

Communicating with Customers When the Topic is Tough

Korey Bush AGM-Customer Service November 2, 2022

Objective

- Introduction
- Welcome to Customer Service
- Tough Topics
- Meeting Challenges Head On
- Lessons Learned



Welcome to the Jungle

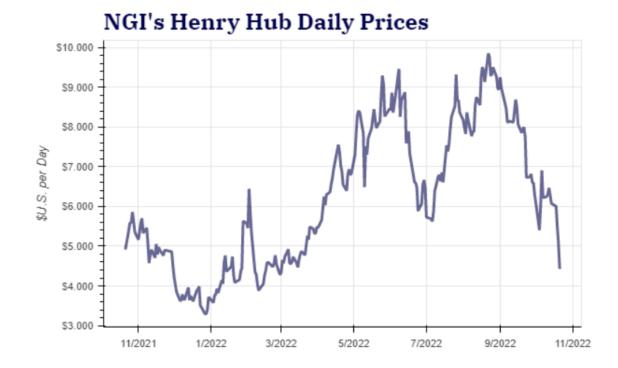


- Previous AGM left in April, I Accepted the AGM Position in Late May
- Fuel Increase Approved in June and Again in August
- Hurricane Ian
- Base Rate Study and Possible Increase



Fuel Rate Increase-Strategy

- Met Head-On
- Increased/Modified Efficiency Rebate Program
- Adjusted PA Program
- Social Media Presence
- Addressed Billing Questions with Utility Committee





Fuel Rate Increase-Strategy vs Results

Strategy

- Max out Efficiency Dollars
- Offered Energy Audit Rebates
- Incentivized Paperless
- August-PAs IF Customer is Paying, We Were Granting
- Agency Commitments
 - FY 20 \$652 k FY 21 \$809 k
 - FY 22 \$1.3 million

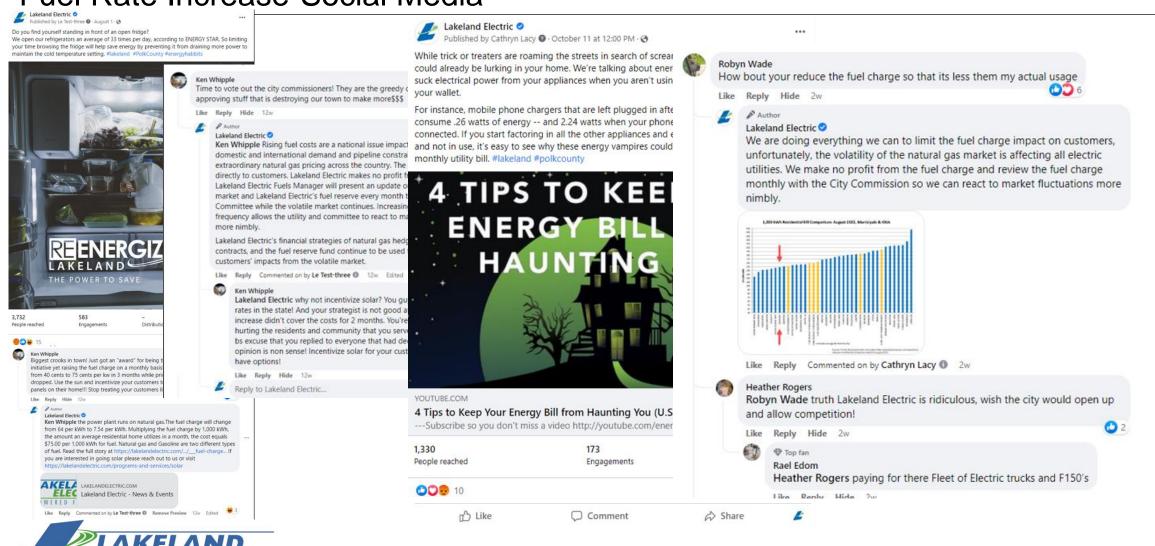
<u>Result</u>

- Balanced out Inflated Prices
- Audits Scheduled Out 2
 Months, Coordinators Busy
- Paperless Billing at 64%
- PAs Totals Elevated
- Returned \$1.2 million to Our Customers
- Write-Offs as a % of Revenue
 FY 2022 0.13%



Fuel Rate Increase-Social Media

POWERED FOR



Fuel Rate Increase-Social Media

change.org

Petition details





Make Lake Affordable Lakelande

7,198 have sign



likely to go maker!



Reasons for signing

Dawn Dees - 2 months ago Lakeland electric a lil bitch

O 20 · Report

Jonathan Williams + 2 months ago

These rates are putting financial str.

S

O 10 - Report

Josue Estronza - 2 months ago

My Wife and I aren't getting paid a l inflation is getting out of control. I c electricity and water are a necessity for something that is needed to sur not price gouged to hell. This should

■ Tracy Clement - 2 months ago

Because my electric bill is well over have another increase for the new b around in the dark all day but it con

♥ 7 · Report

Alayna Myers - 2 months ago

Lakeland Electric needs to be held a the people and families of Lakeland for Lakeland and take advantage of cities have decreased their prices to same?

♡ 6 · Report

Chris Reger - 2 months ago

Not like we can shop around for better rates/service

♥ 6 + Report

■ Debbie Herrington · 2 months ago

Lived here our whole life and it's sad to say it's getting so high we can't afford it.

♡ 6 - Report

Joseph Bush - 2 months ago

I'm signing because our bill is over \$300 and never had that before. This is outrageous

♡ 5 + Report

Sierra Redden - 2 months ago

It's not affordable anymore it's no way I should b paying a \$400 lightbill at 2/1 apartment

♥ 5 · Report

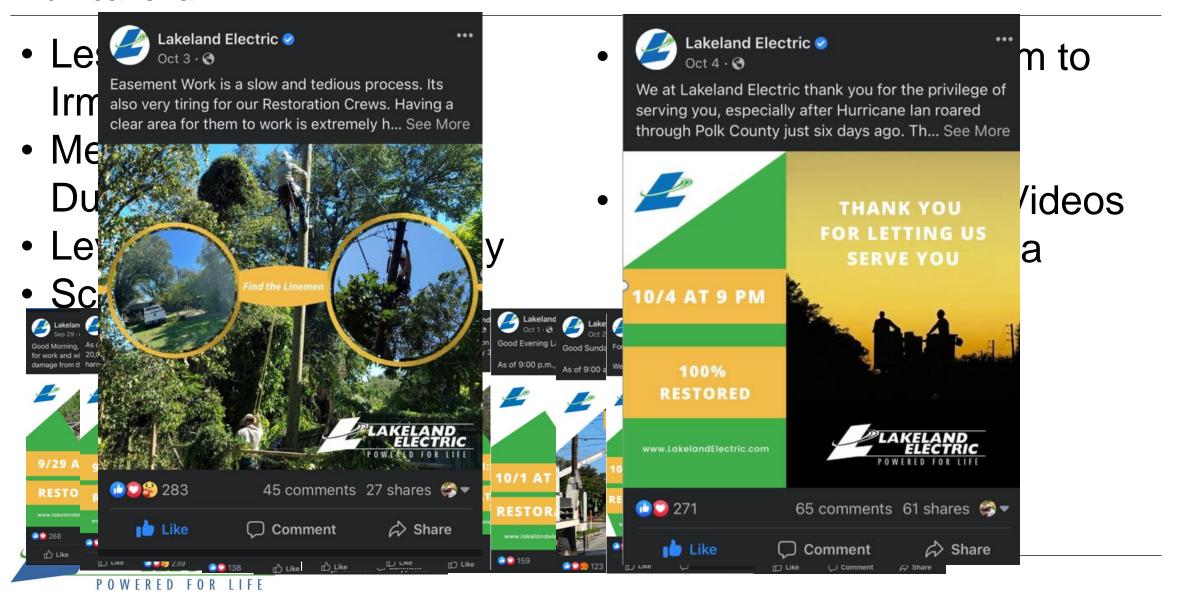
■ Lori Stevens-Smith - 1 month ago

Lakeland makes decisions that takes care of their "cash cow" but at the expense of persons who have no vote...aka, people who live in the county and not Lakeland proper. They also make certain that it is difficult to get enough solar for your home and not to be able to sell back to them... instead only a credit would be given. They are a monopoly ... Read more

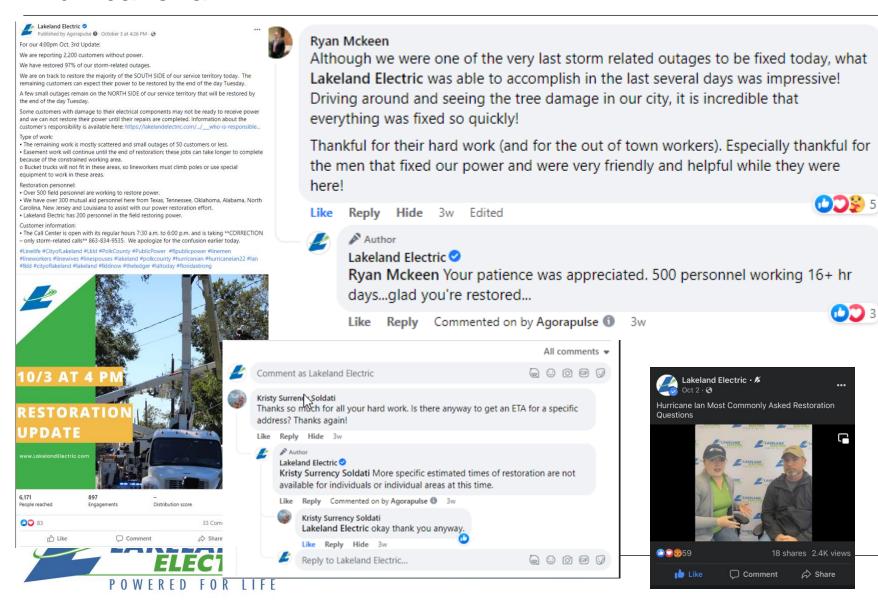
♥ 2 · Report

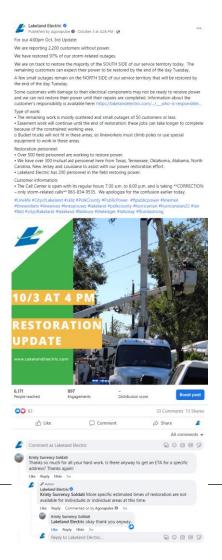


Hurricane Ian



Hurricane Ian





Base Rate Study-Strategy

- Met with Committee/Commission (Process)
- Met with Key Accounts, LEDC
- Timing Considerations
 - Political
 - Economical (Shoulder Months)
- Commercial & Industrial % of Impact (Budgetary)
- Roll Out of New Rates in March





Base Rate Study-Result

- Unknown
- Feedback has Been "Understanding"
- Similar to 2018 Hurricane = Rate Study
- Preparing for Backlash
- Posts and Stories Featuring Field Workers Has Proven to Produce Less Negative Feedback
- First Public Announcement is Friday......



Takeaways

- Meet Head On
- Know your Audience
- Get Ahead of the Message
- Consistency
- Facts Not Feelings





Questions or Comments



