in today's market
- Importance of marketing & social reputation management
- Building a consistent, solutions-based enrollment process
- Strategies for net membership growth & revenue optimization
- Essential for sales teams, managers, and department heads

WE ARE ACTIVE WELLNESS

Designing fitness centers and delivering wellness programs to inspire people toward a healthy, active life.





















Active Wellness creates environments to engage people to live actively.

Our mission is to connect with individuals and expand wellness across communities.

150 FITNESS CENTERS DESIGNED 35
FACILITIES
IN OPERATION

40,000 ENGAGED MEMBERS

480
ACTIVE EMPLOYEES

ACTIVE WELLNESS

COMPANY MAP

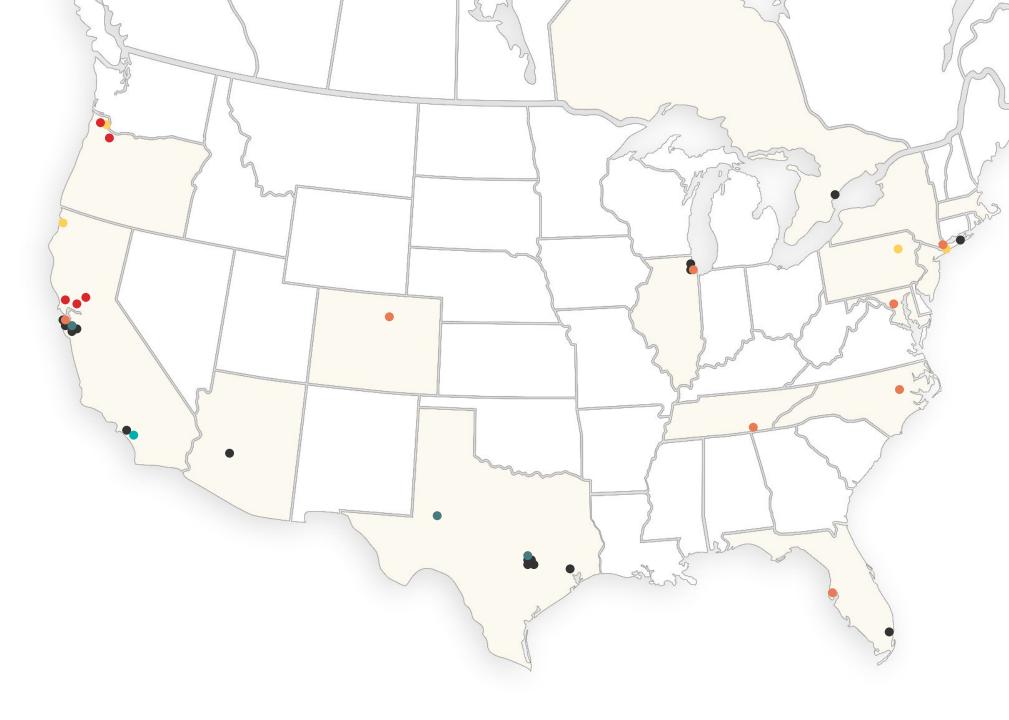
ACTIVE WELLNESS CENTER
 ACTIVATE

COMMERCIAL CLUB

REGIONAL OFFICES

WELLNESS CENTER

WORKPLACE AMENITIES



Industry Affiliations



























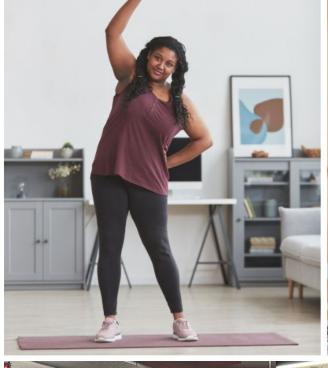
- Medical Fitness Association Best Practices
 Partner + Partner of the Year
- Health & Fitness Association
- WELCOA Faculty Member
- ACE Subject Matter Expert
- ACE Chairman of the Board
- Advisory Board Members
- Industry Publication Contributors & Speakers
- Digital Health: Top 100 Brand Influencer
- Medical Wellness Association
- MedFit Network Advisor
- Club Industry Speakers
- IDEA
- Top 25 Consumer HealthTech Executives for 2020
- Top 25 Women Leaders in Healthtech of 2021 + 2022
- Top 100 COO Icon Award
- Chairman of the Buck Institute for Research on Aging



THE NEW FRONT DOOR TO HEALTHCARE

Through joint partnerships with developers and healthcare systems, Active Wellness Center delivers branded, cutting-edge fitness clubs with state-of-the-art medical wellness programs to communities throughout North America.









BRAND BENEFITS



Market Differentiation



Brand Continuity



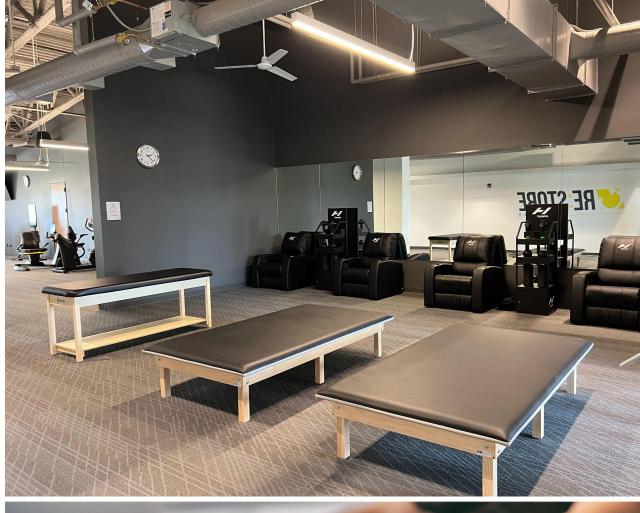
Marketing Infrastructure & Support



Volume Buying Power

WE BRING CUTTING EDGE HEALTH INTEGRATION









Activate offers personalized medical wellness programs in a compact studio. From general health optimization to reducing chronic conditions, Activate delivers lifestyle change.

- Cardiac Rehab
- Cancer Wellness
- Medical Weight Loss
- Parkinson's Mobility
- Pre/Post Surgery

- Diabetes
- Mindfulness
- Post Physical Therapy
- At-Home Solutions











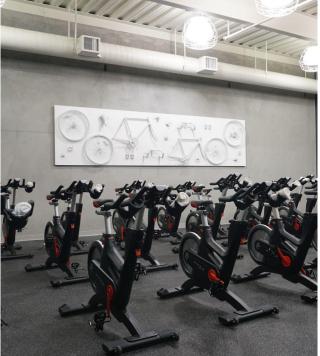
A SHIFT FROM TREATMENT TO PREVENTION

Activate's outcome-focused electronic wellness records (EWR) integrate with modern EHR's to create a prevention-focused close looped system supporting medical providers shift to value-based care-enabling the monetization of evidence-based health interventions.

























































Be Great

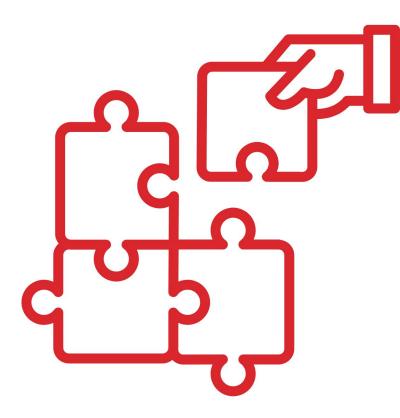




Selling is Solving

Don't Sell Me Something - Solve Me Something

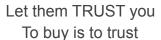
It's a Conversation Not an Interrogation



How to Sell Anything

TO SURVIVE AS AN ENTREPRENEUR







Let them talk 90% of the time



Be transparent about you and your product



Don't sell ice in the Himalayas



Be optimistic not realistic (BMC3 - Be Realistic as well – Don't Over Promise)



Stand up when you're selling on the phone



Follow up until you drop

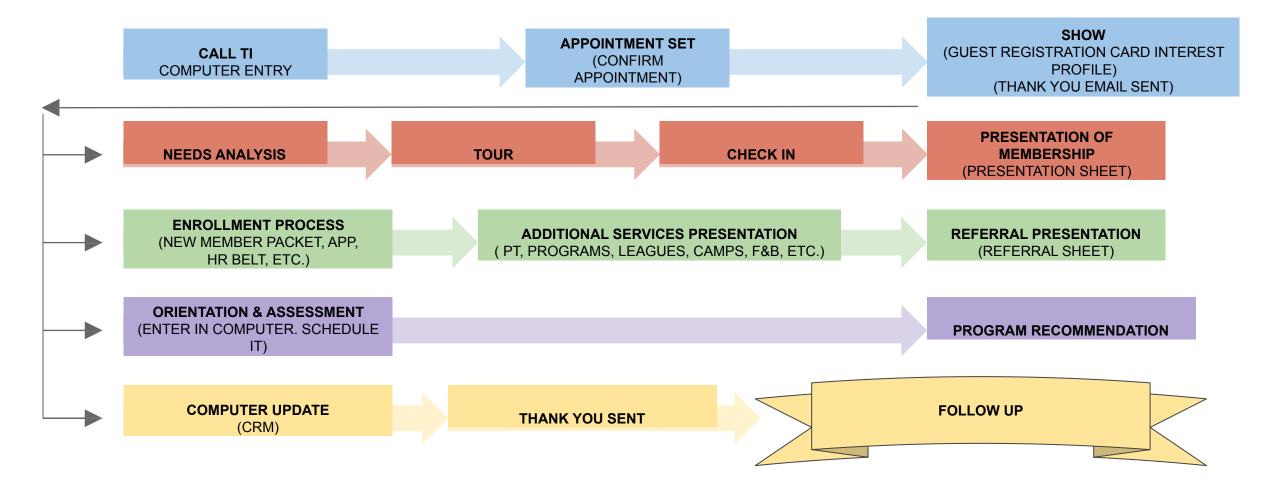


Give time for the decide





The Ideal Enrollment Process



Sales Essentials

Wellness Center Membership Buyers

Exercise – Fitness Enthusiast

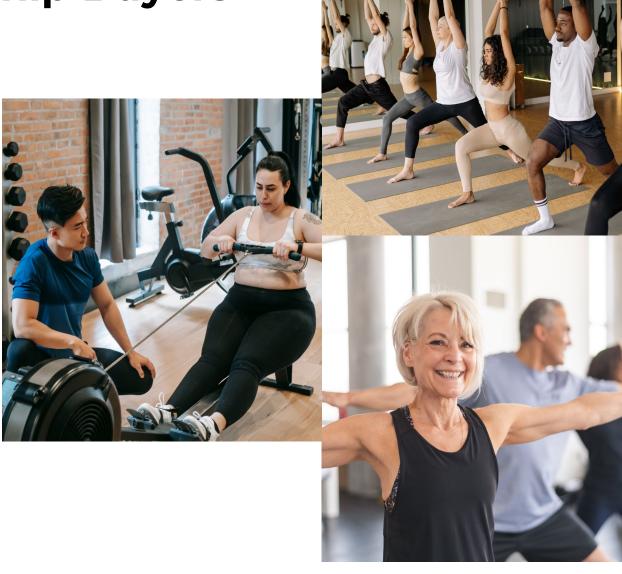
Lifestyle

Previous Exerciser

Previous Member Good or Bad Experience

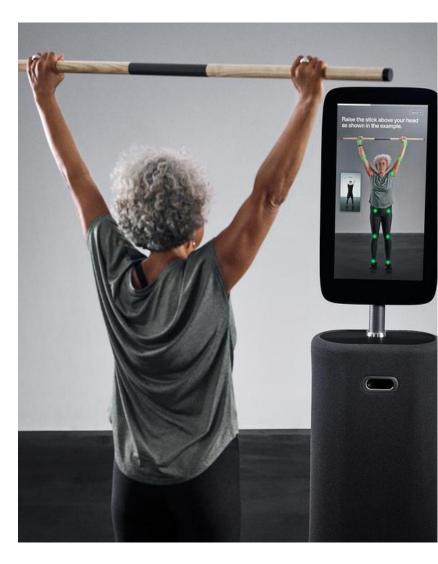
Non-Exerciser

Sedentary Semi-Active Active



What Seniors are Most Afraid Of

- Falling / Stability / Functionality
- Loss of Vigor / Vitality / Energy / Endurance
- Infectious Disease
- Ability to drive
- Memory loss
- Loss of Independence

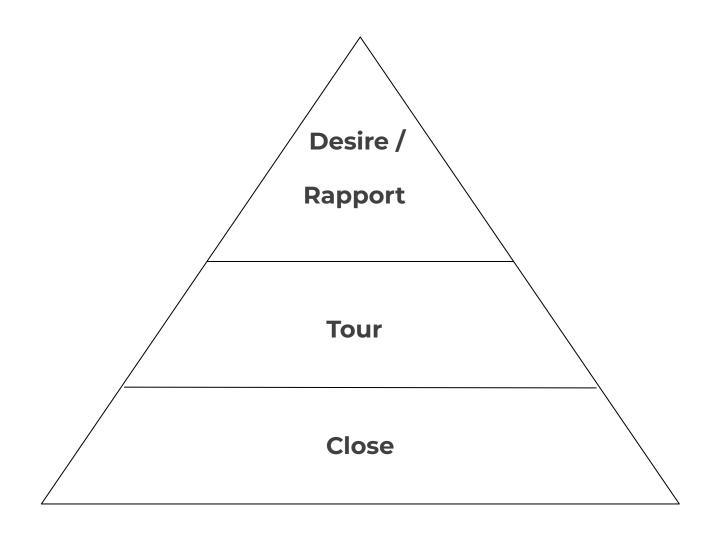


The Active Retention Model

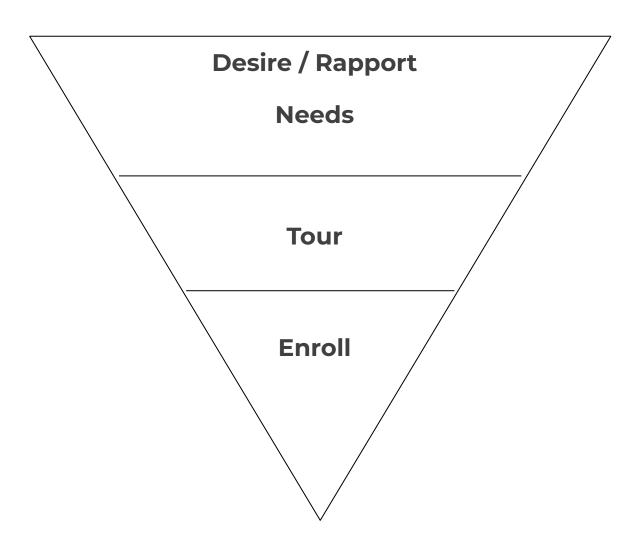


80% of future revenue will come from 20% of your current customers.

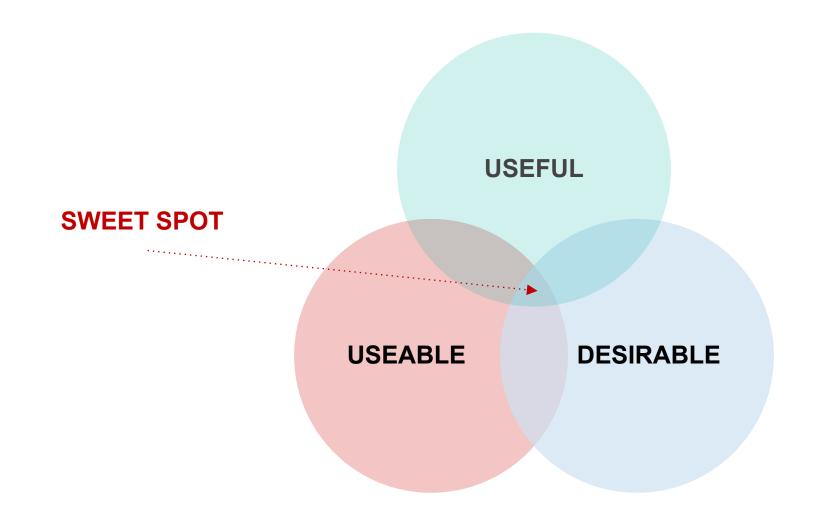
Old Model Of Selling



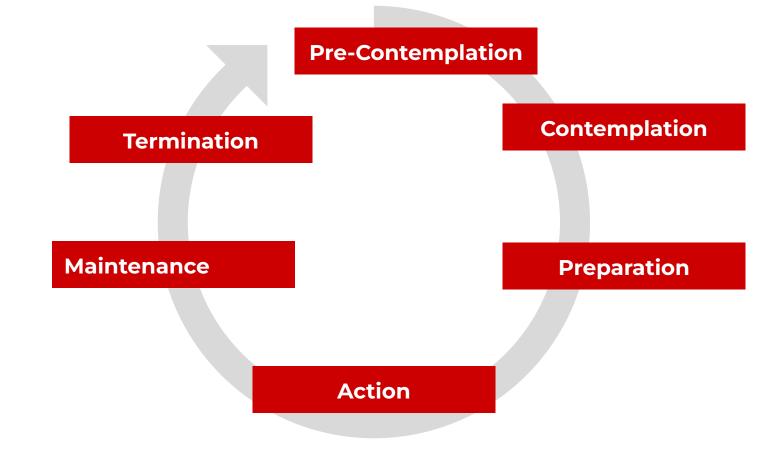
New Model of Selling

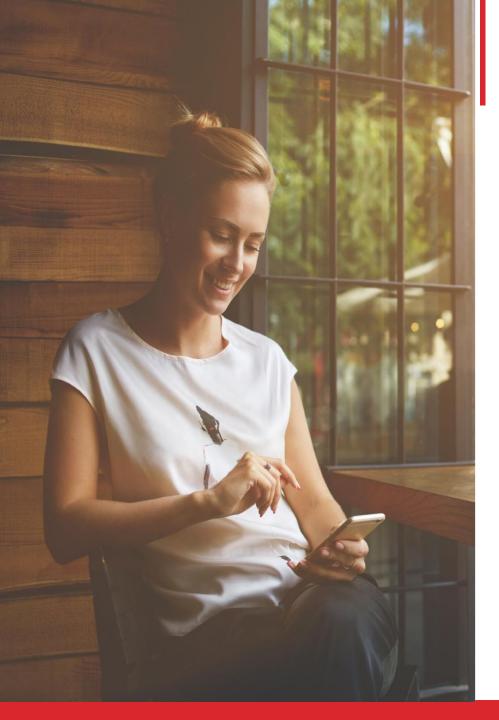


Value Proposition



Stages Of Change





Brand Emotion

Friendly

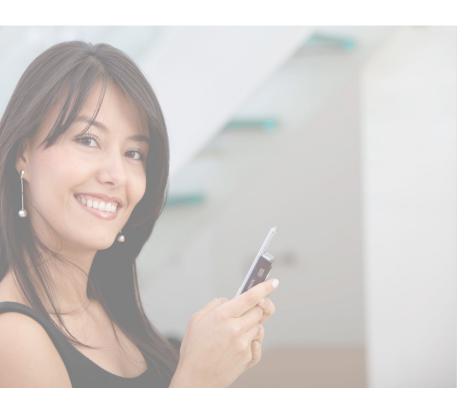
Warm

Comforting

Supporting

Нарру

Safe



Telephone Inquiry

Coming to a Fitness Party

Technical:

- 1. Name
- 2. Phone Number
- 3. Email Address
- 4. Source
- 5. Appointment
- 6. Referral To Come With
- 7. Directions Given

Attitudinal:

"Coming To A Fitness Party"

Outbound Calls

- 1. The Introduction
- 2. Re-creating the Experience
- 3. Qualifying
- 4. Closing for the Appointment



WELCOME TO THE CLUB





						PER C			
Name						Time		Date	
Address		City			State			Zip	
mail		Phone (work)		Phone (cel	1)	Company			
low did you hear about us?	☐ Direct mail	☐ Signage	☐ Community	event	☐ Employer	☐ We	bsite	☐ Advertisement	
Referral/guest of:		25 25	Other		925/01				
lave you been a member of an a	thletic club before? Ye	es □ No If yes, wh	ich one(s)?						
s your membership current? 🗆	fes 🗆 No		Are you currently	y meeting yo	ur fitness goals? 🗆 Y	es 🗆 No			
What results do you w	rant to achieve?			5			12		
JUMP START		FITNESS ENTHUSIAST		ENERGY BALANCE			MIND BODY		
☐ Motivation through group classes ☐ Incre		ase endurance		☐ Improve health			☐ Increase energy and vitality		
⊃ Firm up/lose 0-9 lbs. □ Incre		ase strength		□ Lose 10 lbs. or more			☐ Improve wellness		
☐ Increase activity level	□Fitne	ss performance enhancement		☐ Start exercising regularly			☐ Relieve and eliminate stress		
What are your interests?	☐ Small group training ☐		Personal training		□ Weight trainin	ng	□ Sports	s conditioning	
	19.00 m		□ Yoga/Pilates	[4] [4] [4] [4] [4] [4] [4] [4] [4] [4]		☐ Barre		☐ Aquatic programs	
	□ Childcare □		Massage/spa 🗆		□ Senior progra	☐ Senior programs		□ Other	
n a scale of 1–10, how importa	nt is it that you achieve	your fitness goals	? (circle one) 1	2 3 4	5 6 7 8	9 10			
low long have you been thinkin	g about starting an exe	rcise program?							
Are you interested in members!	hip for yourself or for y	our family/spouse?							
What has kept you from startin	g sooner?								
OR OFFICIAL USE ONLY: Date of Bir	th /	Driver's License #							

The Golden Rule

"Do unto others as you would have them do unto you."

The Golden Rule of Selling

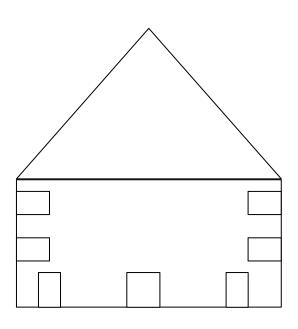
"Sell unto others as they would like to be sold to."

Windows to Shut: Pre-Handling of Barriers

- Time
- Need
- Desire
- Facility
- Significant Other
- Money (affordability or value)

Handling these during the needs analysis helps you to coach and understand true concerns and realities for your prospect.

Needs Analysis



- The wellness center is not convenient.
- I'm not sure I will have the time to workout.
- I need to talk to my significant other.
- The wellness center doesn't have what I'm looking for (facilities).
- The wellness center is too expensive.
- I don't think that I will get the value out of a membership.
- I'm afraid I won't be able to stick with it (fear & intimidation).
- I don't have the desire to commit to this.

People Will Buy a Membership for One of Four Reasons

1.	To alleviate a hurt, pain, or embarrassment	(Pain)
2.	To replace something that is missing	(Pain)
3.	To invest in the future	(Pleasure)
4.	To please someone else	(Pleasure)

Features – Advantages - Benefits

Features = Facts

Advantages = Generic

Benefits = Specific

The Winning Edge Concept

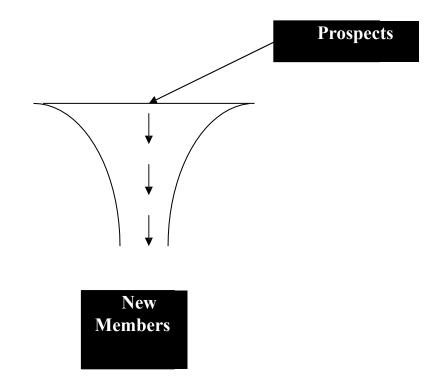
Small differences in your ability can translate into huge differences in your results. This means that if you continue to focus on and work to become a little bit better in the critical areas of selling, this slight improvement could mean a significant increase in your sales results.

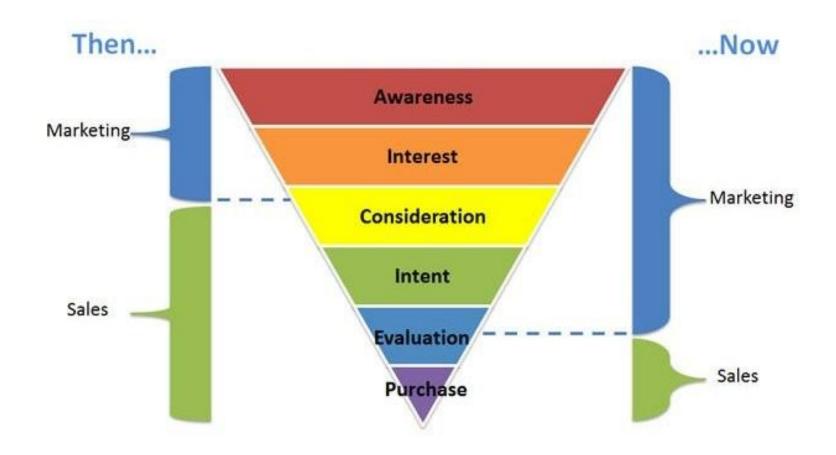
80/20 Rule

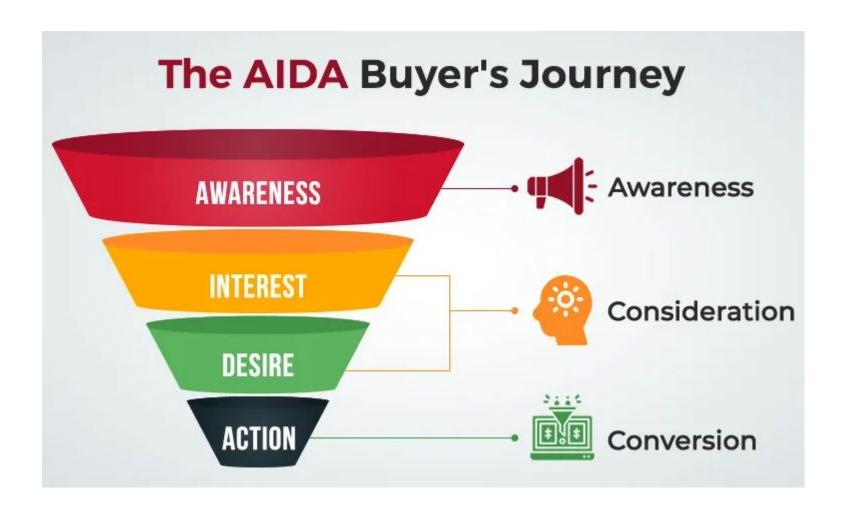
20% of your effort delivers 80% of your results

The 80-20 rule, also known as the Pareto Principle, used mostly in business and economics, **states that 80% of outcomes results from 20% of causes**.

Filling The Funnel







Social Reviews - Social Proof

Social reviews, also known as social proof, are an essential aspect of modern marketing and sales strategies. Use them to build trust, credibility, and loyalty with customers, ultimately driving business growth and success.

Social Reputation Management for Wellness Centers

Why It Matters

- Builds trust and credibility with potential members.
- Influences decisions through positive online reviews and testimonials.
- Enhances your brand's image in the community.

Key Strategies

- **Encourage Reviews**: Ask satisfied clients to leave reviews on Google, Yelp, and social platforms.
- **Engage & Respond**: Thank positive reviewers and address concerns professionally.
- Monitor Mentions: Use tools to track online mentions of your center.

Integrate into Marketing

- Showcase glowing reviews on your website and marketing materials.
- Share testimonials and success stories on social media.

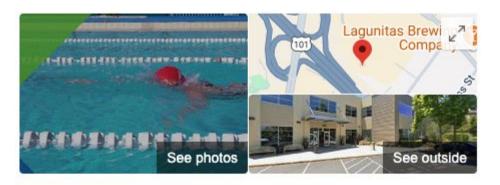
Stay Authentic

Ensure all reviews and promotions align with your center's values and offerings.

5-Star Yelp Review:

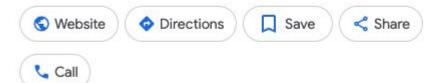
It's so good to be back to exercising and having fun! The front desk employees are helpful and friendly...thank you Emma, Gavin, Brooke, Daniel, Sophie for excellent customer service! My favorite classes so far..water aerobics (Miranda), chair yoga (Stephanie and Jacki), Jacki's stretch class and Zumba (Miranda and Lisa). Pool temperature perfect! Spacious Jacuzzi, feels so good! Lots of room in the locker room. Thank you for reopening!





Active Wellness Center

4.4 ★★★★ 40 Google reviews :
Fitness center in Petaluma, California



Book online

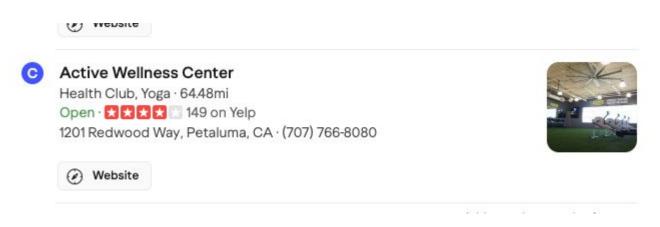
Highlights: Swimming pool · Sauna · Online classes

Address: 1201 Redwood Way, Petaluma, CA 94954

Hours: Open · Closes 9 PM ▼

Phone: (707) 766-8080

Suggest an edit



Referrals

Referrals are a powerful tool for generating new business in service industries. Including a section on referrals in a sales and marketing training program is crucial for maximizing business growth.

The Power of Referrals

- Deliver high-quality leads
- Shorten sales cycles
- Build trust and credibility



Identifying Referral Opportunities

- Leverage existing members, professional networks, hospital or healthcare system, and industry associations.
- Focus on satisfied members likely to refer others.
- Build partnerships with complementary businesses.



Asking for Referrals

- Request referrals politely and at the right time (e.g., after delivering great service).
- Use non-intrusive approaches to maintain professionalism.
- Provide tools and resources to make referrals easy for customers.

Incentivizing Referrals

- Motivate referrals with rewards and incentives for customers and partners.
- Design referral programs with appealing benefits.
- Ensure compliance with ethical guidelines and industry regulations.

Tracking & Following Up on Referrals

- Monitor referral activities and respond promptly to leads.
- Nurture referral leads with personalized communication.
- Showcase value and address specific needs effectively.

Measuring Referral Success

- Track key metrics: referrals received, conversion rates, and referral revenue.
- Analyze data to identify improvements.
- Optimize referral programs for better results.

Referrals at Enrollment

People are most excited the day they join.

This is the time to introduce their new center to their family, friends and coworkers.

Member Benefits



ActiveWellnessCenter.com

GUEST PASSES FOR YOUR FRIENDS & FAMILY

Welcome to the club! As a new member, you have the opportunity to register five guests to your VIP list. Simply list five guests below and your VIPs will receive a 5-day guest membership.

NAME	EMAIL	PHONE



VIP GUEST MEMBERSHIP active SPORTS CLUBS	This pass authorizes for a guest membership from// to//. Compliments of Expires// One pass per person. Must be 18 years or older. First time, local guests only. Photo ID required. Certain conditions and restrictions apply.
VIP GUEST MEMBERSHIP active SPORTS CLUBS	This pass authorizes for a guest membership from// to/ Compliments of Expires// One pass per person. Must be I8 years or older. First time, local guests only. Photo ID required. Certain conditions and restrictions apply.

By Scott Stratten & Alison Kramer



Sales & Marketing Insights

Sales Prospecting Statistics

196% of prospects do their own research before speaking with a human sales rep (<u>HubSpot</u>)

71% of prospects prefer to do solo research instead of talking to a person. (<u>HubSpot</u>)



Sales Follow Up Statistics

82% of sales pros say that building relationships with people is the most important part of selling (and the most enjoyable part of their job). (<u>HubSpot</u>)

60% of customers say no four times before saying yes. (Invesp)

80% of sales require five follow-up calls. (Invesp)

But <u>48% of salespeople</u> never even make a single follow-up attempt. (<u>Invesp</u>)

44% of salespeople give up after one follow-up call. (Invesp)

66% of buyers prefer to be contacted via email. (LinkedIn)



Sales Email Statistics

33% of people open emails based on the subject line alone. (SuperOffice)

70% of salespeople stop at one email. (Invesp)

The subject line word count with the highest open rate is seven words at 46.2%. (Regie.ai)

The outbound email body copy word count with the highest reply rate is 144 words at 2.7%. (Regie.ai)





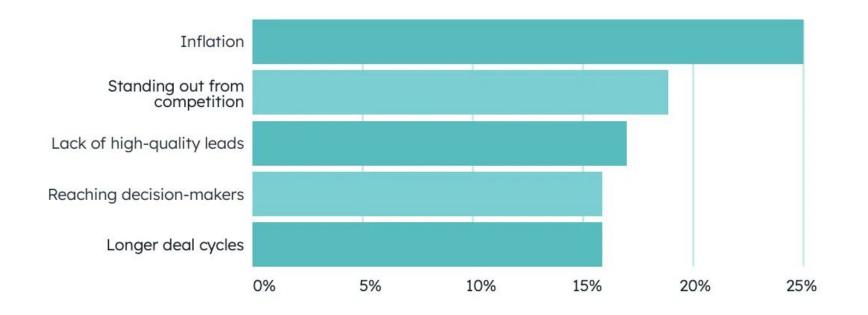


TODAY ONLY: JOIN WITH \$0 ENROLLMENT* During Our Open House & Family Fun Day, Saturday, 9/16

Join us at Active at Petaluma for a day of fun and fitness! Bring your friends and family to this community event and experience all that we have to offer. Plus, enjoy \$0 enrollment on new memberships when you join during our event. Don't miss out on this limited-time offer, valid in-club today only. We can't wait to see you soon!

Inside Sales Stats

Challenges sales teams are facing in 2023



The Power of Motivation



- Motive + Action: Motivation drives behavior.
- **Emotion First, Logic Follows**: Decisions are made emotionally, then justified logically.
- Mental Commitment: The decision is made in the mind before taking action.

The Power of Language

Every phrase will carry a positive, negative or a neutral connotation.

Think about the phrases you use.

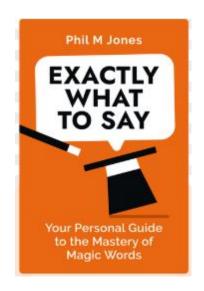


The Power of Words

Key Phrases to Spark Conversations

- "I'm not sure it's for you, but..."
- "How open-minded are you about...?"
- "What do you know about...?"
- "How would you feel if...?"
- "Imagine if..."
- "When would be a good time to...?"

Inspired by "Exactly What to Say" by Phil M Jones



Instead of... We Say...

Payments/Dues Investment

Sign/Approve Authorize

Contract Agreement

Stuff Programs

Problems Concerns

Customer Client, Member

Gym/Facility Club, Wellness Center

Deal Offer/Promotion

Crowded Popular

Pay Take Care Of

Initiation Fee Initial Investment

Busy Peak

Transform Your Vocabulary with These Impactful Words

Brilliant	Committed	Creative	Dedicated	Distinctive	Dynamic
Effective	Esteemed	Excellent	Exceptional	Leading	Only
Prestigious	Proven	Qualified	Certified	Recognized	Successful
Talented	Worthy	Valuable	Special	PROSPECTS NAME	

You

When talking to prospects, make it all about them.

- ✓ "You seem like someone who values relationships and meaningful conversations."
- ✓ "We want to help you."
- ✓ "If you believe..."

At BombBomb, sales teams uses phrases like these because they focus on *you* — the prospect. Using "you" shows we're committed to their success and helps them see how the product fits their needs.



Focus on their Goals

- Understand your customer's business goals and pain points.
- Show how your product helps them overcome challenges and succeed.
- Keep their goals at the center of every conversation, from prospecting to closing and beyond.



Building Trust Through Partnership

- Use "We" to show you're in this journey together.
- Example: "We are going to see results by..." highlights support and shared goals.
- Demonstrate that you're committed to their success beyond the sale.
- Ensure they feel supported every step of the way, from sales to member onboarding.
- Remember: Their success is your success.



Leveraging "Best" to Elevate Your Brand

- Using "best" positions your brand as a market leader and differentiates you from competitors.
- Example: "Crunchbase provides best-in-class proprietary data" highlights authority and communicates value.
- Always back up claims with evidence to maintain credibility and trust.



Sales Trait Characteristics

- Compassionate
- Fitness Knowledge / Background / Passion
- Great Listener
- Calm Personality
- Competitive / Team Mindset / Goal Orientation
- Balance with Team
- Optimistically Resilient
- Energetic
- Smile / Warmth / Likable



People Must Have It

Can Be Trained	Must Be Hired
Technical Skill	Initiative
Exercise Testing	Ownership Mentality
Sales Presentation	Adaptability
Listening	Positive Thinker
Problem Solving	Bottom Line Oriented
Conflict Resolution	Accountable
Goal Orientation	Visionary / Broad Thinker
Fitness Knowledge	Honesty/Integrity

Coaching

Goals

Training

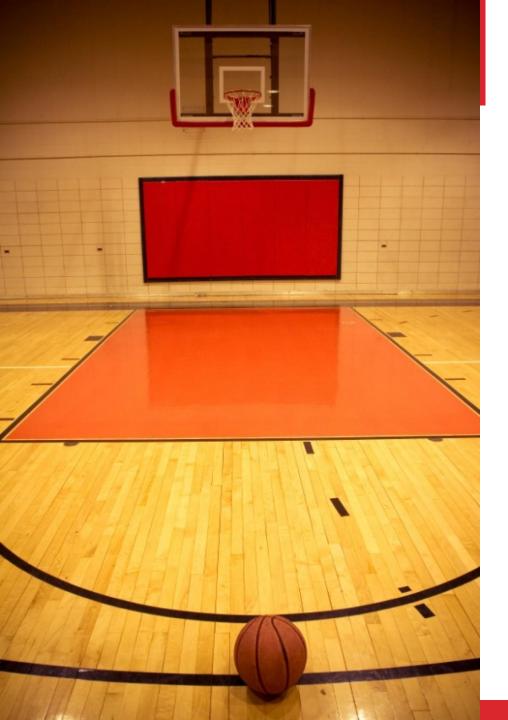
Motivation

Relationship Building

Performance

Feedback





The "Event" Meeting (Accountability)

- Enrollments
- Leads
- Projected Enrollments
- Plan Revision
- Commitments
- Between the 15th and 20th of Every Month



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