

THERESA M. FLOYD

Professor | Poe Family Distinguished Faculty Fellow
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ACADEMIC EXPERIENCE

Professor of Management	2025-Present
Associate Professor of Management	2020-2025
Assistant Professor of Management	2015-2020
University of Montana College of Business	
 Post-doctoral Research Fellow	2014-2015
LINKS Center, University of Kentucky	

EDUCATION

Ph.D. Business Administration	2014
Gatton College of Business and Economics, University of Kentucky Organizational Behavior and Social Network Analysis	
 Master of Arts	1995
Syracuse University Major: Textile Design; Minor: Retail Merchandising and Management	
 Bachelor of Science, with Honors	1993
Syracuse University Major: Fashion Design	

JOURNAL PUBLICATIONS

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- Nesbitt, H.K., Metcalf, A.L., Uden, D.R., Williamson, M. A., Chaffin, B.C., Floyd, T.M., & Allen, C.R. (2026). Diagnosing and navigating scale mismatches in a social-ecological system: Cross-scale feedbacks and cross-level interactions enable regime shift management in the Great Plains. *Ecology & Society*. <https://doi.org/10.5751/ES-17079-310208>
- Perry, P., Floyd, T.M., Clouse, S., Wright, R., Haddouch, R. (2026) Linking security self-efficacy and communication networks to perceived success in cybersecurity tabletop exercises. *Cybersecurity Pedagogy and Practice Journal*. <https://doi.org/10.62273/FYBR1844>
- Legatzke, H., Floyd, T.M., Chaffin, B.C., Banerjee, S., Gulab, S., Lohani, S., Meredith, G.R., Metcalf, A., Nesbitt, H., Rowen, E., Twidwell, D., Uden, D., Vallury, S., Williamson, M., Allen, C.R. (2026). Influences of ecological change and social networks on conservation professionals' and producers' risk assessments of a vegetation transition. *Ecology & Society*. <https://doi.org/10.5751/ES-16957-310141>
- Haddouch, R., Clouse, S., Wright, R., Floyd, T. M., Valgenti, V., Perry, P., Gallagher, T. (2025). Strengthening Incident Response: Lessons from Cybersecurity Tabletop Exercises for Rural Critical Infrastructure. *Cybersecurity Pedagogy and Practice Journal*. <https://doi.org/10.62273/SACF5628>
- Legatzke, H., Chaffin, B., Floyd, T.M., Banerjee, S., Gulab, S., Meredith, G.R., Metcalf, A., Nesbitt, H., Rowen, E., Twidwell, D., Uden, D., Allen, C.R. (2025). Governance of a landscape: the role of formal and informal institutions. *Journal of Environmental Management*. <https://dx.doi.org/10.2139/ssrn.5031682>

JOURNAL PUBLICATIONS, cont.

Nesbitt, H.K., Metcalf, A.L., Floyd, T.M., Uden, D.R., Chaffin, B.C., Gulab, S., Banerji, S., Vallury, S., Hamlin, S.L., Metcalf, E.C., Twidwell, D., Fogarty, D.T., & Allen, C.R. (2024). Social networks and transformative behaviors in a grassland social-ecological system. *People and Nature*. <https://doi.org/10.1002/pan3.10695>

- Shortlisted for [Rachel Carson Prize](#) for best paper in *People and Nature* written by early career researcher.

Chaffin, B.C., Floyd, T.M., & Anzolitto, P. (2024). Environmental Governance Networks and Geography: A research agenda at the confluence of critical concepts for navigating rapid environmental change. *Annals of the American Association of Geographers*.

<https://www.tandfonline.com/doi/full/10.1080/24694452.2024.2343493>

Floyd, T.M., Metcalf, E., Mohr, J., Metcalf, P., & Callaway, R. (2024). Effects of trust, public engagement, conflict, and social networks on satisfaction with ecological restoration. *Society & Natural Resources*.

<https://www.tandfonline.com/eprint/CD4IFBIGMY5KG2RDIAAG/full?target=10.1080/08941920.2024.2335388>

Floyd, T.M., Gerbasi, A., & Labianca, G. (2024). The role of sociopolitical workplace networks in involuntary employee turnover. *Social Networks*. <https://doi.org/10.1016/j.socnet.2023.10.005>

Mohr, J., Cummins, T., Floyd, T.M., Metcalf, E.C., Callaway, R. & Nelson, C. (2023). Age, experience, social goals, and engagement with research scientists may promote innovation in ecological restoration. *PLOS One*.

<https://journals.plos.org/plosone/article?id=10.1371/journal.pone.0274153>

Cullen-Lester, K.L., Maupin, C.K., Floyd, T.M., Mahdon, M., Gerbasi, A., & Carter, D.R. (2022). Crossing the Bridge from Network Training to Development: A Guide to Move Trainees from Classroom Insights to Effective Networks. *Organizational Dynamics*. <https://doi.org/10.1016/j.orgdyn.2022.100937>

Datta, A., Barnes, M., Chaffin, B., Floyd, T.M., Morrison, T., & Sutcliffe, S. (2022). Big events, little change: extreme climatic events have no region-wide effect on action for the Great Barrier Reef. *Journal of Environmental Management*. <https://doi.org/10.1016/j.jenvman.2022.115809>

Grosser, T., Sterling, C., Piplani, R., Cullen-Lester, K., & Floyd, T.M. (2022). A social network perspective on workplace inclusion: The role of network structure, network centrality, and need for affiliation. *Human Resource Management*. <https://doi.org/10.1002/hrm.22131>

Vallury, S., Smith, A., Chaffin, B., Nesbitt, H., Gulab, S., Banerjee, S., Floyd, T.M., Lohani, S., Metcalf, A., Metcalf, E., Twidwell, D., Uden, D., Williamson, M., & Allen, C. (2022). Adaptive capacity beyond the household: a systematic review of empirical social-ecological research. *Environmental Research Letters*.

<https://iopscience.iop.org/article/10.1088/1748-9326/ac68fb>

Floyd, T. M., Cullen-Lester, K. L., Lester, H. F., & Grosser, T. J. (2022). Emphasizing “me” or “we”: Training framing and self-concept in network-based leadership development. *Human Resource Management*.

<https://doi.org/10.1002/hrm.22112>

Causholli, M., Floyd, T.M., Jenkins, N., & Soltis, S. (2021). The Ties that Bind: Knowledge-Sharing Networks and Auditor Performance. *Accounting, Organizations, and Society*. <https://doi.org/10.1016/j.aos.2021.101239>

- Received Overall Best Paper Honor at the American Accounting Association Auditing Section Midyear Meeting (2017).

Woehler, M., Floyd, T.M., Shah, N., Marineau, J., Sung, W., Grosser, T., Fagan, J., & Labianca, G. (2021). Turnover during a corporate merger: How workplace network change influences staying. *Journal of Applied Psychology*. <https://doi.org/10.1037/apl0000864>

- Featured on The Academic Minute. (2022). <https://academicminute.org/2022/02/theresa-floyd-university-of-montana-retaining-employees-by-fostering-social-connections/>

JOURNAL PUBLICATIONS, cont.

Chaffin, B.C., Floyd, T.M., & Albro, S. (2019). Leadership in informal stormwater governance networks. *PLOS One*. <https://doi.org/10.1371/journal.pone.0222434>

Sung, W., Woehler, M., Fagan, J., Grosser, T., Floyd, T.M., & Labianca, G. (2017). Employees' Responses to Organizational Mergers: Intraindividual Change in Organizational Identification, Attachment, and Turnover. *Journal of Applied Psychology*. <https://doi.org/10.1037/apl0000197>

- Nominated for OB Division Best Paper Award, AOM Annual Meeting. (2018).

BOOK CHAPTERS AND OTHER PUBLICATIONS

Deka, A., Banerjee, S., Floyd, T.M. (2025) Managing Undesirable Vegetation Transitions on the Landscape: A Study of Perceptions of Conservation Professionals in Nebraska and Montana. *Cornhusker Economics*, University of Nebraska, Lincoln. (invited) <https://agecon.unl.edu/sites/unl.edu.ianr.casnr.agricultural-economics/files/media/file/2025-8-6%20Cornhusker%20Econ%20-%20Banerjee%20-%204.pdf>

Floyd, T.M., Labianca, G., Patrick, B. (2025) Crowdsourcing organizational structure through social network analysis. Cullen-Lester, K. & Pryor, G. (Eds.) *The Social Capital Imperative: Revealing, Developing, and Leveraging Organizational Networks*. SIOP Professional Practice Book Series. Oxford University Press. (invited) <https://doi.org/10.1093/9780197755426.003.0031>

Floyd, T.M. & Sung, W. (2023) A social network perspective on post-merger integration: Review and framework for future research. Cooper, C. (Ed.) *Advances in Mergers & Acquisitions*. Emerald Group Publishing Ltd. (invited) [http://dx.doi.org/10.1108/S1479-361X\(2012\)0000010012](http://dx.doi.org/10.1108/S1479-361X(2012)0000010012)

Firth, D., Plant, E., & Floyd, T.M. (2023). The Tyranny of the textbook: An 8-step program on how to stop using the textbook. Hwang, M. (Ed.) *Handbook of Teaching and Learning in Information Systems*. Elger Publishing Ltd. (peer-reviewed) <https://www.e-elgar.com/shop/usd/teaching-information-systems-9781802205787.html>

Gulab, S., Nesbitt, H., Banerjee, S., & Floyd, T.M., Schoengold, K. (2023). Role of Social Networks on Technology Adoption: Application to Nebraska Producers in the Face of Undesirable Vegetation Transitions. *Cornhusker Economics*, University of Nebraska, Lincoln. (invited) https://digitalcommons.unl.edu/agecon_cornhusker/1218/

Sung, W., Woehler, M., Fagan, J., Grosser, T., Floyd, T.M., & Labianca, G. (2018). Coping with Employees' Post-merger Uncertainty. *Thrive Global*. (invited) <https://thriveglobal.com/stories/coping-with-employees-post-merger-uncertainty/>

Floyd, T.M. & Sterling, C. (2016). A Social Network Perspective on Envy in Organizations. R.H. Smith, U. Merlone, M.K. Duffy (Eds.) *Envy at Work and in Organizations*. Oxford University Press. (peer reviewed) https://www.google.com/books/edition/_/0J2kDAAQBAJ?hl=en&gbpv=1&pg=PP1

Floyd, T.M., Hoogland, C., & Smith, R.H. (2016). The Role of Leaders in Managing Envy and its Consequences in their Organizations. S. Braun, C. Peus & B Schyns (Eds.), *Leadership Lessons from Compelling Contexts*. Emerald Group Publishing Ltd. (invited) ISBN: 978-1-78560-942-8 <http://dx.doi.org/10.1108/S1479-357120160000008005>

Mehra, A., Borgatti, S., Soltis, S., Floyd, T.M., Ofem, B., Halgin, D., & Kidwell, V. (2014). Imaginary Worlds: Using Visual Network Scales to Capture Perceptions of Social Networks. In S. Borgatti, D. Brass, D. Halgin, G. Labianca & A. Mehra (Eds.), *Research in the Sociology of Organizations: Contemporary Perspectives on Organizational Social Networks*. Emerald Group Publishing Ltd. (peer-reviewed) ISBN: 978-1-78350-751-1 [http://dx.doi.org/10.1108/S0733-558X\(2014\)0000040016](http://dx.doi.org/10.1108/S0733-558X(2014)0000040016)

BOOK CHAPTERS AND OTHER PUBLICATIONS, cont.

Ofem, B., Floyd, T.M., & Borgatti, S. (2012). Social Networks and Organizations. In D.D. Caulkins & A.T. Jordan (Eds.), *A Companion to Organizational Anthropology*. Blackwell. (peer-reviewed)
<https://doi.org/10.1002/9781118325513.ch6>

UNDER REVIEW

Kang, D., Mehra, A., Borgatti, S.P., Floyd, T.M., Boukef, N., & Chakri, M-H. Gender homophily and the reputation for leadership. Received request for revision from *Journal of Management*.

Hamlin, S., Lhani, S., Allen, C.R., Chaffin, B.C., Legatzke, H.L., Meredith, G.R., Nesbitt, H.K., Floyd, T.M., Banerjee, S. Meso-scale relationships between cattle, human, and tree populations in Nebraska, U.S.A. Under review at *Journal of Environmental Management*.

Borgatti, S.P., Mehra, A., Kank, D., Floyd, T.M. Using Node-Level Homophily in a Regression. Received request for revision from *Connections*.

WORK IN PROGRESS

Gulab, S., Floyd, T.M., Banerjee, S., Nesbitt, H., Chaffin, B.C., Allen, C. Role of social networks in technology adoption behavior among rangeland operators in Nebraska, U.S.A. Revision for resubmission in progress.

Floyd, T.M., Woehler, M., Cullen-Lester, K., Yu, S. & Yang, S.W. Inferred networking motives: how observers' inferences affect networkers' outcomes. Manuscript draft in progress. Targeting *Academy of Management Journal*.

Floyd, T.M., Chaffin, B.C., Nesbitt, H.K., Metcalf, A. L., Gulab, S., Banerjee, S., & Allen, Craig. Convergence on the frontier: An ego network study of Nebraska producers. Manuscript draft in progress. Targeting *Ecology & Society*.

Plant, E., Floyd, T. Designing Impactful Short-Term Study Abroad: A Cross-Cultural Business Project in Italy. Revision for resubmission in progress.

Grosser, T., Floyd, T.M., & Cullen-Lester, K. The effect of social networks on organizational identification and employee turnover during an exogenous shock. Revision for resubmission in progress.

Sung, W., Roh, H., Oh, H.S., Floyd, T.M. An individual-level analysis of the effect of diversity in interpersonal relationships on performance and the asymmetric role of status. Revision for resubmission in progress.

Triche, J. & Floyd, T. Knowledge Hiding in Professional Services Organizations. Manuscript draft in progress.

Kang, D., Mehra, A., & Floyd, T.M. Individuals' evaluations of the career value of their networks and desired changes. Data collection, analysis, and theory development in progress.

Floyd, T.M., Chaffin, B.C., Banerjee, S. Natural resource governance in times of rapid socioecological change: Conservation professionals' social networks, perceptions, and collective efficacy. Analysis of data in progress.

Terwilliger, M., Metcalf, E., Floyd, T.M., & Mohr, J. Collaboration on the Upper Clark Fork River: A case study from the Montana CREWS project. Providing data for several research projects. Three rounds of survey data collection are complete. Data analysis and manuscript drafts in progress.

CONFERENCE PRESENTATIONS

Gulab, S., Banerjee, S., Floyd, T.M., Nesbitt, H., Uden, D., Allen, C. Managing Vegetation Transitions in Rangeland Ecosystems: A Social Network and Personality Trait Analysis of Technology Adoption Decisions. To be presented at the 7th World Congress of Environmental and Resource Economists, June-July 2026.

Floyd, T.F., Woehler, M., Cullen-Lester, K., Yang, S.W., Yu, S. Inferred networking motives: How observers' inferences affect networkers' relational outcomes. Presented at the 4th Annual Social Network Society (SNS) Conference, June 2026.

Kang, D., Floyd, T., Mehra, A. The Self-Appraisal of Network Value: Gestalt Versus Tie-Level Construal and the Motivation to Effect Network Change. Accepted at the 4th Annual Social Network Society (SNS) Conference, June 2026.

Floyd, T., Woehler, M., Cullen-Lester, K., Yang, S.W., Yu, S. Networking Up: How Targeting Superiors vs. Peers Affects Observers' Inferences about Networkers' Motives. Presented at Society for Industrial and Organizational Psychology (SIOP) 2026 Annual Conference, May 2026.

Perry, P., Floyd, T.M., Clouse, S., Wright, R., Haddouch, R. Social networks and TTX evaluation and performance. Presented at Information Systems & Computing Academic Professionals (ISCAP) Conference, November 2025.

Kang, D., Floyd, T.M., Mehra, A. Social networks, gender, and perception of network value. Presented at the 85th Annual meeting of the Academy of Management, July 2025.

Cullen-Lester, K.L., Pryor, G., Arena, M., Cavanaugh, K., Floyd, T., Hines, S., Martin, C., & Paes, H. From Insights to Impact: Leveraging Network Analysis to Drive Business Success [Panel]. Presented at Society for Industrial and Organizational Psychology (SIOP) Annual Conference, April 2025.

Clouse, S., Haddock, R., Wright, R., Floyd, T.M., & Akello, P. Strengthening incident response: Lessons from Cybersecurity tabletop exercises for rural critical infrastructure. Presented at ISCAP Conference, November 2024.

Floyd, T.M., Cullen-Lester, K., Woehler, M., Yang, S.W., & Yu, S. Attributed networking motives and their effects on strategic networking outcomes. Presented at the 84th Annual meeting of the Academy of Management, August 2024.

Floyd, T.M., Gerbasi, A., & Labianca, G. The role of sociopolitical workplace networks in involuntary employee turnover. Presented at the 84th Annual meeting of the Academy of Management, August 2024.

Floyd, T.M., Allen, C., Banerjee, S., Chaffin, B., Gulab, S., Meredith, G., Nesbitt, H., & Rowen, E. Montana and Nebraska conservation professionals' social networks, perceptions of vegetation transition, and collective efficacy. Presented at 2024 INSNA Sunbelt Conference, June 2024.

Gulab, S., Floyd, T.M., & Banerjee, S. Role of social networks in technology adoption behavior: An ego-network study of rangeland operators in the United States. Presented at 2024 INSNA Sunbelt Conference, June 2024.

Floyd, T.M., Cullen-Lester, K., Woehler, M., & Yang, S.W. Attributed networking motives and their effects on strategic networking outcomes. Presented at the 2nd annual SNS Meeting, June 2024.

Piplani, R.S., Floyd, T.M., Grosser, T., & Cullen-Lester, K. Intra-Organizational Network Change and Evolution: Drivers, Effects and Boundary Conditions. Presented at the 83rd Annual meeting of the Academy of Management, August 2023.

CONFERENCE PRESENTATIONS, cont.

Lopez-Kidwell, V., Drader, N., Kanwal, F., Boulamatsi, A., Cooper, D., & Floyd, T.M. Instrumental or expressive, bonding or bridging, weak or strong ties? Recommendations for newcomers to build smart social networks in their first year on the job. Presented at INSNA Sunbelt Conference, June 2023.

Grosser, T., Sterling, C., Piplani, R., Cullen-Lester, K., & Floyd, T.M. A social network perspective on workplace inclusion: The role of network structure, network centrality, and need for affiliation. Presented at the 82nd Annual Meeting of the Academy of Management, August 2022.

Nesbitt, H., Gulab, S., Floyd, T.M., Chaffin, B., Metcalf, A., Allen, C., & Banerjee, S. Social networks, learning, and adaptive behavior in agricultural producers in the American Great Plains. Presented at 6th North American Congress for Conservation Biology, July 18, 2022.

Nesbitt, H., Gulab, S., Floyd, T.M., Chaffin, B., Metcalf, A., Allen, C., & Banerjee, S. Social networks, learning, and adaptive behavior in agricultural producers in the American Great Plains. Presented at INSNA Sunbelt Conference, July 12, 2022.

Datta, A., Barnes, M., Chaffin, B., Floyd, T.M., Morrison, T., & Sutcliffe, S. Big events, little change: priorities and actor engagement in Great Barrier Reef governance remain stable after mass coral bleaching events. Presented at INSNA Sunbelt Conference, July 2022.

Nesbitt, H., Gulab, S., Floyd, T.M., Chaffin, B., Metcalf, A., Allen, C., & Banerjee, S. Adaptive capacity of agricultural producers in a grassland social-ecological system: A social network approach. Presented at American Geophysical Union, December 15, 2021.

Nesbitt, H., Gulab, S., Floyd, T.M., Chaffin, B., Metcalf, A., Allen, C., & Banerjee, S. Adaptive capacity of producers in a grassland social-ecological system: A social network approach. Presented at Ecological Society of America (poster), August 5, 2021.

Kang, D., Mehra, A., Chakri, M-H., Boukef, N., Floyd, T.M., & Borgatti, S.P. Gender and Rank Homophily in Friendship Networks and the Reputation for Leadership. Presented at annual Academy of Management Meeting, August 2021.

Terwilliger, M., Metcalf, E., Floyd, T.M., & Mohr, J. Collaboration and Team Science: A Measurement Instrument. Presented at the 12th Annual International Science of Team Science (SciTS) Conference, June 2021

Terwilliger, M., Metcalf, E., Floyd, T.M., & Mohr, J. Collaboration on the Upper Clark Fork River: A case study from the Montana CREWS project. Presented at the 54th Montana Chapter American Fisheries Society (AFS) Meeting, February 2021

Floyd, T.M., Grosser, T., & Cullen-Lester, K., Networks and leadership development: a networks training field experiment. Presented at the INSNA Sunbelt Conference, June 2019.

Shah, N., Woehler, M., Floyd, T.M., Marineau, J., Sung, W., Grosser, T., Fagan, J., & Labianca, G. A Social Network View of the Unfolding Model of Turnover. Presented at the Academy of Management Annual Meeting, August 2018.

Labianca, G., Agneessens, F., Fagan, J., Halgin, D., Floyd, T.M., Gerbasi, A., & Labianca, C. A Triadic View of Political Power in Signed Graphs: Exploring the Political Independence Index in the International Geopolitical Context. Presented at the third annual European Conference on Social networks (EUSN), hosted by INSNA, Mainz, Germany, September 2017.

Chaffin, B.C., Floyd, T.M., & Albro, S. Green infrastructure for urban stormwater management: investigation of professional GI networks in Cleveland, Ohio, USA as a potential source of transformative capacity. Lund University Center for Sustainability, Lund, Sweden, August 2017.

CONFERENCE PRESENTATIONS, cont.

Labianca, G., Agneessens, F., Fagan, J., Halgin, D., Floyd, T.M., Gerbasi, A., & Labianca, C. A Triadic View of Political Power in Signed Graphs: Exploring the Political Independence Index in the International Geopolitical Context. Presented at the First Annual North American Social Network Conference, hosted by INSNA, Washington, D.C., July 2017.

Causholli, M., Floyd, T.M., Jenkins, N., & Soltis, S. The Ties that Bind: Knowledge-Sharing Networks and Auditor Performance. Presented at the Annual Congress of the European Accounting Association, Valencia, Spain, May 2017.

Causholli, M., Floyd, T.M., Jenkins, N., & Soltis, S. The Ties that Bind: Knowledge-Sharing Networks and Auditor Performance. Presented at University of Florida *International Conference on Assurance and Governance*, Gainesville, FL., January 2017.

Causholli, M., Floyd, T.M., Jenkins, N., & Soltis, S. The Ties that Bind: Knowledge-Sharing Networks and Auditor Performance. Presented at American Accounting Association Auditing Section Midyear Meeting, Orlando, FL., January 2017.

Gerbasi, A., Floyd, T.M., & Labianca, G. A Social Network View of Involuntary Employee Turnover. Presented at 76th annual Academy of Management Meeting, Anaheim, CA, August 2016.

Woehler, M., Floyd, T.M., Sung, W., Grosser, T., & Labianca, G. The Co-evolution of Personality and Networks. Presented at the 36th Annual International Sunbelt Social Network Conference, Newport Beach, CA, April 2016.

Floyd, T.M. How they think you got there matters: Attributed Networking Motives and Performance. Presented at 75th annual Academy of Management Meeting, Vancouver, B.C., August 2015.

Floyd, T.M., Borgatti, S., Halgin, D., Hopkins, C. & Hogan, C. Validating the Renato Tool for Collecting and Analyzing Perceived Relational Data. Presented at the 35th Annual International Sunbelt Social Network Conference, Brighton, UK, June 2015.

Floyd, T.M. How they think you got there matters: Attributions about networking behavior and performance. Presented at the 6th Intra-Organizational Networks Conference, Lexington, KY, April 2014.

Floyd, T.M. The effect of observers' attributions about networking behavior on performance: How they think you got there matters. Presented at the 3rd Annual Mid-South Management Research Consortium, Tuscaloosa, AL, March 2014.

Ferrier, W., Floyd, T.M., & Edens, Z. Verbal Exchange as Internal Action: An Exploration and Analysis of the Decision-making Conversation Among Top Management Team Members. Presented at 33rd annual Strategic Management Society Conference, Atlanta, GA, 2013.

Floyd, T.M., Borgatti, S. & Soltis, S. When Friends Disagree: Contagion of Organizational Commitment in the Context of Contradictory Influences. Presented at 73rd annual Academy of Management Meeting, Lake Buena Vista, FL, August 2013.

Soltis, S.M. & Floyd, T.M. Network perceptions, contextual performance, and person-organization fit. Presented at the 73rd annual Academy of Management Meeting, Lake Buena Vista, FL. Paper is part of symposium entitled "Real in their consequences: Studies of the perceptions of social networks." Organizers: Soltis, S.M. & Sinha, R. Discussants: Sparrowe, R. & Brands, R. Division Sponsors: OB, OMT, MOC. Presented at 73rd annual Academy of Management Meeting, Lake Buena Vista, FL, August 2013.

CONFERENCE PRESENTATIONS, cont.

Floyd, T.M., Borgatti, S., & Soltis, S. The Dynamics of Contagion of Workplace Attitudes in the Context of Contradictory Influences. Presented at the 33rd Annual International Sunbelt Social Network Conference, Hamburg, Germany, 2013.

Floyd, T.M. How they think you got there matters: The impact of observer attributions on the benefits of social capital. Presented at the 2nd Annual Mid-South Management Research Consortium, Memphis, TN, 2013.

Floyd, T.M. & Borgatti, S. Attitude Diffusion in Ego Networks: What Happens when Friends Don't Agree? Presented at the 32nd Annual International Sunbelt Social Network Conference, Redondo Beach, CA, 2012.

Mehra, A., Borgatti, S.P., Soltis, S., Kidwell, G., & Floyd, T.M. Seeing networks in organizations: A novel approach to assessing the accuracy of network perceptions. Paper presented at the 4th Intra-Organizational Networks conference, Lexington, KY, 2010.

GRANT PROJECTS

Improving Economic and Environmental Performance of Agri-environmental Schemes: A Producer Study of Collective and Individual Level Schemes

Co-PI; Spring 2023-present

Submitted to USDA Agriculture and Food Research initiative (AFRI), priority code A1651 (Environmental and Natural Resource Economics). The first submission was rejected. Revised second submission submitted September 2024. No response has been received yet. Revision for resubmission in progress.

Strategic Alliance for Improved Behavioral Health

The Strategic Alliance in Missoula, MT focuses on systems-level strategies to improve access to appropriate behavioral health crisis care.

SNA research consultant; October 2024-April 2025.

Elicit and analyze the Strategic Alliance network to identify opportunities to build and strengthen network connections and lead members through the changes required to achieve the goals of the alliance.

REAL Women Co-Lab

Founded based upon a grant from Wells-Fargo; focused on creating models of access to finance for rural women entrepreneurs.

Research Lead; April 2024-August 2024.

Survey participants to evaluate the effectiveness of a financial funding training program.

Center for Cellular Construction

NSF Science and Technology Center (STC), supported by cooperative award DBI-1548297.

SNA research consultant; January 2024-July 2025.

Elicit and analyze CCC network to identify opportunities to build and strengthen network connections. Provide network-based feedback, training, and development.

Exploratorium Teacher Institute

SNA research consultant; June 2022-June 2023.

Elicit and analyze Teacher Leader Network to identify opportunities to build and strengthen network connections. Provide network-based feedback, training, and development.

GRANT PROJECTS, cont.

Resilience Informatics for the convergence of critical capacities to address regional-scale environmental change

NSF EPSCoR RII Track-2 project, submitted January 2019, received funding August 2019.

Award number: 1920938; 4-year, \$4M grant with 1 year no-cost extension.

Co-PI, January 2019-July 2024.

Design and implement multiple social network data collections and analyses for the project.

Design and conduct two training sessions for doctoral students and post-doctoral fellows on social network theory and analysis.

Serve on dissertation committees for two doctoral students.

Consortium for Research on Environmental Water Systems (CREWS)

NSF EPSCoR RII Track-1 project.

Award number: 1757351; 10-year, \$20M grant.

Researcher, August 2019-August 2024.

Design and conduct multi-year social network analysis of collaboration between project team members.

Serve on dissertation committee for one doctoral student.

FY 2019 Study of the U.S. Institutes for Scholars: Youth and Workforce Development: Closing the Skills Gap

Academic Director; July-August 2022, July-August 2021, and July-August 2019.

Scaling socio-ecological networks to co-innovate freshwater restoration solutions

NFRF grant proposal, submitted February 2019; rejected.

Co-PI; December 2018-February 2019.

Designed social network data collection and analysis for the project.

UNVEIL Network

NSF EPSCoR RII Track-2 .

Internal Reviewer; May 2018 – May 2021.

Conducted yearly social network analysis of researchers participating in the grant to report on new collaboration and research activity between grant members and outside collaborators.

Social and Ecological Domains of Dam Removal (SEDDaR)

NSF Grant proposal submitted in January 2018; rejected.

Co-PI, August 2017.

Designed social network analysis for the project and conducted pilot social network study of Milltown Dam Removal Project.

Montana EPSCoR Multi-scale Assessment of Riverscape Complexity (MARC) Project

Researcher, August 2017 – January 2018.

Worked under the *Social and Ecological Dimensions of Restoration Capacity* part of the project. Designed and conducted social network analysis of stakeholders surrounding the Milltown Dam Removal Project.

Green Stormwater Infrastructure

Cleveland Botanical Garden, subaward from Great Lakes Protection Fund GLPF #949.01.

Co-PI - August 2016 - December 2017.

Designed and conducted social network analysis of professionals involved in green stormwater infrastructure implementation in Cleveland, OH.

CNH: Social and ecological foundations of restoration success

NSF Grant Proposal submitted November 2015; rejected, revised, and resubmitted January 2018 (see SEDDaR, above).

Co-PI, August 2015 - July 2017. Designed social network analysis for the project.

GRANT PROJECTS, cont.

READ-IT, Phase II

Army Research Office STTR, 2015.

Post-Doctoral Research Fellow - September 2014-May 2015.

Conducted validation studies of Renato Software, designed for the collection and analysis of cultural domain data.

Using SNA to Examine the Long-Term Outcomes of Socially Excluded Adolescents

NIH Grant 1R21 HD068315-01A1.

SNA Consultant – June - July 2014.

HONORS AND AWARDS

Poe Family Distinguished Faculty Fellowship, UMT College of Business – 2026-2029

Academy of Management OB Division Best Reviewer – 2025

Outstanding Teaching Award in Management, University of Montana (UMT) College of Business – 2024-2025

Academy of Management OB Division Best Reviewer - 2024

Faculty Service Award, UMT – 2024

Merit Award, UMT – 2023-2024

Nominated for Faculty Excellence in Mentoring Research & Creative Scholarship Award, UMT - 2024

Experiential Learning Faculty Support Grant, UMT Experiential Learning and Career Success – 2024

Rocky Mountain CIBER 2024 Faculty Grant, University of Colorado, Denver and BYU - 2024

Poe Family Distinguished Faculty Fellowship, UMT College of Business – 2023-2026

Academy of Management OB Division Best Reviewer - 2023

Merit Award, University of Montana – 2021-2022

University of Montana College of Business Researcher of the Year in Management – 2021-2022

UMT College of Business Outstanding Teaching Award in Management – 2021-2022

John Ruffatto Memorial Distinguished Teaching Award - 2021

Gleason Family Fellowship, UMT College of Business – 2020-2023

Outstanding Faculty Award in Management, UMT College of Business – 2019-2020

Outstanding Faculty Award, Master of Business Administration, UMT College of Business – 2019-2020

Gleason Family Fellowship, UMT College of Business – 2019-2020

Merit Award, University of Montana – 2017-2018

Nominated for OB Division Best Paper Award, AOM Annual Meeting, 2018 for Sung et al. 2017.

Academy of Management OB Division Best Reviewer, 2017

HONORS AND AWARDS, cont.

Summer research grant, UMT College of Business – 2017

Outstanding Teaching Award in Management, UMT College of Business - 2016-2017

Overall Best Paper Honor, The Ties that Bind: Knowledge-Sharing Networks and Auditor Performance. - -

- American Accounting Association Auditing Section Midyear Meeting, January 2017.

Outstanding Professor, MBA Day Program, UMT College of Business – 2015-2016

Outstanding Professor, MBA Evening Program, UMT College of Business – 2015-2016

Summer research grant (summer support), UMT SOBA - 2015, 2016

Academy of Management OB Division Best Reviewer, 2015

Post-Doctoral Research Fellowship, University of Kentucky (UKY) – 2014-2015

Gatton College of Business and Economics Doctoral Fellowship, Spring 2013

UKY Lockett Fellowship, Spring 2012, 2013

UKY Daniel R. Reedy Quality Achievement Fellowship, Fall 2009

TEACHING EXPERIENCE

Graduate Student Committee Service

- Tosha Sautbine, doctoral student, University of Montana – 2024-2026
- Giang Pham, master's student, Università Degli Studi Di Brescia - 2025
- Ava Worbets, master's student, University of Montana – 2024-2025
- Michelle Terwilliger, doctoral student, University of Montana – 2021-2025
- Rachel Jensen, master's student, University of Montana - 2023-2024
- Sabrina Gulab, doctoral student, University of Nebraska, Lincoln – 2019-2023
- Holly Nesbitt, doctoral student, University of Montana – 2019-2022
- Gabriel Oppler, master's student, University of Montana – 2020-2022
- Alex Ocanas, master's student, University of Montana – 2017-2019

Leading Teams and Conflict Management (UMT); UG three credit mgmt. major requirement

- This course teaches students essential skills in written, verbal, non-verbal, visual, and persuasive communication, building and equipping effective teams, providing coaching and feedback, relationship-building, conflict management, mediation, and negotiation. There is an emphasis on skills practice through role play, simulations, and real-life applications.

Organizational Behavior (UMT); MBA core requirement

- Our goals are to understand and apply the adaptive leadership approach to addressing thorny problems in business organizations, develop our skills in crafting effective career networks, motivating employees and teams, fostering adaptive and agile organizational culture, and identifying and addressing conflict and inequality.

People, Process, and Technology II (UMT); UG three credit core requirement

- This course is the second in the people, process, and technology sequence. Our goals are to explore and develop our understanding of how business leaders can foster an agile organization, identify tools and techniques to effectively lead organizational change, and equip ourselves to be confident, ethical technology users and decision makers.

TEACHING EXPERIENCE, cont.

Human Resource Management (UMT); UG and MBA elective

- The role of human resource management is a crucial (and often misunderstood) part of an overall organizational strategy. This course is designed to help unravel the complexities of human resources within an organization and to help students understand the environment within which HRM occurs. A working knowledge of selection, training, assessment, and compensation tools and strategies are of relevance to the job seeker and will be addressed heavily in this course.

Diversity, Equity, and Inclusion: Creating an Inclusive Organization (UMT); UG and MBA one credit elective and non-credit digital badge for professionals; online asynchronous workshop for professionals

- This course is the third section of the AAST/WGSS/BGEN Diversity, Equity, and Inclusion sequence. Our goals are to explore and develop our understanding of discrimination in our business institutions in the United States, identify causes and practical solutions, and equip ourselves to be the change agents who implement diversity, equity, and inclusion in the organizations where we work.

Conflict Management (UMT); MBA elective

- For many of us, workplace conflicts are one of the most stressful aspects of our jobs. They can make us feel frustrated, angry, and anxious. Because of these feelings, many of us choose (consciously or unconsciously) to avoid addressing conflicts when they arise. The purpose of this course is to provide tools and develop skills in effective conflict management. We look forward to working with you during this weekend elective. Please feel free to contact us with any questions.

Social Network Theory and Analysis in Environmental Governance (UMT)

- PhD-level course offered to doctoral students and post-doctoral fellows participating in the NSF EPSCoR Track 2 Grant: Resilience Informatics for the convergence of critical capacities to address regional-scale environmental change. Fall 2020.

Social Network Theoretical Foundations (UMT)

- Summer workshop offered to doctoral students, post-doctoral fellows, and faculty participating in the social science aspects of the NSF EPSCoR Track 2 Grant: Resilience Informatics for the convergence of critical capacities to address regional-scale environmental change. Summer 2020.

MBA & UG Negotiations and Conflict Resolution (UKY), Organizational Behavior (UKY), Principles of Management (UKY). Course instructor during PhD program: 2012-2015

Links Center Workshop on Social Network Analysis (UKY) – A one-week intensive workshop on social network analysis methodology. The workshop is attended by faculty members, graduate students, and practitioners from a variety of disciplines. Teaching assistant, summer 2012 – 2018

How social networks affect employee attachment and turnover – a two-session PhD seminar on social network theory and analysis relating to employee attitudes, attachment, and turnover given to students at the University of Porto, Portugal. The sessions include labs that provide participants with opportunities to practice social network data manipulation and analysis. Instructor, March 2026

PROFESSIONAL SERVICE AND MEMBERSHIPS

College of Business Advisor II Search Committee. August 2026

External reviewer of scholarly work of Associate Professor going up for promotion to Full Professor, Stonehill College, MA. July 2026

Department Chair, Management & Marketing Department, UMT College of Business. June 2026-Present

PROFESSIONAL SERVICE AND MEMBERSHIPS, cont.

Member, Guidelines for Reporting About Network Data (GRAND) Consortium, promoting transparency and clarity in network research by providing researchers, editors, and peer reviewers with guidance about the *minimum* information that should *always* be provided about a network in research publications. <https://grand-statement.org/> Contributed to the development of the guidelines and will participate in any revisions in the future. June 2026-Present

PDW Panelist at Academy of Management Annual Meeting. "A Window into Relational Thinking: Cross-Boundary Collaboration in Social Network Research." August 2026

Ad Hoc Reviewer, U.S. National Science Foundation (NSF), Science of Organizations program, March 2026

Reviewer, Academy of Management Annual Meeting, *Academy of Management Journal*, *Environmental Science*, *Human Resource Management*, *Journal of Applied Psychology*, *Journal of Organizational Behavior*, *Journal of Personality and Social Psychology*, *Leadership Quarterly*, *Organization Science*, *Organization Studies*, *Personnel Psychology*, *Social Science Research*, *Social Networks*
- Academy of Management OB Division Best Reviewer: 2015, 2017, 2023, 2024, 2025

Member of WIBE, global community for business school educators and leaders, joined February 2026

Mini lecture on Conflict Management: Democracy Forum for high school students hosted by the Mansfield Center at UMT, October 29, 2024

Playbook Project Academic Affairs Co-Lead, UMT, August 2024-present

Discussant for PDW: Innovating the Future of Relational Analytics: Bridging Relational Coordination and Social Networks at the 84th Annual meeting of the Academy of Management, August 2024.

Subject Editor, *Ecology & Society*, July 2024-present

Executive Committee of the Faculty Senate (ECOS), UMT, May 2023-May 2025

General Education Committee, UMT, September 2022-present; Co-chair, September 2023-May 2025

Faculty Senate, UMT, April 2021-present

Missoula Children's/Community Theatre Board, March 2021-present; Secretary, April 2022-June 2025

Undergraduate Curriculum and Student Experience Committee, UMT COB, Aug. 2020-2025; Chair, August 2021-August 2024

Griz SHRM student chapter faculty advisor, UMT, 2020-present

MBA Curriculum & Assessment Committee, UMT COB, August 2015-present

Faculty search committee, UMT COB Management, spring 2021, spring 2022, fall 2023 (Chair), fall 2024 (Chair), spring 2025

VP for People & Culture search committee, UMT, fall 2022

Research Committee Member, UMT COB, August 2018-July 2021

Undergraduate Core Curriculum Task Force Member, UMT COB, spring 2020

Dean Search Committee, UMT COB, spring-summer 2019

Coordinator, Academy of Management Conference 2010, 2011, & 2012: Introduction to Social Networks and Advanced Social Networks PDWs, University of Kentucky

PROFESSIONAL SERVICE AND MEMBERSHIPS, cont.

Coordinator, Intra-Organizational Network Conference, 2010 & 2012, LINKS Center, University of Kentucky

Member, Society for Industrial and Organizational Psychology, 2024-present

Member, International Network for Social Network Analysis, 2011 - present

Member, Academy of Management, 2010 – present

Member, LINKS International Center for Research on Social Networks in Business, 2009 – present

PREVIOUS EMPLOYMENT

Inventory Management Consultant, J Jill Group, Inc., Quincy, MA	2008 - 2009
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Director of Retail Merchandising, Appleseed's, Beverly, MA	2007 - 2008
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Designer/Owner, Link Product Design, L.L.C.	2005 - 2010
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Merchandising, PetSmart, Inc., Phoenix, AZ	2002 - 2005
Buyer (2003-2005)	
Assistant Buyer (2002-2003)	

Merchandising, Gap, Inc., San Francisco, CA	1998 - 2002
Senior Merchandiser (2001 – 2002)	
Merchandiser (2000 – 2001)	
Assistant Merchandiser (1998 – 2000)	

Store Management, Gap, Inc., Santa Clara, CA	1996 - 1998
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