

# THE CTO'S STRATEGIC GUIDE TO SUSTAINABILITY



# The CTO's Strategic Guide to Sustainability

As a Chief Technology Officer or IT Director, you are likely managing a large line item in the district budget. With the U.S. EdTech market valued at \$30.4 billion in 2024 and expected to nearly double by 2033<sup>1</sup>, technology procurement is no longer just about a hardware refresh. It is a critical lever for your district's financial and operational resilience<sup>2</sup>.

Sustainability in the IT office isn't just about being "green." It is about buying smart<sup>3</sup>. It means moving away from the "lowest upfront cost" mindset toward a Total Cost of Ownership (TCO) strategy that accounts for the full lifecycle of every device. For example, San Diego Unified, for example, saved \$90 million over 12 years simply by prioritizing long-term sustainable initiatives<sup>4</sup>.

## Breaking the Cycle of "Chromebook Churn"

The biggest hurdle to budget stability is the short replacement cycle of instructional tech. Many budget devices have built-in end dates tied to software support expiration<sup>5</sup>. This "Chromebook Churn" forces IT teams to retire perfectly functional hardware, saddling the district with premature replacement costs and mountains of e-waste. Nationally, doubling the usable lifespan of K-12 devices could save an estimated \$1.8 billion.

To help districts address this challenge, the Consortium for School Networking (CoSN), in partnership with SETDA and UDT, developed the Sustainable Procurement Guidelines<sup>2</sup>. This framework offers a menu of options across six pillars to help you build a more durable fleet.

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1 NetworkNurture Hub, "United States K-12 Education Technology Spend Market Size." LinkedIn, 25 May 2025, <https://www.linkedin.com/pulse/united-states-k-12-education-technology-spend-market-2rlce/>

2 CoSN, "K-12 Environmental Sustainability in EdTech." CoSN, 2025, [www.cosn.org/environmental-sustainability/](http://www.cosn.org/environmental-sustainability/)

3 McDonald, Louis. "Procurement That Builds K-12 Financial & Environmental Sustainability." NGLC, 2025, <http://www.nextgenlearning.org/articles/procurement-building-financial-and-environmental-sustainability-in-k-12>

4 McNeil, Katie. "Building Energy-Efficient Schools: Cutting Carbon and Costs." Verizon Business, 2022, <https://www.verizon.com/business/resources/articles/s/building-energy-efficient-schools-can-help-cut-carbon-and-costs/>

# The Six Pillars of Sustainable Procurement

**1. Long Product Lifespan:** Factor Automatic Update Expiration (AUE) dates into your TCO analysis. Mandate durability standards like MIL-STD-810H to ensure devices can withstand daily student use.

**2. Modularity and Repairability:** A broken keyboard or battery should not send a device to surplus. Require vendors to guarantee spare parts and repair documentation for at least five years, supporting in-house repair and aligning with the growing Right to Repair movement <sup>6</sup>.

**3. Energy Efficiency:** Energy is often the second-largest operating expense in schools. Requiring ENERGY STAR or EPEAT-certified devices delivers measurable reductions in utility costs over time.

**4. E-Waste Reduction:** A circular approach that prioritizes reuse, refurbishment, and responsible recycling keeps hazardous materials out of landfills while preserving residual value.

**5. Recyclable and Sustainable Materials:** Look for vendors that use high percentages of recycled or renewable content. This lowers the environmental footprint and often enhances device durability.

**6. Vendor Sustainable Practices:** Move beyond marketing claims. Require vendors to provide verifiable documentation on packaging, supply chain practices, and shipping methods. Short Wins for Immediate Impact

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5 Schleuss, Jon, and Lucas Schulz. Chromebook Churn: The High Cost of the K-12 Tech Revolution. U.S. PIRG Education Fund, 2023, <https://uspirg.org/edfund/resources/chromebook-churn/>

6 "RELEASE: All 50 States Now Have Filed Right to Repair Legislation over Last 8 Years." PIRG, 24 Feb. 2025, <http://pirg.org/media-center/release-all-50-states-now-have-filed-right-to-repair-legislation-over-last-8-years/>

# Short Wins for Immediate Impact

Sustainability can feel like eating an elephant, but you can see results by starting with these four short wins:

- **Mandate Energy Standards:** Writing ENERGY STAR or EPEAT requirements into your next RFP is the easiest way to show immediate energy savings to your board.
- **Invest in Rugged Protection:** Spending a little extra upfront on high-quality protective cases can be the difference between a device lasting three years or six <sup>7</sup>. It cuts repair rates drastically and keeps students focused on learning rather than broken hardware.
- **Build in Trade-ins:** Avoid stockpiling obsolete equipment
- **Contractually mandate buyback or trade-in programs.** Parma City Schools used this strategy to maximize the value of 6,000 used devices, using the proceeds to fund their next refresh <sup>8</sup>.

Every purchase you make tells a story about your district's priorities. By choosing durability and efficiency, you aren't just saving money, you're building a more resilient learning environment for your students.

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<sup>7</sup> Learn21. "Maximizing Device Lifespan: A Smarter Approach to Technology Management." LinkedIn, 11 Mar. 2025, <https://www.linkedin.com/pulse/maximizing-device-lifespan-smarter-approach-technology-management-1bfgc>

<sup>8</sup> Tech to School. "Case Studies | Learning Initiatives." Tech to School, 2025, <https://techtoschool.com/pages/case-studies>

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