



Computer Education Management Association Europe

CEdMA Worldwide Training Market Barometer 1st Quarter 2021

Introduction

This report is compiled by CEdMA for its members about their Education businesses. It is based around a series of absolute growth or decline percentages in the range +- 12.5%. Revenue and volumes refer to training services delivered in the quarter and not future bookings. Members provide their data from the global business and/or EMEA. Note that in this report, u/f/d is the number of members reporting up/flat/down, respectively.

We now only show history since 16q1 in this report as well as commentary on most recent trends. Both worldwide and EMEA output is shown together for comparison.

There were 34 inputs for world-wide (five of which were North America only) and 24 for EMEA. **These** increases result from a concerted effort to include more members. Several members provided input for the first time with several more committing to do so in the future once they have the historical data.

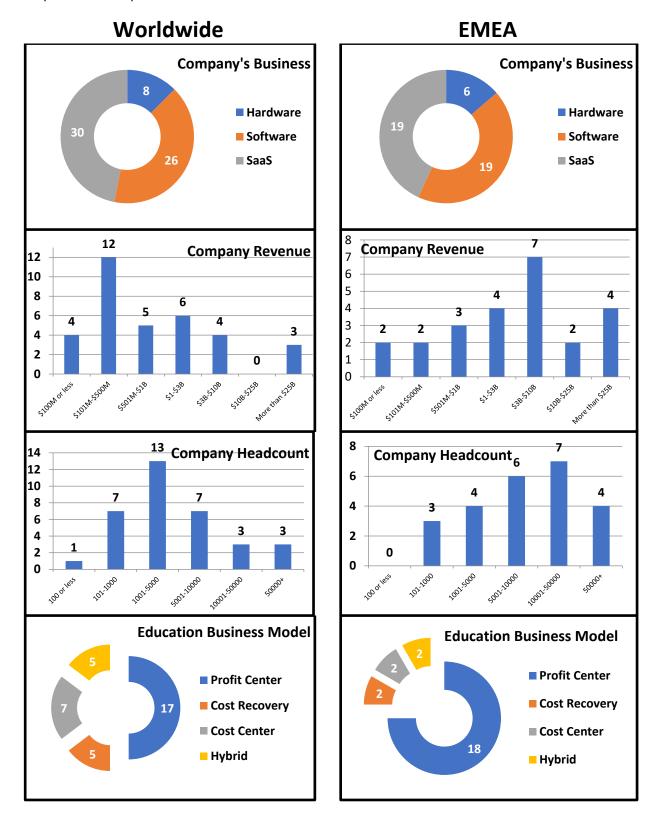
Contents

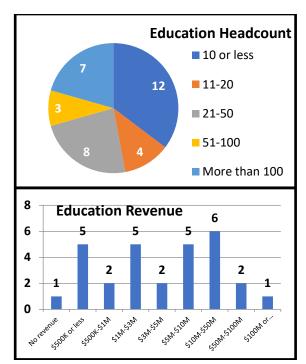
Member Profiles
Summary
Volumes as well as revenue
Overall Training Revenue
Training Profit
Live Instructor-led Training
Virtual Instructor-led Training
Public v Private Unweighted
Public v Private Weighted

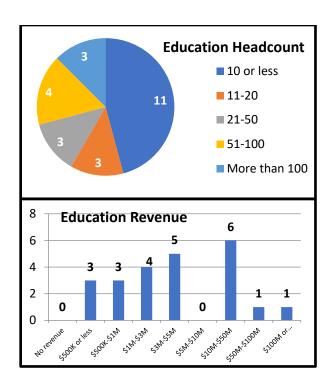
Self-Paced
Certification
Learning Consulting
Learning Technologies
New Learning Modalities
Subscriptions
Biggest subject areas increases in last 3-6 months
Biggest subject areas decreases in last 3-6 months
Two greatest business challenges in last 3-6 months
Observations on the state of the IT training market

Member Profiles

Sample size for 21q1 was 34 for Worldwide and 24 for EMEA.







Back to top

Summary

The unweighted average uses all responses as entered, whereas the weighted average uses the size of the revenue, taking the corresponding education revenue value, so larger companies have a bigger impact.

Growth observations are weighted and based on trendlines of 4-period moving averages.

Total Revenue is defined as all recognized revenue.

WW: The trend was 4-5% in 2016, dropped to 2-3% in 2017 and is now just under flat through 21q1. EMEA: Having been down to negative 2% in 2014, the trend recovered to positive 2% increase in 2016 and 4% in 2019 but is now negative 1-2% through 21q1.

Operating Profit is revenue minus all fixed and variable costs, excluding allocations, divided by revenue. WW: The growth trend is up to 3% at 21q1, down from 4% in 2016, and 3% in 2018. Cost reduction by larger members has helped bring the figure back to 3% positive from a recent dip into negative territory. EMEA: The trend has recovered from a low of negative 2% during 2013 to a 3% increase in 2017-18, a 2% increase in 2019 but is now down to just flat under through 21q1.

Live Classroom (ILT) is all revenue when the instructor is in the same physical location. WW: Growth was flat in 2013-14, 2% in 2015-17, negative 7% through 20q1. None occurred in 21q1. EMEA: It fell to negative 2% during 2014, recovered to flat in 2015, showed a 2% decrease in 2017, was flat in 2017-18 but fell to negative 5-6% to 20q1. None occurred in 21q1.

Virtual Classroom (VILT) is all revenue for instructor-led training via the web, including virtual labs. WW: Growth dropped from 6% in 2015-16, to 3% in 2017, dipped to negative 2% in 2019 but is now

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showing 9% growth in the absence of live training.

EMEA: The trend dropped from 6% during 2013 to 1% in 2014-15 but has risen steadily to 11-12% through 21q1 in the absence of live training.

Public (scheduled) classes is revenue for ILT and VILT.

WW: The trend has dropped to negative 10% through 21q1, having peaked at 1-2% in 2014, and been flat in 2015-16, but negative since 2017.

EMEA: The trendline was negative 3% in 2019 but is now negative 11% through 21q1.

Private (one-customer) classes is revenue for ILT and VILT.

WW: It's now showing a trend of negative 6% in 2020, having been 2% in 2015 and 4-5% in 2016-17. EMEA: The trendline was showing 4% in 2016, 5% in 2018-19 but now is negative 6% through 21q1.

Self-paced is all revenue generated by training students without instructors, such as eLearning, video, and can be paid per use or by subscription.

WW: It's showing a 7% increase through 21q1, having grown steadily from a 5% increase in 2013 and 11% in 2019. The smaller increase may be that lots of free self-paced was given once live ILT died. EMEA: After climbing to 11% increase in 2019, it's dropped back to 6-7% increase year on year in 21q1 but was as low as negative 4% during 2013-14. A lot of free self-paced was given in 2020.

Certification is all revenue for certification business, such as exam fees and exam prep services, but excluding any exam prep training which is accounted under ILT/VILT/self-paced.

WW: The trendline has climbed back to 11% through 21q1 having been flat for four years. The pandemic disruption has pushed many customers and partners back to re-skilling and certification. EMEA: The trend is up to 8% in 2020 with more customers seeking certification.

Learning Consulting is all revenue generated by non-training education business like learning needs analysis, customization of material assessments, and mentoring/coaching after training.

WW: While the trend was flat for 2016, it dipped to negative 4% in 2018 but is now showing positive 6% through 21q1.

EMEA: The increase was 3% in 2018 but slipped to flat in 2019 but now is back up to 7%.

Learning Technologies is all revenue generated by learning tools, infrastructure, courseware and directly related training and learning consulting for these technologies.

WW: The trendline through 21q1 is showing flat as there has been a significant recent downturn probably caused by much less onsite work allowed.

EMEA: This is very similar with the trendline showing 2% but a significant recent downturn. But with only three large members reporting revenue, this is unreliable overall.

New Learning Modalities is all revenue for social learning, gamification, microlearning, mobile.

WW: 2018 showed the trendline at 5%, in 2019 it was negative 3%, but now it's positive 3%.

EMEA: The trend has jumped from a steady 1% to positive 7%.

Subscriptions include all revenue from any of the above modalities included in subscriptions.

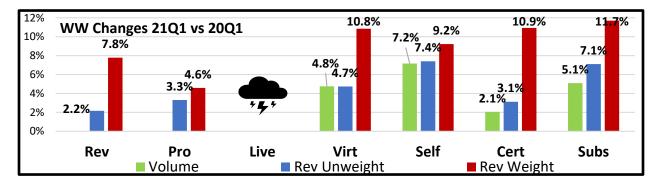
WW: Subscription revenue has grown from 7% during 2017 to 9% during 2019 but it's now 9%. EMEA: With many companies starting in 2015/16, the increase was 8% over 2016, dipped to 3% in 2017, rose to 11% in 2019, but has fallen back to 8-9%.

Back to top

Volumes as well as revenue

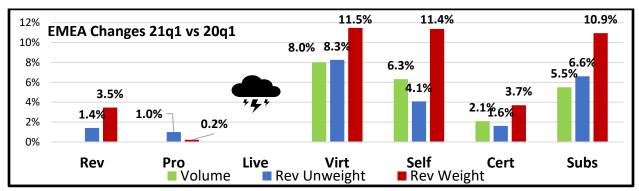
We now ask for percentage movement of modalities by volume of students in addition to or instead of revenue. Of course, volume averages will only be for unweighted input. Here's the comparison for 21q1.

ww	Rev	Prof	Live	Virtual	Self	Cert	Subs
Volume				4.8%	7.2%	2.1%	5.1%
Revenue Unweighted	2.2%	3.3%		4.7%	7.4%	3.1%	7.1%
Revenue Weighted	7.8%	4.6%		10.8%	9.2%	10.9%	11.7%



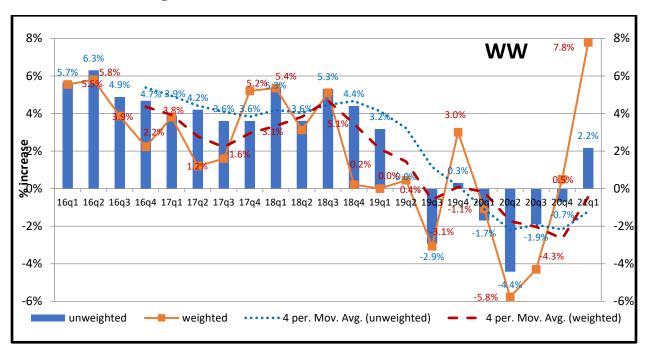
The significant revenue increases for 21q1 compared to 20q1 are virtual instructor-led, self-study, certification and subscriptions. Live instructor-led simply did not happen.

EMEA	Rev	Prof	Live	Virtual	Self	Cert	Subs
Volume				8.0%	6.3%	2.1%	5.5%
Revenue Unweighted	1.4%	1.0%		8.3%	4.1%	1.6%	6.6%
Revenue Weighted	3.5%	0.2%		11.5%	11.4%	3.7%	10.9%

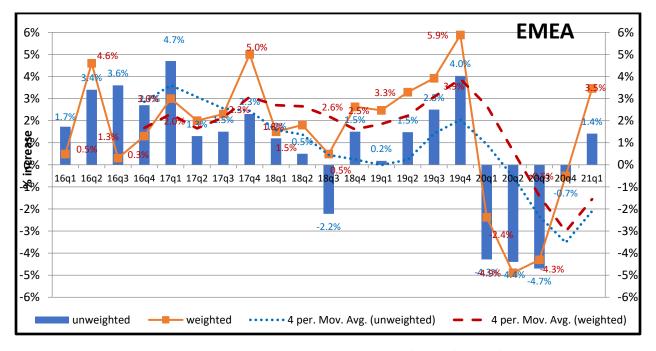


The significant revenue increases for 21q1 compared to 20q1 are virtual instructor-led, self-study and subscriptions. Live instructor-led simply did not happen.

Overall Training Revenue

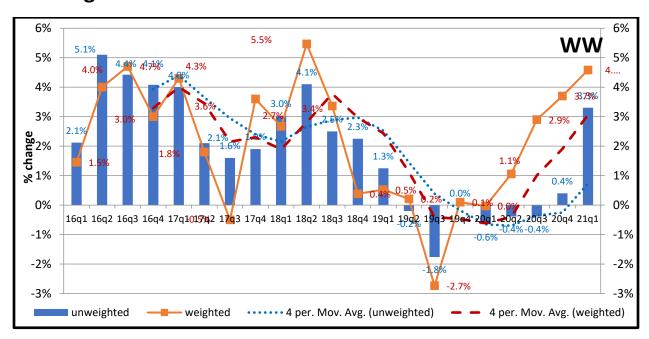


The unweighted total training **revenue** increase for 21q1 (u=18, f=4, d=8) was 2.2%. However, the weighted total training **revenue** increase was 7.8%. The 4-period moving average is currently showing just under flat for both unweighted and weighted.

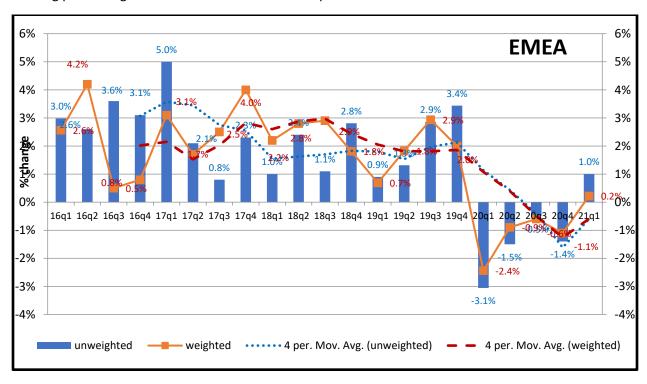


The unweighted total training **revenue** increase was 1.4% in 21q1 (u=15, f=2, d=6). When considering the weighted numbers, it was 3.5%. However, the weighted trendline shows a decrease of 1-2% over the last four quarters when size of company is considered.

Training Profit



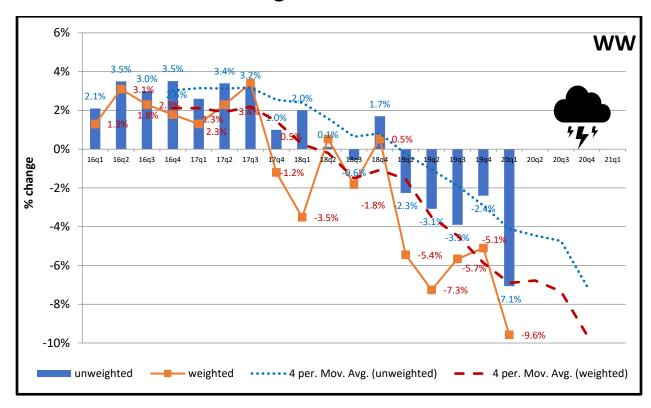
Training profit in 21q1 (u=21, f=5, d=2) increased 3.3% for unweighted and 4.6% for weighted. The training profit weighted trendline has recovered to positive 3%.



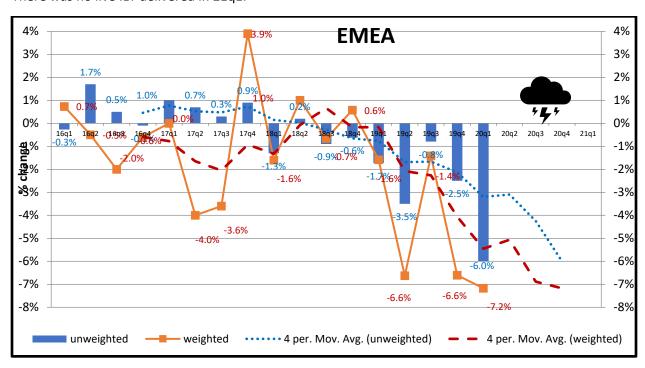
The unweighted total training profit rose 1.0% in 21q1 (u=10, f=4, d=6). And, with the weighted numbers, there was also an increase of 0.2%. The weighted trendline shows an ongoing profit decrease of just under 1% for the last four quarters when size of company is considered.

1st Quarter 2021

Live Instructor-led Training

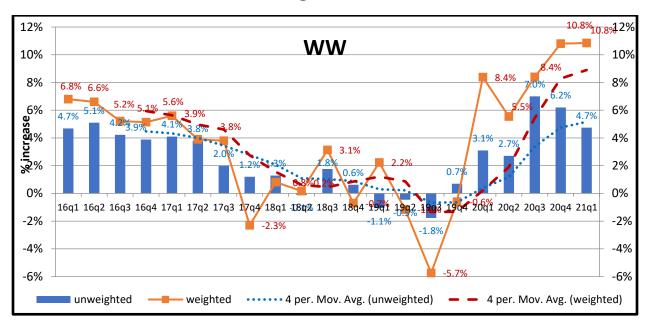


There was no live ILT delivered in 21q1.

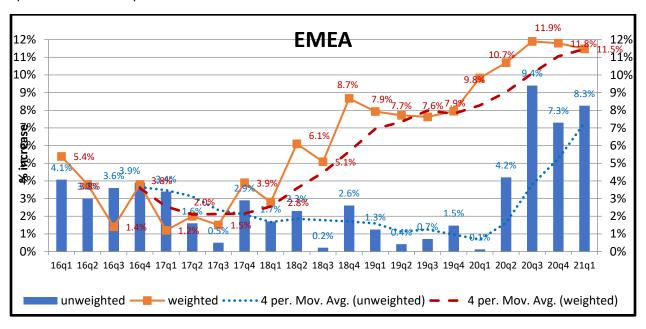


There was no live ILT delivered in 21q1.

Virtual Instructor-led Training

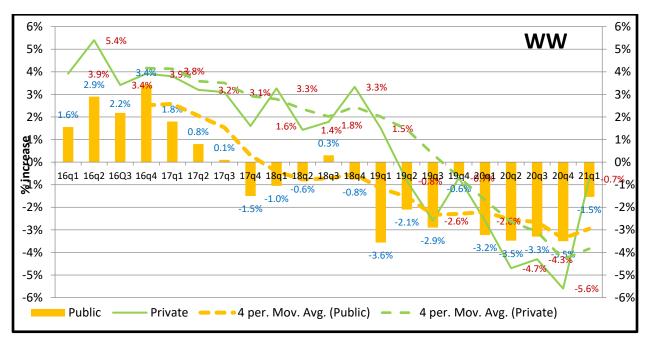


Virtual classroom has continued its upturn. The unweighted virtual classroom **revenue** increase for 21q1 (u=20, f=4, d=5) was 4.7%, with the weighted **revenue** increase at 10.8%. The increase in **volume** was 4.8%. The 4-period moving average for weighted is 9%, up from 3% in 2017 and -1% in 2019. COVID-19 sparked this recovery.

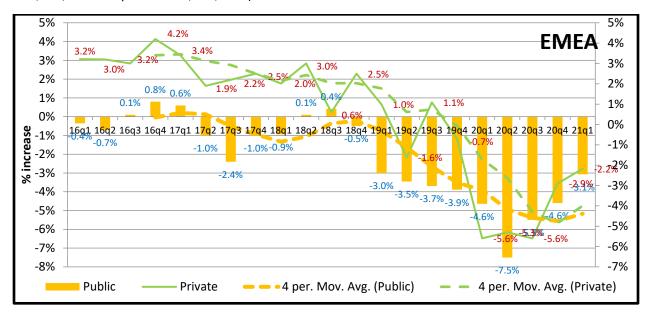


To compensate, the VILT increase was even greater than before. The unweighted 21q1 **revenue** increase is 8.3% (u=19, f=4, d=1) and the weighted increase 11.5%. The increase in **volume** was 8.0%. The weighted trendline shows an ongoing VILT increase of over 11% when size of VILT revenue is considered, but it was 3-4% in 2016 and 8% in 2019, having been 1% in 2014.



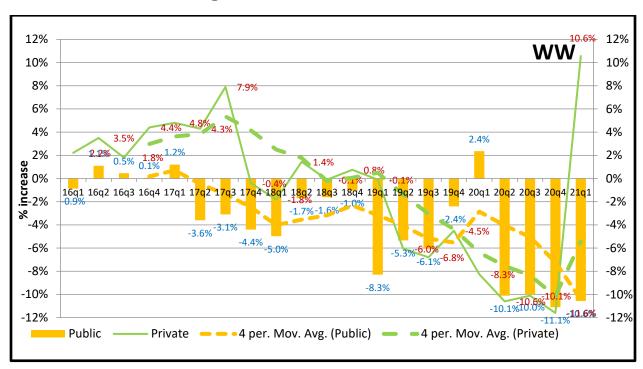


We include questions on public classes and private classes. Unweighted public **revenues** have decreased in 21q1 by -1.5% and private decreased by -0.7%. The decrease in **volume** was -1.1% for public and - 1.6% for private. The trendline has dropped to negative 3-4% for public and private. (Note that public is u=9, t=8, t=9 and private t=9, t=9, t=9.)

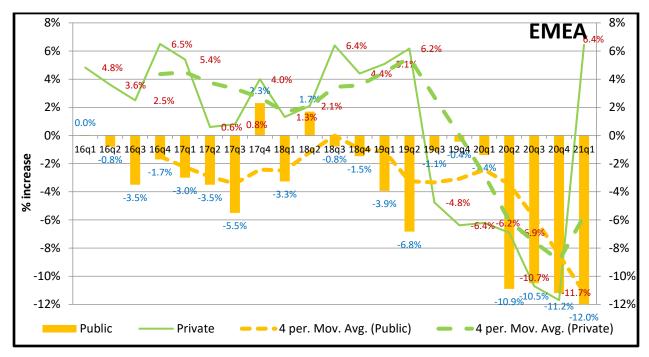


We are now asking you to forecast both public (u=6, f=3, d=13) and private (u=7, f=5, d=11) classes and have enough history to show that private classes show **revenue** is falling 5-6% over the last four quarters, and public classes are also decreasing 6%. **Volumes** decreased -4% for public and -4% for private. This shows unweighted values.

Public v Private Weighted

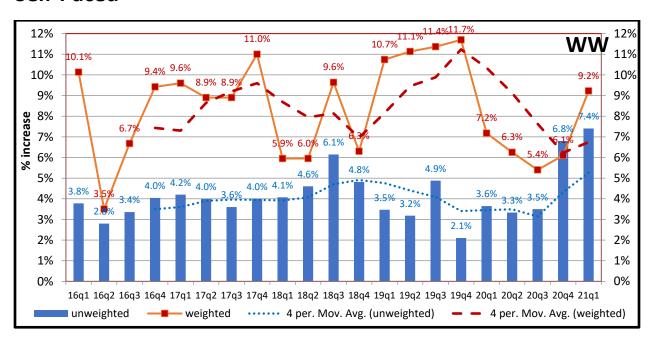


When weighting is considered, the changes are more dramatic. In 21q1, public **revenue** has decreased by -10.6% but private **revenue increased** 10.6%. The 4-period moving average is negative 10% for public and negative 5% for private.

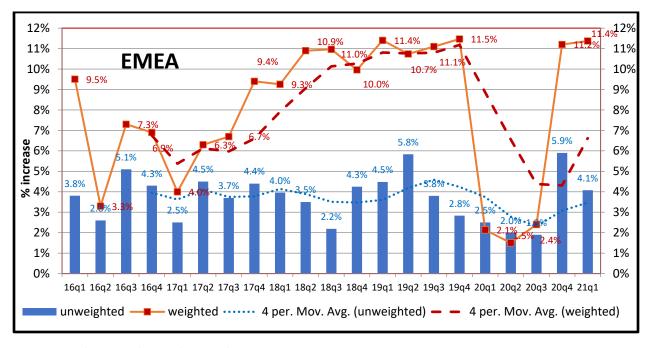


Weighted values have the **revenue** trendline for public showing negative -11%, private negative -6%. **Back to top**

Self-Paced

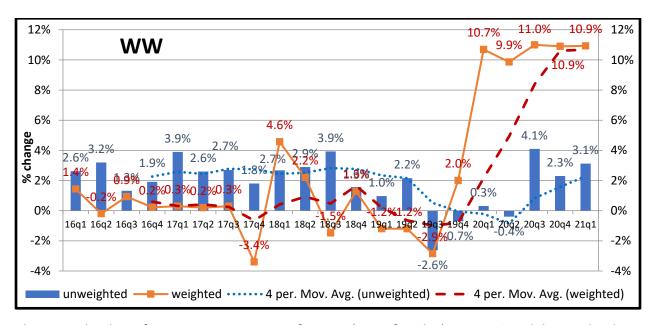


The unweighted self-paced **revenue** increase in 21q1 (u=22, f=3, d=2) was 7.4%. However, the weighted self-paced **revenue** increase was 9.2%. The increase in **volume** was 7.2%. The 4-period moving average shows 7% for weighted.

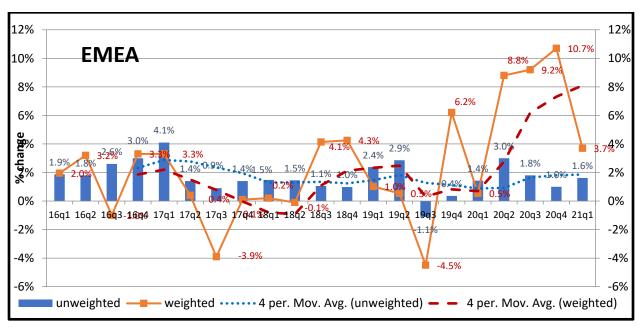


The results for 21q1 (u=14, f=2, d=3) were 4.1% increase unweighted and 11.4% increase weighted. The increase in **volume** was also 6.3%. Larger companies again have a significant effect on these averages this last quarter. The 4-period moving average is 6-7% increase for weighted, with companies back to charging.

Certification

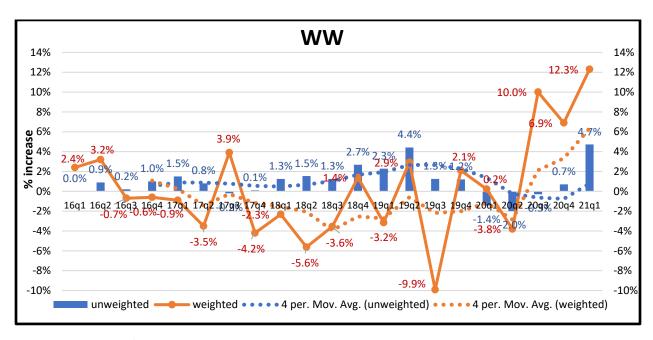


The unweighted certification **revenue** increase for 21q1 (u=11, f=8, d=5) was 3.1%, and the weighted certification **revenue** increase was 10.9%. **Volume** was an increase of 2.1%. The weighted 4-period moving average is 11%. Customers and partners may be taking advantage of the pandemic for re-skilling and certification testing.

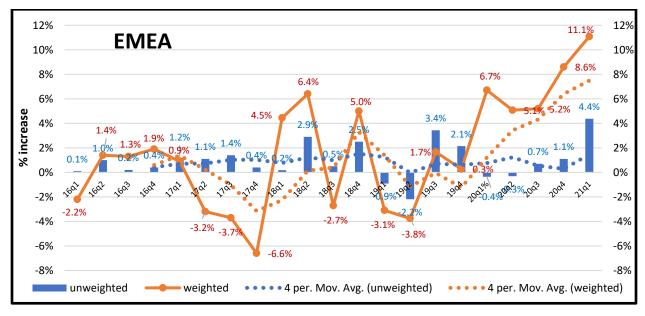


Certification has shown several swings over the last four years. However, the latest large increase has probably resulted from the push by partners and customers to certify more staff. The increase in **volume** was 2.1%. The **revenue** increases for 21q1 (u=9, f=4, d=4) are 1.6% for unweighted and 3.7% when weighted. The weighted 4-period moving average is 8%.

Learning Consulting

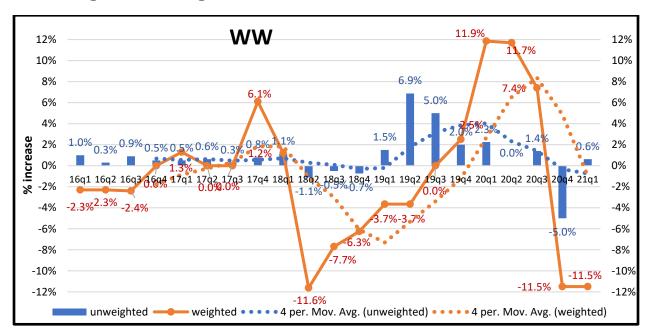


We now have over five years reporting this area. Weighted scores have been volatile and show a moving average of positive 6%. The increase in **volume** was 1.3%. The **revenue** changes for 21q1 (u=5, f=4, d=0) are 4.7% for unweighted and 12.3% when weighted.

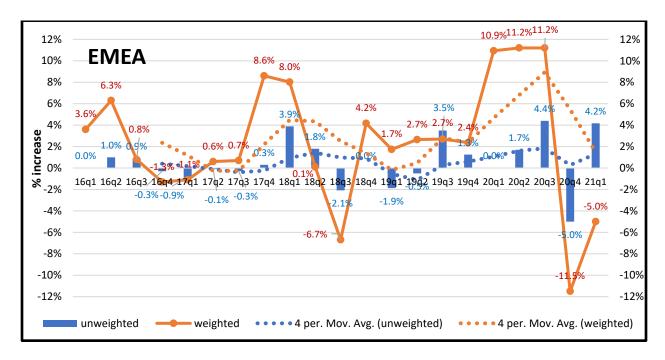


We now have five years reporting this area. In that period, the unweighted scores have largely remained flat. However, weighted scores have moved dramatically. The **revenue** increase for 21q1 (u=4, f=4, d=0) is 4.4% for unweighted but 11.1% when weighted. **Volume** increased 0.8%. The current four-period average for weighted is 7% increase.

Learning Technologies

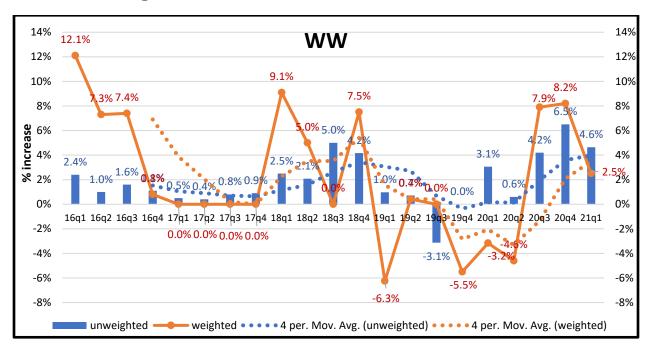


We also now have over five years reporting this area. The trendline for weighted scores has dropped to flat following a steep drop in revenue, maybe caused by no onsite work allowed. The **revenue** increase for 21q1 (u=3, f=4, d=1) was 0.6% for unweighted and a decrease of -11.5% when weighted.

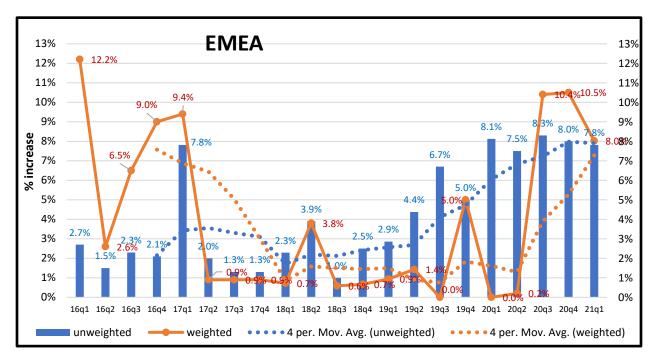


We also now nearly five years reporting this area. In that period, the unweighted scores have recently shown a little volatility. The **revenue** increase was 4.2% for 21q1 (u=1, f=2, d=0) for unweighted and a 5.0% decrease when weighted. The trendline for weighted is down to positive 2%.

New Learning Modalities

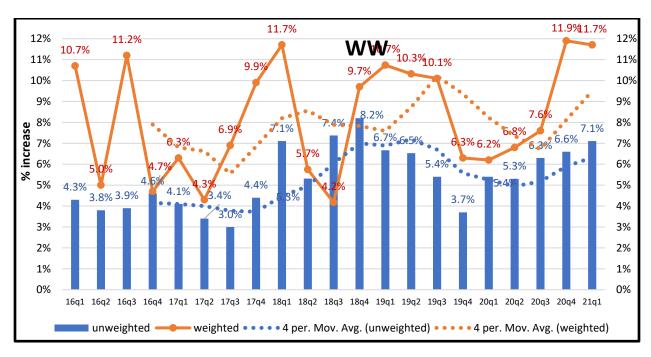


We now have 21 quarterly reports. In the last 12 months, the trendline for unweighted scores is showing positive 4% and for weighted scores positive 3%. The increase in **volume** was 1.5%. The **revenue** for 21q1 (u=5, f=2, d=0) is 4.6% for unweighted and 2.5% for weighted.

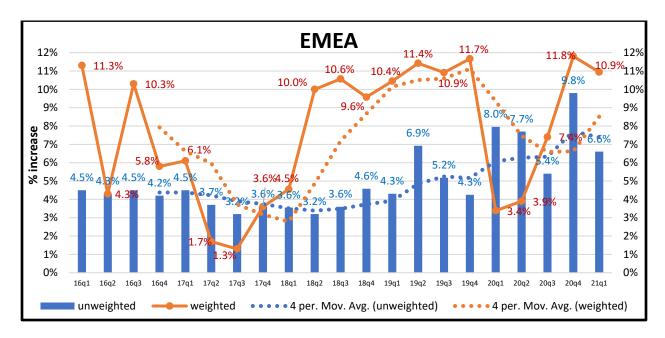


The unweighted trendline is 8%, while the weighted trendline shows 7-8%. The **revenue** increase for 21q1 (u=7, f=1, d=0) is 7.8% for unweighted and 8.0% for weighted. The increase in **volume** was 3.1%.

Subscriptions



We also have 20 quarterly reports here. Currently, the unweighted trendlines show a 6-7% increase and weighted 9-10%. The **revenue** increases for 21q1 (u=14, f=5, d=0) are 7.1% for unweighted and 11.7% for weighted. The increase in **volume** was 5.1%.



The unweighted trendline is 7-8%, with the weighted trendline 8-9%. The **revenue** increases for 21q1 (u=11, f=1, d=2) are 6.6% for unweighted and 10.9% when weighted. The increase in **volume** was 5.5%.

Note: Comments in these four sections are in no particular order

Which subject areas saw the biggest increases in your training revenues in the last 3-6 months?

Worldwide	EMEA
VILT	EDC and Axon
Cloud (70% YoY increase)	Self-paced, VILT, Certifications
We only provide product training, so we don't have subject areas.	Legislative change (eg COVID Job Retention Scheme)
Our subscription revenue (new and renewals) continues to grow. Subscription contains self-paced, eLearning and low stakes certification.	Skill badges, self-paced labs and on-demand
IP Audio Essentials; ACS (VMS); Multisensors; Camera Interface; Perimeter protection; Inner area protection; Body Worn; IP Intercoms	Virtual Instructor Led - converted ILT classes to virtual - seen good take up. Subscriptions - new offering in Q3/2020 - continue to see take up - slower than I would like - working to educate product sales to attached learning subscriptions to deals.
VILT	VILT
Self-paced learning, online learning and hands-on labs.	Commerce and Marketing Cloud
Large growth in new VILT classes (converted from ILT); Growth in our new learning subscription offering in Q3 2020 (self-paced eLearning platform)	Data Engineering. VMware
Subscription becomes the go to market and has considerable	Public scheduled courses did well in
growth. Virtual training at core, aligned with the current context and future customer expectations.	Q1. Virtual training has been very well received and hoping to retain this post pandemic
Subscriptions	Digital Learning and Credentialing
New courses on new products	It's generally the same - we're still providing training predicated on our core suite of software products.
We saw a large increase in the topics of email marketing, social media marketing, as well as our SaaS tools at HubSpot (CRM, Marketing, Analytics, etc.)	Virtual classes
Virtual Instructor-led Training classes	ITIL v4; Our ON-Demand learning subscriptions; Strong growth in Product and Support contract "attach" sales; strong growth in indirect ("channel") sales
Virtual Training due to COVID-19. Both basic and advanced courses.	Free partner training
Virtual	Industrial applications

Cloud-based products	Consulting - change management consulting services is the growth area and opportunity for increased revenues outside of the subscription business
Training classes sold bundled with Product sales ("Product Attach") grew significantly. We saw large increases in VILT student volumes, due to our moving exclusively to this delivery modality in response to Covid-19. Our eLearning/On Demand training is now accommodating more users than ever before, but remains a small part of our overall business. Our face-to-face training program is essentially suspended. Networking and Storage training increased dramatically y/y. Our most recently completed quarter was our strongest for the past 12 months, since the pandemic started.	Self Paced Learning Labs; Live Classroom (Partners
VILT Delivery and Demand for more VILT. Want VILT to go deeper as well.	Learning Portal creation; Learning
•	Subscriptions; Free e-Learning
We rolled out digital credential program for one of our product	VT - 100% of ILT is VT based for the
lines which resulted in a 300% increase in consumption of courses and learning paths related to those credentials	last year. Certification rev picked up since offering remote proctored
courses and learning paths related to those credentials	(from home) exams. Subscriptions
	up 30+% YoY
Free partner training	Virtual classrooms
VILT	None. Only addition was
	subscription which is increasing.
Training consulting hours and customized training	Subscriptions; public and private
	improved
Partner training and certification	
Public Virtual Classes	
Installation/provisioning topics, operations, advanced technical	
topics, best practices	
Advanced Developer Training	
Subscriptions	
Subscriptions continue to grow, with COVID complete shift to	
Virtual Online occurred in all geos. Accelerated trend from	
previous 5-10 years.	
Core technology Database FastTrack for DevOps	

Back to top

Which subject areas saw the biggest decreases in your training volumes in the last 3-6 months?

Worldwide	EMEA
Instructor-Led Face to Face	Cloud
PowerCenter	Face to face onsite/public

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We only provide product training, so we don't have subject	Dedicated onsite training including
areas.	certification journey programmes
Network Video Fundamentals and certification; VMS Audio	ILT Live/in-person public classes - we don't plan to run any more public ILT classes, removed from price books. The only ILT classes we run now are private.
In-Person	Public ILT
Live classroom (in-person)	Private courses - decline in ad hoc requests for these
Public ILT live/in-person classes not offered anymore - leave to partners. Private ILT still offered. Certifications - overall down due to impact of Covid on the Academic institutes (student User Certifications).	Live classes
Live training and private sessions	Linux and Microsoft
Instructor Led	Paid-for customer training
No return to in person yet	Games applications
Firewall	Traditional pay per seat offerings - as expected; Subscriptions - not volumes but revenue as moved from a paid for subscription to an inclusive model
Public (open) enrollments - F2F training - remains near zero due to impact of Covid-19Linux training has declined significantly, as has certain of our virtualization trainings.	Private Onsite
Live onsite Classroom Training.	Public Schedule classes Onsite (single organisation) classes
Private training requests (either remote or onsite) have continued to decrease as more and more partners/customers are adjusting their schedules to take advantage of free training offered on a scheduled basis.	Open Enrollment/public scheduled live classes since March 2020 (thanks to COVID-19). All cancelled and converted to VT
Paid-for customer training	Certification.
Public schedule classes in a classroom	Private classes and some virtual
ILT - non-existent; Moving traditional services revenue over to SaaS model, subscription net new IMSA is flat	Classroom training
Private Onsite	
Basic operations	
Foundational Administrator Training	
None, growth is 25-30% in all segments at present.	
Private Onsite Training went to zero with COVID; Public	
Classroom Training went to zero with COVID	
Search, Analytics and Graph	

What were the two greatest challenges you faced in running your business in the last 3-6 months?

Worldwide	EMEA
Impact of Covid	Moving forward with specific regions, eg ME, EE
Limited training budgets and ensuring customer	Low volume participation across customer base
satisfaction in virtual courses when they would	who all want individual customer training
have preferred in-person.	
Turn-over in department leadership; Difficult to	Covid 19 impact
get data, especially historical	
Staying on top of our monthly parent product	Attracting customers to attend free light-touch
release and related new features.	learning (webinar/elearning); Pace of change in
	legislation impacts our business, we must review
	and build to fast timescales (Brexit, Construction
Lad of Lagrand and States	law changes, Covid law changes etc)
Lack of demand on training	Covid-19: pivoting to 100% virtual and online
In person Training; Travel	proctored certification Still working to convert remaining ILT classes to
in person training, traver	VILT. Educating product sales to add our new
	learning subscriptions to deals
Still recovering from COVID - uncertainty as to	No dedicated education sales team; Low
when/if to return to in-person delivery and the	education sales attach rate
best way to scale in an unknown world	
Prove the value of training to overall company	Managing through a very volatile climate with
revenue and education services results.	many individuals, internal and external in a very
	stressed mind set
Still in the process of converting remaining ILT	Over utilisation. Maintaining instructor
classes to VILT. Encouraging product sales to	work/life balance
attach new learning subscriptions to deals.	
Huge team expansion, frequent product release	New sales are lower than usual, currently using
cycles	Prepaid credit but impact will be felt eventually.
Achieving plan in the context of COVID-	CMS/LMS
19Converting International business to	
subscription offering	December 11 wing shown by the teams lest use as
Sales reps are not compensated for live training, so we have seen a steep decline in our private VILT	Resourcing: Having shrunk the team last year as a result of C-19, there have been some
business. The lack of subscription sales in APAC	challenges with scaling back up. Bookings: While
and EMEA.	revenue has recovered (partly from existing
and Livie/	customers restarting their training
	engagements) new business bookings are
	remaining weak.
Updating eLearning and ILT classes around our	COVID impact on ILT business; Budget
SaaS product lines which change every two weeks.	restrictions for training
Matching the volume of credentials awarded as of	Sharp business decline in our central European
last year at the same time. When everyone was in	"Geo", due to local internal organizational
lockdown, everyone was looking to reskill.	

Another major challenge has been in delivering	issues; Many countries still in recovery from
and getting the exec-level to understand our	pandemic
training and credentialing strategy for the year.	pandaa
Running VILT classes in multiple time zones	Moving to fremium model is putting pressure on
simultaneously.	revenue; Increased pressure to delivery partner
	training for free
Working through hardware-based courses	Training services not recognised as ARR,
virtually. Resolving messaging between offerings.	therefore not given top priority; Training
	generating small amounts of revenue therefore
Contains and ability to travel	deemed not important by sales people
Customers' ability to travel.	Only have 1 or 2 people booked on classes, do
	we run or cancel? Delegates waiting for face to
	face classes to resume. Companies not spending as much on Training
Eliminating all customer-facing training and	Motivating customers to move back from free to
shifting to having those classes delivered by our	fee given then rise in free material available
Authorized Training Center's; COVID forcing us to	Internal competition from Consulting, Customer
a 100% virtual (live-online) schedule.	Success etc. and their free webinars, lunch and
	learns etc.
Convincing customers in every Region that virtual	Large reselling partners (GK, QA etc) have
training (either instructor led or On Demand) is a	completely lost focus since COVID-19 started
fully viable alternative to F2F. There remains a	50% YoY- make corporate sales and the
cultural reluctance in certain Geos to virtual	consulting organization automatically attach
training, though the longer the pandemic	training to product deals or Consulting projects.
continues the more this reluctance lessens.	
Ramping up our Learning as a Service business as quickly as we think we can and should. LaaS	
customer adoption lags our targets at present but	
is growing.	
Building a new training organization from the	Extensions of training credits for customers
ground up and the demand for VILT that we don't	waiting for F2F deliveries; Gaining support from
yet have.	marketing.
Our department was moved again to become part	Loss of instructors and bandwidth for German
of a new department. The objectives of the new	customers
department fit more in line with our enablement	
objectives; however, the shuffle and adjusting	
how we work has taken a hit on team capacity.	
The second biggest impact has been COVID, we	
have had team members really struggling with the	
additional stress of home/work balance, childcare, etc. and so as a mental health measure have some	
team members on reduced hours right now.	
Transitioning to subscription sales vs. public class	Free training offers
sales	
Moving to fremium model is putting pressure on	
revenue; Increased pressure to delivery partner	
training for free	

Lack of travel for instructors; Customers wanting	
in person vs. VILT	
Bringing new people up to speed; Increased	
customer demand	
Finding/hiring good candidates; Content	
Maintenance	
No Services Sales team. Reliant on Licence Sales	
team. Covid restrictions on travel.	
Accelerating our already in-progress move to full	
virtual or on-demand delivery, flat or decreasing	
headcount, decreased spending on training	
technology	
Sales; Transitioning content to new platforms	
Cornerstone LMS is not only dysfunctional when it	
comes to running a training business, the vendor's	
support is among the worst ever experienced;	
Training sales outside of the U.S.	
Postponement of classes due to COVID. 30%	
customers did not take the remote delivery	
option.	

Back to top

Please add any other comments or observations you have on the state of the IT Training market

Worldwide	EMEA
Continuous growth	ATP's core revenues heavily impacted as they switch to 100% virtual.
We can no longer (at least throughout 2020 and 2021) use trending to make assumptions to training demand. Lockdown and virtual work have shifted modalities and seasonal demand tremendously. In addition, as the tech market continues to move to hosted/subscription-based offerings, training needs to evolve to continue to support it. In software education, alignment to software license renewals is going to be key to continued customer success and education growth.	Customer booking later and later which can cause admin issues
Slow due to Covid19	Now running a pure partner EDU model.
Introduction to the market - VILT	Seeing further signs of life; expect a strong fiscal Q3 and Q4
i think it is very traditional and i would like to think about what should it look like in 10 years' time and prepare for that.	Big move to Self-Paced acceptance.

CEdMA WW Training Market Barometer

Customer requesting more virtual offerings or blended approaches; Digitalization and gamification becomes a main part of the learning methods	There remains less competition from grey providers as they don't have the set up to cope with online delivery. Customers have a shorter attention span for online learning. We have had to adapt courses for shorter days and more interactive sessions. It will be interesting to see if customers are willing to come back to classrooms.
We have pivoted (rather seamlessly) to virtual and On Demand delivery of all our training content. Our latest quarterly results are quite solid, indicating that we are continuing to recover/have recovered nicely from our Covid-19 trough last year.	Training revenues are still seeing a 20% drop in virtual classes, but ATPs have seen a 35% increase
The acceptance of VILT is much greater.	
We have seen an increase in taking advantage of the self-serve option for the same ILT courses which contain the same content. We removed the regularly scheduled sessions for VILTs.	
We are trying to reduce churn at a corporate SaaS level, and training is one way to help that cause	
Companies spending less on Training budgets.	
Digital training subscriptions; JIT modular training; shorter duration ILT	
Our company is fast growing and has had massive change in leadership across the board as we prepare to scale to greater heights. Keeping the EDU team top of mind in a bigger company is more challenging.	
Most companies like ours are also providing "informal" education eg Developer Days. Meetups and professional forums are covering reasonable intro to intermediate training. Offering more informal education delivered by customer/developer advocates.	