



9ine Privacy Academy

Practical privacy knowledge
and application
for schools

9ine Consulting
Second Floor,
Wonersh House,
The Guildway,
Guildford
GU3 1LR

support@9ine.com

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Welcome to 9ine's Privacy Academy

Privacy and data protection responsibilities touch almost every area of school life. From student and staff records to safeguarding information, technology, third-party providers and communications, schools are responsible for managing increasingly complex information environments.

For those responsible for privacy, the challenge is not simply understanding the principles of data protection. It is knowing how to apply them consistently across the school, establish effective governance and processes, and continue developing the organisation's approach as technology, regulation and school practices evolve.

We created the 9ine Privacy Academy to support schools with that challenge.

The Academy combines expert-led professional development with practical application, helping participants strengthen their privacy knowledge, develop internal capability and apply what they learn within their own organisation.

The programme is designed for those with responsibility for, or a significant role in, privacy and data protection within their school. We recognise that this responsibility does not always sit with a dedicated privacy professional. Depending on the school, privacy may form part of a wider technology, operational, governance or compliance role, and participants will bring different levels of experience to the Academy.



Through a combination of Foundation sessions and practical Implementation Workshops, participants develop their understanding of core privacy challenges and have opportunities to apply that knowledge to realistic school scenarios.

The Academy begins with a Privacy Governance, Accountability and Planning Induction, supported by a pre-Academy questionnaire designed to help participants consider their existing arrangements, experience and priorities. Each school will then work with a 9ine Data Privacy & AI Consultant to develop a personalised Privacy Roadmap, identifying the most logical priorities and direction for its privacy programme.

Throughout the Academy, participants are supported by practical resources, the 9ine Privacy and Governance Platform, selected Vendor Library content and focused consultancy support.

The objective is not to suggest that complex areas of privacy governance can be implemented through a single workshop. Instead, the Academy provides participants with the knowledge, practical experience, tools and specialist support to make informed decisions and continue progressing privacy activity within their own school.

Your Privacy Roadmap

Every school starts from a different position in the development of its privacy programme.

Some schools may already have established governance arrangements and mature Records of Processing Activities but need to focus on records retention or vendor management. Others may be developing their approach to information rights, DPIAs or incident management, while some may be establishing more fundamental privacy processes for the first time.

For this reason, the Privacy Academy does not assume that every school should follow the same sequence of activity. Instead, participating schools will be supported to develop a personalised Privacy Roadmap, identifying their current position, what should be prioritised next and the most logical sequence for progressing different areas of privacy activity.

Understanding your starting position

Ahead of the Academy, participating schools will complete a short Privacy Academy Questionnaire covering their existing privacy arrangements, current activity, experience and priorities.

The questionnaire is not a privacy maturity score or compliance assessment. It provides context for the development of the school's Privacy Roadmap while helping 9ine identify common areas of experience, interest and challenge across the cohort. This allows Academy discussions and examples to be tailored where appropriate.

Building your Privacy Roadmap

Following the Privacy Governance, Accountability and Planning Induction, each participating school will receive a dedicated 60-minute Privacy Roadmap session with a 9ine Data Privacy & AI Consultant.

Using 9ine's programme planning approach and the information gathered ahead of the Academy, your consultant will work with you to consider:

- privacy activity and governance already established within your school;
- areas requiring further development;
- dependencies between different privacy workstreams;
- immediate risks and priorities;
- the most effective sequence for progressing activity; and
- longer-term privacy objectives.

The resulting Privacy Roadmap will provide detailed direction for the immediate period ahead, typically the next 12 months, while establishing the broader direction of travel for subsequent years.

A roadmap that develops with your school

The Privacy Roadmap is intended to be a practical working document rather than a static assessment. As participants develop their knowledge, progress activity and identify new priorities, the Roadmap can evolve to reflect the school's changing position and requirements.

Activities within the Roadmap may be progressed independently or, where additional specialist support is required, with further support from 9ine.



The Privacy Academy Programme

The Privacy Academy combines Foundation sessions with practical Implementation Workshops, allowing participants to strengthen their understanding of key privacy topics and develop the practical capability to apply that knowledge within their own school.

The programme begins with a Privacy Governance, Accountability and Planning Induction, followed by 10 Academy sessions covering seven core areas of privacy and data protection.

Foundation and Implementation

Some areas of privacy benefit from progressing from the underlying principles to their application in more complex situations.

For **Information Rights, Incident Management and Vendor Management**, the Academy therefore provides paired pathways:

Foundation sessions develop the knowledge and understanding needed to approach the topic confidently.

Implementation Workshops build on that knowledge through practical exercises, scenarios and activities reflecting situations schools may encounter in practice.

Foundation sessions are recommended for participants who would benefit from developing or refreshing their knowledge of the subject. They are not a formal prerequisite. Participants with appropriate existing knowledge and experience can attend the Implementation Workshop directly.

Standalone Implementation Workshops

Other areas are delivered as standalone Implementation Workshops, with the necessary principles and guidance incorporated into the session itself:

- Creating and Maintaining Effective RoPAs;
- Implementing Records Retention;
- Completing DPIAs and PIAs in Practice; and
- Visual Data Ethics and Image Governance.

Practical application

Live sessions combine expert guidance with practical exercises, worked examples, peer discussion and realistic school scenarios.

Implementation Workshops allow participants to practise the methods and approaches discussed and produce practical outputs or next steps that can be developed further within their own school.

Privacy Governance, Accountability and Planning Induction

60 minutes | Included as part of the Privacy Academy

Effective privacy governance requires clear accountability, ownership and an understanding of the school's priorities.

This interactive induction helps participants consider how privacy is currently governed within their school, who is responsible for different areas of activity and where greater clarity or coordination may be required.

During the session, participants will consider:

- leadership oversight and accountability for privacy;
- the role and responsibilities of those leading privacy and data protection;
- identifying and engaging Data Owners across the school;
- how privacy responsibilities are distributed across different functions;
- escalation and reporting arrangements; and
- the school's immediate privacy priorities.

The session will also introduce the Privacy Roadmap and help participants identify the priorities that will inform its development.

Practical output

Participants will leave the Induction with a clearer understanding of their school's privacy governance arrangements, accountability priorities and the areas that should inform the development of their personalised Privacy Roadmap.

1. Creating and Maintaining Effective RoPAs

Implementation Workshop | Up to 90 minutes

A Record of Processing Activities should provide a meaningful picture of how personal data is used across the school. Developing and maintaining an effective RoPA requires more than completing a template: it depends on engaging the right Data Owners, asking the right questions and establishing a process that can be maintained over time.

This practical workshop provides participants with a structured approach to developing and maintaining RoPAs within a school environment.

During the session, participants will:

- understand the purpose and practical value of an effective RoPA;
- consider how to identify appropriate Data Owners and processing activities;
- learn how to structure and conduct effective Data Owner interviews;
- practise gathering the information required to develop a processing record;
- identify common challenges affecting RoPA quality, completeness and ongoing maintenance;
- learn how a completed RoPA is used to identify and manage privacy risk; and
- explore how RoPA information can support wider privacy activity.



Practical output

Participants will practise conducting a Data Owner interview and begin developing a processing record, providing a methodology they can continue to apply across their school.

2. Implementing Records Retention

Implementation Workshop | Up to 90 minutes

Having a retention schedule is only one part of effective records retention. Schools also need to understand where information is held, whether systems can support required retention periods, who is responsible for managing deletion and what operational barriers may prevent retention requirements from being applied consistently.

This workshop focuses on helping participants move from documented retention requirements towards practical application.

During the session, participants will:

- consider the relationship between retention schedules, systems and operational practice;
- identify common barriers to implementing retention requirements;
- consider how ownership and responsibility for retention and deletion should be established;

- consider system capabilities and limitations, including automated and manual deletion;
- work through practical retention scenarios; and
- identify priority areas for further action within their own school.

Practical output

Participants will develop a prioritised retention action plan, identifying key systems or areas requiring further investigation, ownership and appropriate next steps.

Information Rights Pathway

Information rights requests can quickly become complex within a school environment, requiring both a sound understanding of the underlying rights and a structured approach to managing requests in practice.

The Information Rights pathway combines a Foundation session with a practical Implementation Workshop, allowing participants to build or refresh their knowledge before applying it to a realistic school-based request.

3. Understanding Information Rights

Foundation Session | 60 minutes

This session introduces the key principles and practical considerations involved in recognising and responding to information rights requests within a school.

During the session, participants will:

- understand the principal information rights and how they may arise within a school;
- recognise requests regardless of how or where they are received;
- understand the importance of applicable timescales and responsibilities;
- consider identity verification and clarification of requests;
- understand the principles governing searches, review and disclosure;
- understand how exemptions, restrictions and competing rights may affect a response; and
- consider common challenges when managing requests involving students, parents, staff and other members of the school community.

Practical output

Participants will work through request-recognition and triage scenarios, developing a structured approach to identifying requests, determining initial actions and recognising when further consideration or specialist input may be required.

4. Managing Information Rights Requests in Practice

Implementation Workshop | Up to 90 minutes

Building on the Foundation session, this workshop takes participants through the practical management of a realistic school-based information rights request, from initial receipt through to response.

During the workshop, participants will:

- assess and clarify the scope of a request;
- identify relevant information sources and appropriate search terms;
- develop a proportionate search strategy;
- consider how information should be collected, organised and reviewed;
- work through practical disclosure and redaction decisions;
- consider third-party information and other competing rights;
- learn how to undertake a rights balancing exercise;
- document key decisions and maintain an appropriate evidence trail; and
- prepare an appropriate response to the requester.

Practical output

Participants will work through the core stages of an information rights request and produce a practical search, review and disclosure approach, providing a structured methodology they can adapt for use within their own school.

Incident & Breach Management Pathway

Privacy incidents can develop quickly and often involve incomplete or changing information. Responding effectively requires a structured approach, sound judgement and the ability to reassess decisions as new information becomes available.

The Incident & Breach Management pathway combines a Foundation session with a practical Implementation Workshop, helping participants develop their understanding before applying it to a developing school-based incident.

5. Understanding Incident and Breach Management

Foundation Session | 60 minutes

This session introduces the key principles and practical considerations involved in recognising, assessing and responding to privacy incidents within a school environment.

During the session, participants will:

- understand what constitutes a privacy incident or personal data breach;
- distinguish between different types and causes of incidents;

- consider the potential impact of an incident on affected individuals;
- understand the importance of immediate containment and evidence preservation;
- understand the principles of risk assessment and escalation;
- consider when external notification or communication may be required; and
- understand the importance of maintaining clear incident records and documenting key decisions.

Practical output

Participants will work through incident-recognition and initial assessment scenarios, developing a structured approach to identifying incidents, considering immediate actions and recognising when escalation or further assessment may be required.

Home / Incident Management / Incident Assessment

Technology Issue Reference number: INC20241202002

1 Background > 2 Investigation > 2.a S&S Investigation > 3 Risk & Impact > 4 Outcome & Closure

Any other significant social disadvantage ☐ ☒ ☐

Any other significant economic disadvantage ☐ ☒ ☐

Additional Notes 1

Attachments 1

Overview

When there is a risk of damage, what is the likelihood of distress being experienced by the data subject?

Risk Consideration

Could the data incident lead to a risk of the following types of damage for the data subjects affected?

Damage Type	Yes / No / Possible	If possible or yes, what type of impact is likely		
		Physical Impact	Material impact (e.g. risk of losing money)	Non-material impact (e.g. risk of suffering distress)
Loss of control of personal data for the data subject	☒	☒	☒	☒
Limitation of rights	☒			
Discrimination	☒			
Identity theft or fraud	☒			
Financial loss	☒			
Unauthorised reversal of pseudonymisation	☒			
Reputational damage	☒			

Close

6. Managing a Privacy Incident in Practice

Implementation Workshop | Up to 90 minutes

Privacy incidents rarely arrive with all of the facts available at the outset. This practical workshop places participants within an evolving school-based incident, requiring them to make decisions as new information becomes available.

During the workshop, participants will:

- establish the known facts and identify information still required;
- determine appropriate immediate containment actions;
- identify the individuals and information potentially affected;

- assess how the level of risk changes as new information becomes available;
- determine appropriate internal escalation and responsibilities;
- consider whether external notification or communication may be required;
- document the rationale for key decisions; and
- identify appropriate follow-up actions and lessons learned.

As the scenario develops, participants will need to reassess earlier decisions in response to new information, reflecting the realities of managing privacy incidents in practice.

Practical output

Participants will work through the lifecycle of an evolving privacy incident and produce a structured incident assessment and decision record, providing an approach they can adapt within their own school.

Vendor Management Pathway

Schools rely on a growing range of technology providers to support teaching, learning and operations. Effective vendor management requires schools to understand how providers handle personal data, identify material privacy risks and make proportionate, well-documented decisions about their use.

The Vendor Management pathway combines a Foundation session with a practical Implementation Workshop, helping participants understand the principles of vendor assurance before applying them to a structured vendor assessment.

The screenshot displays a web application interface for incident management. The top navigation bar includes links for Home, Incident Management, and Incident Assessment, along with user information for St. Teresa's School (EDU5645). The main section is titled 'Technology Issue' and shows a breadcrumb trail: 1 Background > 2 Investigation > 2.a S&S Investigation > 3 Risk & Impact > 4 Outcome & Closure. The 'Risk & Impact' section contains a table for 'Regulator' and 'Affected data subjects' with radio button options. An 'Overview' button is visible. To the right, there are sections for 'Additional Notes' and 'Attachments'. A modal window titled 'Communication' is open, showing a table for communication status across various groups.

	Board	Leadership team	Staff	Parents	Students	Third parties	Regulator	Affected data subjects
Do the risks posed call for any of the following to be notified?	●	●	●	●	●	●	●	●
Are any of the following aware of the incident?	●	●	●	●	●	●	●	●

Risk likelihood: ● NA ● Yes ● No ● Possible

7. Understanding Vendor Management

Foundation Session | 60 minutes

This session introduces the principles and practical processes that support effective privacy due diligence and ongoing vendor management within a school.

During the session, participants will:

- understand the role of vendor management within the school's wider privacy governance;
- consider what information and evidence should be gathered when assessing a provider;
- understand the purpose of privacy due diligence and vendor assurance;
- identify common areas of privacy risk within vendor relationships;
- consider the role of contracts and other supporting documentation;
- understand the importance of documenting decisions, identified risks and required actions; and
- consider how vendors should be reviewed throughout the lifecycle of the relationship.

Personal data ⓘ ☒ Yes ☐ No ☐ Don't Know Select Personal Data Answered: 1/1	Special category data ⓘ ☒ Yes ☐ No ☐ Don't Know ☐ N/A Select Special Category Data Answered: 3/3
Personal data ⓘ ☐ Yes ☐ No ☐ Don't Know Select Personal Data Answered: 1/3 ⓘ	Special category data ⓘ ☐ Yes ☐ No ☐ Don't Know ☐ N/A Select Special Category Data Answered: 1/3 ⓘ

Practical output

Participants will work through vendor due diligence scenarios and develop a structured approach to identifying the information, evidence and areas of risk that should be considered when assessing a provider.

8. Assessing and Mitigating Vendor Risk

Implementation Workshop | Up to 90 minutes

Building on the Foundation session, this practical workshop focuses on using vendor information and assurance evidence to identify privacy risks, make proportionate decisions and determine appropriate mitigating actions.

Participants will work through a structured vendor assessment, considering how identified risks should influence approval, mitigation and ongoing oversight.

During the workshop, participants will:

- review vendor privacy and assurance information;
- identify gaps, concerns and areas requiring further clarification;
- assess the significance of identified privacy risks;
- distinguish between risks that may be accepted, mitigated or require further action;
- identify appropriate risk treatments and mitigating controls;
- document findings and the rationale for key decisions; and
- consider how vendor risk should be monitored following approval.

Practical output

Participants will work through a vendor assessment and develop a documented vendor risk and mitigation approach that can be adapted to support assurance activity within their own school.

Vendor Library Support

As part of the Privacy Academy, each participating school can select up to three completed vendor assessments from those currently available within the 9ine Vendor Library.

Ahead of the Academy, participating schools will also be invited to provide a list of the applications and vendors they currently use. This will help 9ine understand common technologies and vendor-management challenges across the cohort and may inform future priorities for the 9ine Vendor Library.

Where a vendor is not currently available within the Vendor Library, inclusion cannot be guaranteed as part of the Academy. Specific or expedited vendor assessments can be discussed separately where required.

9. Completing DPIAs and PIAs in Practice

Implementation Workshop | Up to 90 minutes

Privacy and Data Protection Impact Assessments help schools identify and address privacy risks associated with new or changing systems, projects and activities. This practical workshop helps participants understand when an assessment may be

appropriate, how to approach it proportionately and how identified risks can be translated into meaningful actions and decisions.

During the session, participants will:

- understand when a DPIA or PIA may be appropriate;
- consider how to define and document the proposed processing activity;
- identify the personal data, individuals and processing activities involved;
- consider necessity, proportionality and relevant privacy principles;
- identify and assess potential privacy risks;
- develop appropriate controls and mitigating actions;
- consider how residual risk should inform approval and escalation decisions; and
- understand how assessments should be reviewed as projects, systems or processing activities change.

Participants will work through a school-based scenario, progressively developing an assessment and considering how the risks and information identified should influence decision-making.

Practical output

Participants will work through the key elements of a DPIA/PIA, identifying and assessing privacy risks and developing appropriate mitigating actions. This provides a practical methodology they can apply to future assessments within their own school.

10. Visual Data Ethics and Image Governance

Implementation Workshop | Up to 90 minutes

Schools create, collect and share significant volumes of visual information through photography, video, CCTV, events, websites, social media and other school communications.

Managing this information effectively requires more than obtaining consent. Schools need to consider privacy, safeguarding, dignity, context and the expectations of students, families and staff, while establishing practical governance that supports appropriate use of visual data.

During the session, participants will:

- consider the different purposes for which schools capture and use visual data;
- understand the relationship between privacy, consent and other appropriate bases for using visual data;
- explore safeguarding, dignity and ethical considerations when using student and staff imagery;

- consider how purpose, context and intended audience can affect whether visual content should be used;
- work through practical scenarios involving photography, video, and school communications;
- consider appropriate approaches to withdrawal, objections and changing circumstances;
- understand the technical and organisational measures which can be applied to reduce image misuse risk;
- explore retention, access and secure management of visual data; and
- consider how policies, procedures and staff guidance can support consistent decision-making.

The workshop will also consider how emerging technologies and changing methods of creating, manipulating and sharing visual content can introduce new privacy and ethical considerations for schools.

Practical output

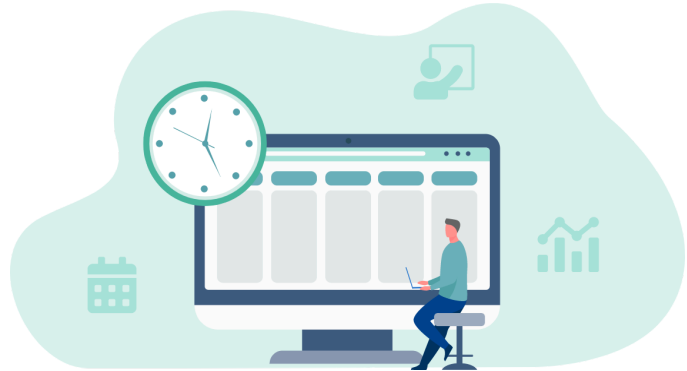
Participants will assess realistic visual-data scenarios and identify governance, policy or process improvements that may be appropriate within their own school, developing a structured approach to visual-data decisions that considers privacy alongside safeguarding, dignity, context and appropriate school use.

Privacy Academy **Schedule**

*Date/Time	Workshop	Duration
17th November 2026 Midday EST	Privacy Governance, Accountability and Planning Induction	60 Mins
1st December 2026 11.30am EST	Creating and Maintaining Effective RoPAs	Up to 90 Mins
19th January 2027 11.30am EST	Implementing Records Retention	Up to 90 Mins
9th February 2027 Midday EST	Understanding Information Rights	60 Mins
16th February 2027 11.30am EST	Managing Information Rights Requests in Practice	Up to 90 Mins
16th March 2027 Midday EST	Understanding Incident and Breach Management	60 Mins
23rd March 2027 11.30am EST	Managing a Privacy Incident in Practice	Up to 90 Mins
13th April 2027 Midday EST	Understanding Vendor Management	60 Mins
20th April 2027 11.30am EST	Assessing and Mitigating Vendor Risk	Up to 90 Mins
25th May 2027	Completing DPIAs and PIAs in Practice	Up to 90 Mins

11.30am EST		
22nd June 2027 11.30am EST	Visual Data Ethics and Image Governance	Up to 90 Mins

**Dates and times are subject to change. Participants will be notified in advance of any changes to the Academy schedule.*



The 9ine Platform

The Privacy Academy includes access to the **9ine Privacy and Governance Platform**, providing participating schools with practical tools to support and maintain privacy activity alongside the Academy programme.

Privacy Management

9ine's Privacy Management functionality supports schools across many of the areas explored during the Academy.

Schools can use the Platform to:

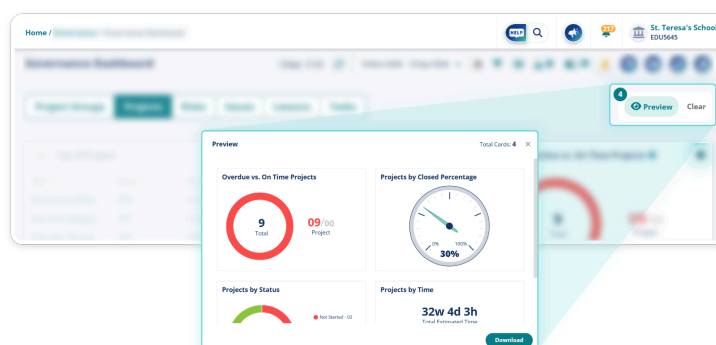
- create and maintain Records of Processing Activities;
- record and manage information rights requests;
- record privacy incidents and breaches;
- complete and maintain DPIAs and PIAs;
- support records retention activity; and
- maintain evidence of privacy decisions and activity.



Governance

The 9ine Governance Platform provides a structured environment for participants to:

- record and manage privacy risks;
- assign and track actions;
- establish ownership and accountability;
- monitor progress against identified priorities; and
- support oversight of activity arising from the school's Privacy Roadmap.

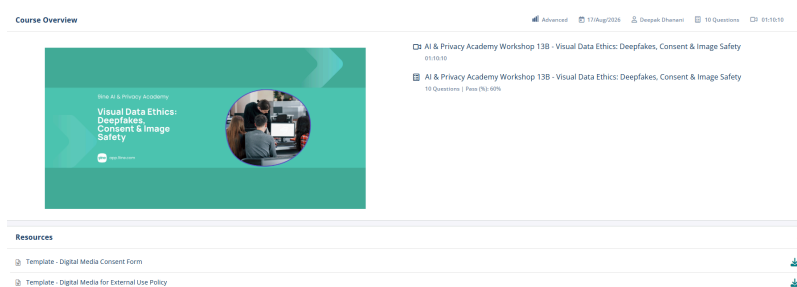


Academy Platform Access

Platform access is provided at an **organisational level**, allowing the school to use the Privacy and Governance functionality as part of its wider privacy activity.

Access is included throughout the Privacy Academy and for **three months following the final live Academy session**, giving schools additional time to progress and consolidate their privacy activity.

Schools will be able to export their information before Academy access concludes. Continued use of the 9ine Platform beyond the included access period can be discussed separately.



Academy Resources & Support

Privacy Academy Resources

Participants will receive access to practical resources aligned to the topics covered throughout the Academy, including:

- templates and checklists;
- policies and procedures;
- practical guidance;
- worked examples; and
- session materials.

Academy LMS & Recordings

Live Academy sessions will be recorded and made available through the **9ine Academy LMS**, allowing participants to revisit sessions or catch up where they are unable to attend live.

The LMS will also provide a central location for Academy resources and optional supporting content.

There is no mandatory pre-session e-learning. Live sessions are designed to be self-contained, with the LMS supporting rather than replacing the live Academy experience.

Your Named 9ine Consultant

Each participating school will be assigned a **named 9ine Data Privacy & AI Consultant**, providing continuity and a consistent point of contact throughout the Academy.

In addition to the live Academy programme, each school receives:

A dedicated 60-minute Privacy Roadmap session

Following the Academy Induction, your consultant will work with you to develop your personalised Privacy Roadmap using the information gathered through the pre-Academy questionnaire and Induction.

Two hours of focused consultancy support

Schools can use this support during the Academy for focused advice on a specific privacy challenge, feedback on relevant work or Academy outputs, or guidance on progressing an identified priority.



The consultancy is intended to provide focused advice and support, rather than deliver substantial implementation projects on behalf of the school. Additional consultancy can be discussed separately where more extensive support is required.

What's Included in the Privacy Academy

The 9ine Privacy Academy combines live professional development, practical workshops, technology, resources and specialist support within a single programme.

Each participating school receives:

Pre-Academy Privacy Questionnaire

Establishing existing privacy arrangements, experience and priorities to inform the school's Privacy Roadmap and Academy delivery.

Privacy Governance, Accountability and Planning Induction

A 60-minute live induction focused on privacy governance, accountability, responsibilities and priorities.

Dedicated Privacy Roadmap Session

A separate 60-minute session with a 9ine Data Privacy & AI Consultant to develop the school's personalised Privacy Roadmap.

Complete Privacy Academy Programme

Access to all 10 Academy sessions, comprising Foundation sessions and practical Implementation Workshops across seven core areas of privacy and data protection.

9ine Privacy & Governance Platform

Organisational access throughout the Academy and for three months following the final live session.

9ine Vendor Library

Up to three completed vendor assessments per participating school, selected from those currently available within the 9ine Vendor Library.

Privacy Academy Resources

Access to practical templates, checklists, policies, procedures, guidance, worked examples and session materials.

Academy LMS & Session Recordings

Access to the 9ine Academy LMS, live-session recordings and supporting resources.

Named 9ine Consultant

A named 9ine Data Privacy & AI Consultant providing



continuity and a consistent point of contact throughout the Academy.

Two Hours of Focused Consultancy

An **additional two hours of consultancy support per participating school** for focused advice, feedback or guidance on identified privacy priorities.

Privacy Academy Certificate of Completion

A 9ine Privacy Academy Certificate of Completion recognising participation in the Academy programme.

Your 9ine Privacy Academy Team

The Privacy Academy is delivered by members of 9ine's Data Privacy & AI team, bringing extensive experience of supporting privacy and data protection across independent and international schools.

Different members of the Academy team may lead or contribute to sessions depending on the subject matter, ensuring participants benefit from relevant specialist knowledge and practical experience throughout the programme.

- **Julia Pidduck** - Principal Consultant – Data Privacy & AI
- **Katie Snelling** - Senior Consultant – Data Privacy & AI
- **James Wigginton** - Head of Service Delivery

Your Named Consultant

Each participating school will be assigned a named 9ine Data Privacy & AI Consultant, providing continuity and a consistent point of contact throughout the Academy.

Your named consultant will support your school's individual Academy activity, while the wider 9ine team will contribute specialist expertise to programme delivery where appropriate.

Costs of the 9ine Privacy Academy

The 9ine Privacy Academy is a subscription programme for the **2026-27 Academic Year**, providing access to the complete Academy programme together with the supporting technology, resources and specialist support described within this proposal. The subscription is sold on a per school basis with no limit to the number of participants from your school.

9ine Privacy Academy – Subscription		
Subscription Term	Participant Limit	Cost per school (excl. applicable taxes)*
Academic Year 2026–27	Unlimited	\$2,795.00 \$2,096 for ATLIS members only

Subscription Terms

The Privacy Academy is provided as a complete programme. Academy subscriptions are not priced according to the number of sessions attended, and no reduction or refund applies where a participant chooses not to attend a particular session or use an included element of the programme.

School-level entitlements, including the Privacy Roadmap session, focused consultancy support, Platform access and Vendor Library entitlement, are provided once per participating school and are not increased by the number of Academy participants.

Platform access is included throughout the Privacy Academy and for three months following the final live Academy session. Continued access beyond the included period can be discussed separately.

Next Steps

Ready to join the **2026-27 9ine Privacy Academy**? Getting started is simple.

1. **Confirm your participation**
Confirm your school's participation in the 2026-27 Privacy Academy.
2. **Complete the Privacy Academy Questionnaire**
Your school will receive the pre-Academy questionnaire to help 9ine understand your current privacy arrangements, experience and priorities.
3. **Academy Access and Setup**
9ine will arrange access to the **Privacy and Governance Platform**, Academy LMS and relevant programme resources.
4. **Attend the Academy Induction**
The Academy begins with the **Privacy Governance, Accountability and Planning Induction**.
5. **Develop your Privacy Roadmap**
Following the Induction, your school will meet with its named 9ine Data Privacy & AI Consultant for its dedicated **60-minute Privacy Roadmap session**.
6. **Begin your Academy programme**
Participants can then attend the Academy sessions relevant to their role, experience and school priorities, supported by the Academy resources, Platform and included consultancy.