LEAN FOR OWNERS *course outline*

- 1. Welcome / Introductions
- 2. History & Background | A3 Introduction

3. Principles and People

- a. Six Tenets
 - i. Respect for People
 - ii. Optimize the Whole
 - iii. Generate Value
 - iv. Eliminate Waste
 - v. Focus on Flow
 - vi. Continuous Improvement
- b. High-Performing Teams
- c. Project As a Promise

4. Practices

- a. Conditions of Satisfaction
- b. Target Value Delivery
- c. Big Room Mindset
- d. Collaborative Planning
- e. A3 Thinking
- f. Retrospectives
- 5. Conclusions







