# **LEAN FOR OWNERS**

# course outline

- 1. Welcome / Introductions
- 2. History & Background | A3 Introduction

## 3. Principles

- a. Six Tenets
  - i. Respect for People
  - ii. Optimize the Whole
  - iii. Generate Value
  - iv. Eliminate Waste
  - v. Focus on Flow
  - vi. Continuous Improvement

### b. Managing the Team

- i. Over/Under Production
- ii. Waiting
- iii. Unnecessary Transportation
- iv. Over Processing
- v. Excess Inventory
- vi. Unnecessary Motion
- vii. Defects
- viii. Unused Creativity of Team Members

#### 4. People

- a. High-Performing Teams
- b. Project As a Promise

#### 5. Practices

- a. Conditions of Satisfaction
- b. Target Value Delivery
- c. Big Room Mindset
- d. Collaborative Planning
- e. A3 Thinking
- f. Retrospectives

#### 6. Conclusions







