

# **Train Software, Not People**

How Digital Adoption Has Changed The Game... Forever

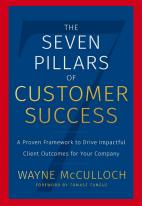
Wayne McCulloch
Chief customer Officer

# Who is Wayne?











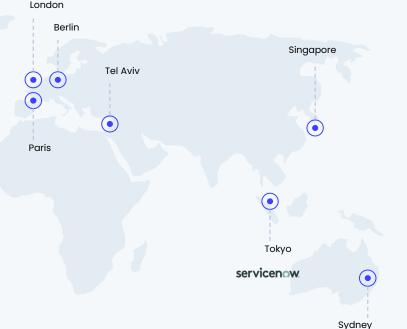








# WalkMe has pioneered the digital adoption platform









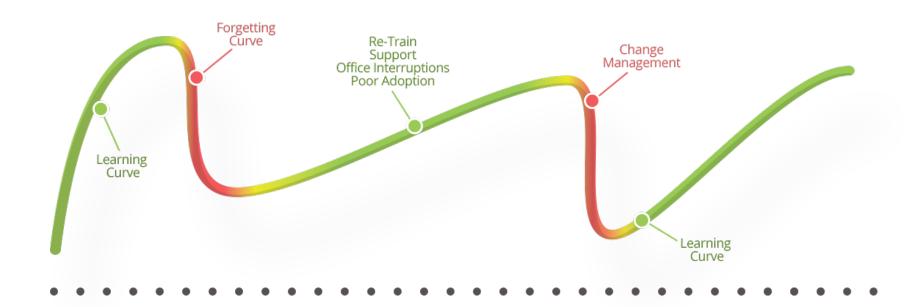




# What's the Problem.

And there are more than one...

# **The Way Humans Learn**



**Employees** 

#### Who is Today's Employee?

- Don't know how to remember; know how to access
- Change positions often
- Highly distracted
- Expect consumer-level UX
- Diversified in terms of Digital IQ

Workplace

#### **Digital Workplace**

- Increased Reliance on Technology
- Undergoing major digital transformation
- Digitization of everyday processes
- HCM / CRM / ERP

Decentralization

#### Decisions are Fragmented between Departments

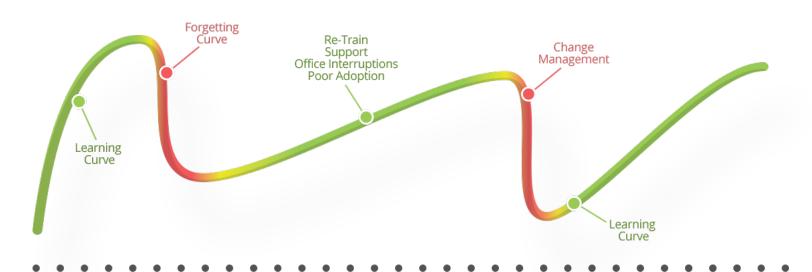
- From centralized IT decision-making to line-of-business and geo-local ownership
- From one centralized large vendor for all organizational needs to best-of-breed solutions

Cloud Technology

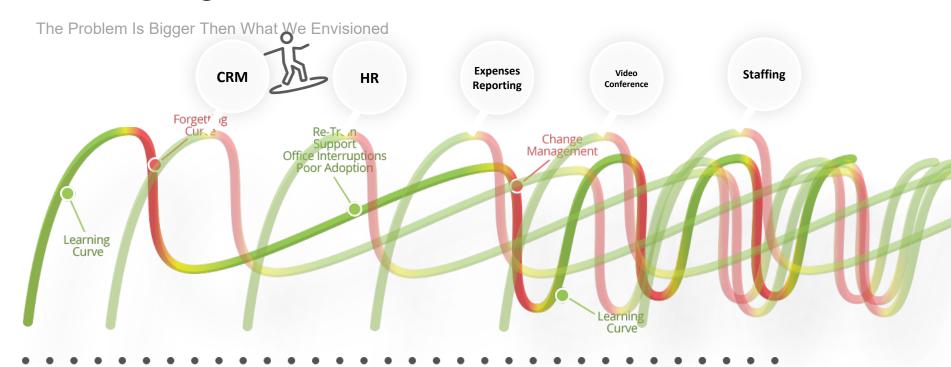
#### **Cloud Creates a Training Challenge**

- Multiple software releases
- Regulatory Burden
- Regular shifts to the underlying platform on both the vendor and user sides

# **The Way Humans Learn**



# **The Way Humans Learn**



# The evolving workforce



Only 22% of organizations were ready for mass remote working prior to the outbreak

#### **April 2020**

17% create department-specific work from home policies

#### February 2021

Sales force declares the 9-to-5 workday is dead

#### March 2020

37% implement a mandatory, company wide work-from-home

#### May 2020

Twitter, Shopify, Nationwide Insurance & more announce employees can work from home indefinitely

#### **April 2021**

The Great Resignation takes off

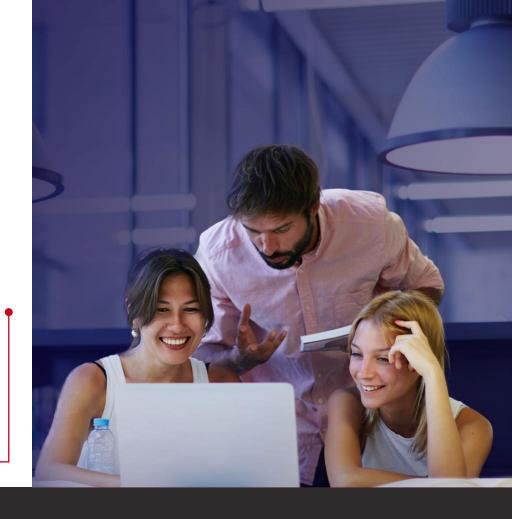
## Be Honest -Where Does Digital Transformation Really Come From?

# Admins and Developers

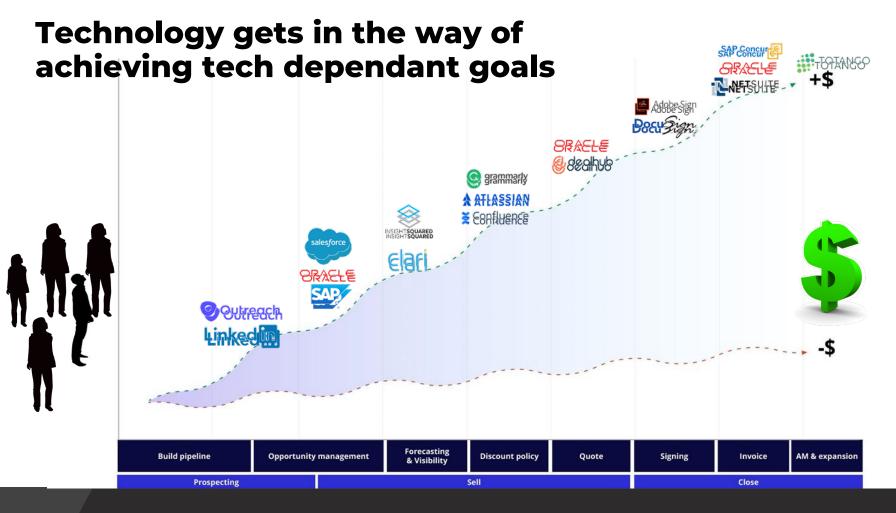
We focus here because it's critical to get the software in place, but...

#### **Users**

This is actually where the value of your product manifests itself. And it's the hardest and least focused on from a software vendor perspective



# **Example Sales Executive**



# But this impacts everyone in the organization.

# Promise vs. Reality employee view



# Promise vs. Reality employee view



# **Employees are Overwhelmed**







# The Modern SaaS Education & Training Professional

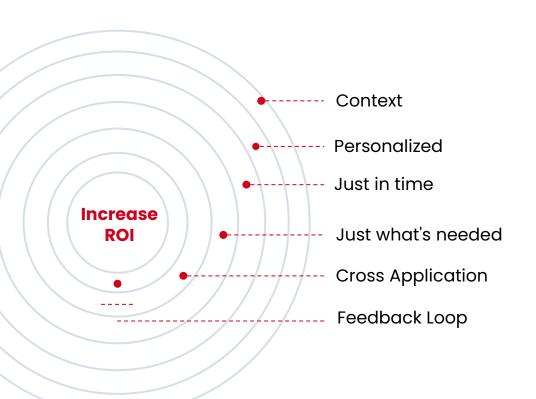
#### **Head Above Water**

How do you keep up with this accelerating change?

#### **ROI Demanded**

At the same time have to continually fight for resources and justify ROI of everything you do?

#### We Need a Different Conceptual Approach



Digital Adoption is not about teaching employees how to use software –

It's about making employees productive by better utilizing software and employee time

# For Reaching The Digital Promise We Need a Paradigm Shift

Train the **software to adapt to users** rather than forcing **users to adapt to software** 





#### **Generally Accepted Model For Workplace Learning**

**70** 

Hands On Learning

Actual Doing

20

Learn From Others

- Coaching or mentoring
- Office Hours

10

Formal Learning

- Instructor-led training
- eLearning
- Simulation employee training
- Role-playing
- Webinar

Let's begin by exploring an example of a business process.

An Account Manager named Rebecca, works for Jacobs Steel. Rebecca receives an email from a partner of theirs, ACME Steel Consultants, that ACME just secured a new order for Jacobs Steel.

All Rebecca needs to do is process the order.

# Let's look at what Rebecca wishes the process was.

- 1. Click Account.
- 2. Search for the Account Placing an Order.
- 3. Click on "New Order".
- 4. Select the Product.
- 5. Review and press Save when done!.

# Let's look at what the actual business process looks like.

- 1. What Product are we selling?
- 2. Was this order referred by a partner?
  - a. [IF YES]
    - - Partner deals need to be processed for revenue recognition
    - ii. Which Partner referred the order?
      - 1. [IF ACME SELECTED]
        - a. Enter the ACME rate
      - 2. [IF Empire SELECTED]
        - a. Enter Empire rate
      - 3. [IF Arrow Tech SELECTED]
        - a. Enter Arrow Tech rate
    - iii. [IF NO]
      - 1. What Type of Account is this?
        - a. [IF CURRENT ACCOUNT]
        - Take User to Current Customer Page
          - Current Account IDs can be found here
          - Click current account toggle
          - Hover Account ID field
          - Enter Account ID here
            - 1. [IF ACCOUNT ID ENTERED

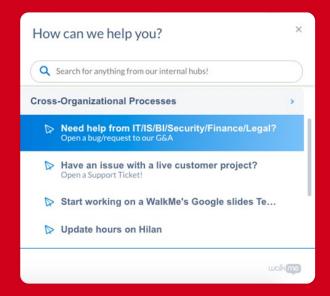
a. Enter in account ID

- INCORRECTLYI
  - You can find IDs here
- b. [IF NOT CURRENT ACCOUNT]
  - Enter new ID
  - ii. Does new account require PO?
- b. Does new account require PO?
  - i. [IF YES]
    - 1. Click PO Tracker for User
    - 2. Click Security Protocol section
    - 3. Paste in customers PO Insertion ID
- 3. Click Submit Order
- 4. Order successfully processed

# How can we help Rebecca in the moment of need?

# Smart Walk-Thru

guidance at the moment of need so that Rebecca can complete any process, successfully and self-sufficiently.



What if Rebecca needs help at this stage of processing the order?

- 1. What Product are we selling?
- 2. Was this order referred by a partner?
  - a. [IF YES]
    - i. Partner deals need to be processed for revenue recognition
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#### Launchers

- What is it? Buttons placed on a page to trigger other WalkMe applications and to provide access to other assets, contextually
- How are WalkMe Launcher buttons unique?
  They require no coding, they can pull in dynamic text (for example, the button can include a user's name, lift text from the page, etc), they can start guidance from any point in a Smart Walk-Thru, they can match the UX of any underlying application

Rebecca can click on this button to **start the Smart Walk**-Thru from the "What Type of Account is this" step

Account Owner	
Account Owner	
Need help processing the order	Rebecca?
* Account Name	
Parent Account	
Search Accounts	
Account Number	
Account Site	
Туре	
None	

What if Rebecca is unsure what Account Type it should be listed as OR tries to skip putting in the Insertion ID?

1. What Product are we selling? 2. Was this order referred by a partner? a. [IF YES] i. Partner deals need to be processed for revenue recognition Which Partner referred the order? 1. [IF ACME SELECTED] a. Enter the ACME rate 2. [IF Empire SELECTED] a. Enter Empire rate 3. [IF Arrow Tech SELECTED] a. Enter Arrow Tech rate iii. [IF NO] 1. What Type of Account is this? a. [IF CURRENT ACCOUNT] Take User to Current Customer Page Current Account IDs can be found here iii. Click current account toggle iv. Hover Account ID field Enter Account ID here 1. [IF ACCOUNT ID ENTERED INCORRECTLY] a. Enter in account ID i. You can find IDs here b. [IF NOT CURRENT ACCOUNT] Enter new ID Does new account require PO? b. Does new account require PO? i. [IF YES] 1. Click PO Tracker for User 2. Click Security Protocol section 3. Paste in customers PO Insertion ID 3. Click Submit Order 4. Order successfully processed

### **SmartTips**

- What is it? Contextual tooltips placed on-screen to display information and to validate user input on fields that often cause errors in your underlying application
- How are WalkMe SmartTips Unique? They require no coding, can provide error and/or success messages to users, can perform data validation, can contain images, gifs, or link to any other help content (WalkMe OR any external resources such as KB articles, videos, etc.)

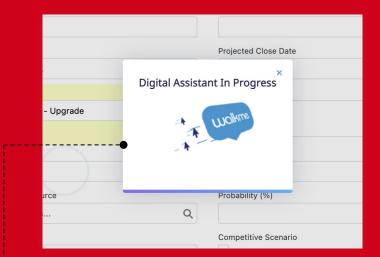
Account Site 18 items • Updated 8 Account Type descriptions can be found here. --None--Industry Pnach --None--AcctNo Annual Revenue Billing Cycle Please fill in this field Insertion ID

Rebecca can hover the question mark icon to gain clarity on how to list the Account Type. If she tries to skip adding a PO number, she will be told it's required. What if Rebecca did not want to have to go through all of the steps that could be automated?

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### Attended User Automation

- What is it? Reducing user intervention with your website or application with just a click
- How is WalkMe Automation Unique? It requires no coding and can click, input text, hover or focus on behalf of the user.



Rebecca can rely on WalkMe to automate empty clicks or redundant steps

What if Rebecca prefers this entire process to be a simple conversation like her personal assistant, Alexa or Siri?

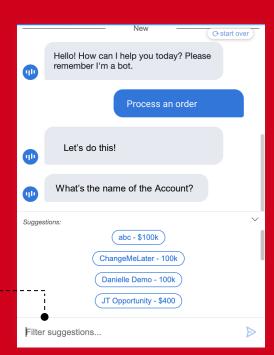
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# Natural Language Attended Automation

- What is it? Reducing user intervention with your website with just a click
- How is WalkMe Automation Unique? It requires no coding and can click, input text, hover or focus on behalf of the user.

Rebecca can have a conversation with WalkMe's ActionBot to process the order she received



How do we identify where guidance is needed?

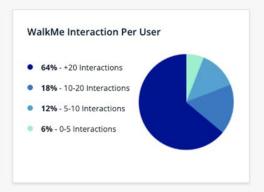
Walking DAP INSIGHTS ACCOUNT

#### Overall System Utilization

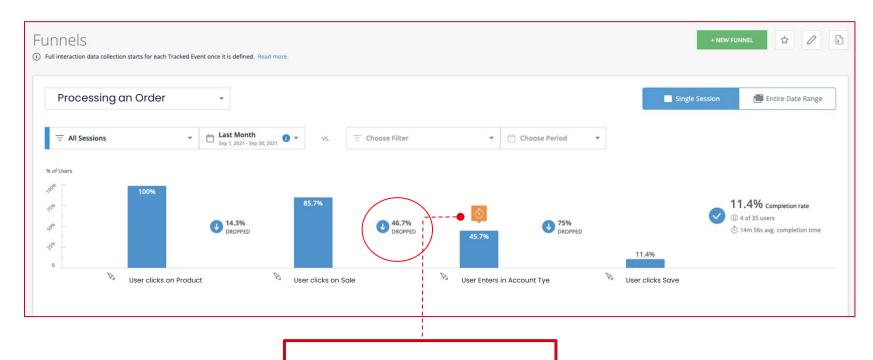






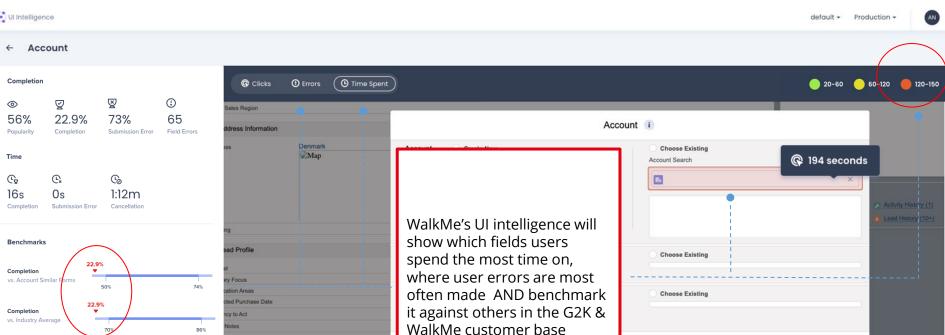






WalkMe can tell you when a certain step is taking a relatively long time to complete for Rebecca who is processing the order





\*Converted Status

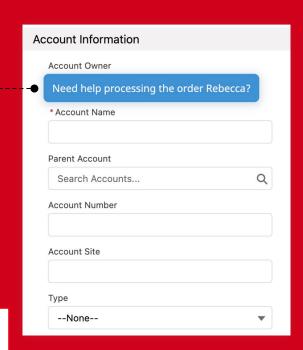
arketing Campaign Information

Most Recent Actions Timelino aign - Current Q&A t Campaign

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Processing an Order Last Month Last Month **All Sessions** Account Type SmartTip hovered VS. Sep 1, 2021 - Sep 30, 2021 Sep 1, 2021 - Sep 30, 2021 Clear comparison % of Users ,00°% 100% 46.7% DROPPED 11.8% 88.2% 150% DROPPED 66.7% 66.7% 20g 25% 0% DROPPED 33.3% 100% DROPPED DROPPED User clicks on Sale User Enters in Account Type User clicks on Product WalkMe allows you to compare and contrast user groups (All Sessions vs Sessions where Users used the Account Type SmartTip) to test if your WalkMe guidance is impactful

# You Now Have Defensible Impact.

Education professionals can deliver real, measurable results automatically

# WalkMe design principles based on 500b events in 2020

**21B** 

Times WalkMe was used by users as they engaged with their technology platforms

38m

Users leveraged WalkMe automation in their process completion

**62**%

Of users abandon executing a business process at ½ way point

**300**m

User sessions reverse engineered to better understand friction points

**154**hrs

A week saved by users where automation is leveraged

**<1**%

Of users use content placed in the onboarding tasks or widget

900<sub>m</sub>

Users leveraged WalkMe in 2020 to help complete a business process

90%

Of process guidance is triggered mid-process (Up from 51%)

**386**sec

To complete a digital form

## Call to Action.

What to do next

### WalkMe **Beyond**



The DAP professionals community is growing:

3000+ DAP professionals on LinkedIn 1160+ registrants to our Elevate Event

At WalkMe Elevate, we will celebrate DAP Professionals and help them get inspired to lead DAP initiatives, strengthen their implementations and up-level their careers within DAP. Attendees will walk away with:

- Strategies to help lead their company's DAP initiatives
- Ways to elevate their company's WalkMe usage
- Technical best practices across a variety of use cases, features & functionality







A critical factor in ensuring your organization's long-term success with DAP is allocating **internal resources** dedicated to digital adoption. There are three role profiles that are recommended:



#### **Business Owner**

Partners with a DAP Manager to drive and measure impact within their business unit



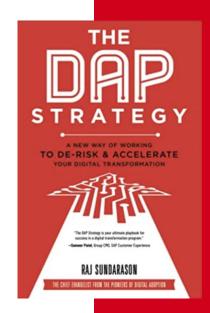
Organizes information, builds the business case, prioritizes, shows results



# Additional DAP Resources

#### **Digital Adoption Institute**

The Digital Adoption Institute is a professional organization, established by WalkMe with the mandate of advancing the profession of digital adoption through vocational certifications, executive education, and field research.









## **Train Software, Not People**

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Wayne McCulloch
Chief customer Officer