

Bridging the Gap: PSA Airlines' Revolutionary Blueprint for A&P Training Excellence

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Personal Background

Worked at PSA as their AD of Maintenance Training for the past 5 years. I have an AS in Aeronautics, BS in Adult Education and MEd in Training & Development, and worked in various L&D Roles for the following companies over the past 20 years:

- Swift Air
- Honda Aircraft Company
- Kawasaki Motors Manufacturing
- Piedmont Airlines

PSA Airlines

- PSA Airlines is a wholly owned regional airline, owned by American Airlines Group based out of Dayton, OH. We currently operate 61 CRJ-700s and 76 CRJ-900s, performing maintenance at 9 base locations including:
 - DAY GSP
 - CVG SAV
 - CAK PNS
 - ORF
 - CLT



DFW





Goals

Presentation Objectives

- 1. Highlight the Importance of Skilled Aviation Technicians
- 2. Identify Existing Skill Gaps
- 3. Showcase PSA Airlines' Training Program
- 4. Demonstrate the Impact of Effective Training
- 5. Encourage Industry-Education Collaboration
- 6. Promote Continuous Learning and Adaptability
- 7. Call to Action

Industry Trends & Skill Gaps

What does the most current data show us about current trends within the Industry





AIRLINES

- Increased reliance on digital technologies
- Growing importance of sustainability
- Identified skill gaps: advanced avionics, digital troubleshooting, soft skills
- Computer driven and computer-controlled aircraft



Industry Trends & Skill Gaps



"How would your rate your troubleshooting skills coming to PSA?"



. "Rate your ability to solve complex electrical problems from 1 to 5"

2. "How comfortable are you with using multimeters and other diagnostic tools?"

3. "Rate your understanding of electrical schematics and diagrams on a scale from 1 to 5"

A recent survey highlighted nearly 80% of industry respondents noting a lack of soft skills in entry-level candidates. This includes issues related to professionalism and adaptability, emphasizing the need for educational programs to integrate soft skills training into their curricula. Efforts are underway at institutions like Southern Utah University, which has introduced initiatives to enhance students' understanding and application of soft skills, vital for their future careers in the aviation maintenance industry

Bjerregaard, L. (2023, July 11). *MRO's Generational Workforce Clash*. Aviation Week Network. https://aviationweek.com/mro/workforce-training/mros-generational-workforce-clash





Industry Trends & Skill Gaps



What we train and educate our technicians to work on: What we then expect them to be experts working on:



The Impact of Skill Gaps

 Increased maintenance and operational costs due to inefficiencies. •Elevated risk of safety incidents and non-compliance with standards. •Slower adoption of new technologies and practices within the industry. Reduced workforce satisfaction and higher turnover rates. •Challenge in meeting the growing demand for skilled aviation maintenance professionals

PSA Training Program Overview

A new model of training to bridge the gaps





Common Airline Training Model





Progressive Training Model



- Determined through skill gap analysis of new techs from A&P Schools
- Gen/Fam and SOJT re-written to be complementary
- A true "Just in Time" training model



OJT and Tool Usage

It is critical to combine theoretical knowledge and hands-on experiences to help instill previously learned information and concepts to increase the proficiency and efficiency of our technicians. Some additional tools include:

- Hands on OJT on Troubleshooting and Tool Usage
 - DMC, VOM and like practical training on the floor
- SkyTech Training Video Platform
 - YouTube type site with aircraft specific tasks. These videos are currently being hyperlinked from to our manuals
- Virtual 360 Aircraft
 - Provides the user a complete 360 degree view in specific areas around the aircraft.
 - For in class utilization as well as for personal familiarization with the aircraft. This includes:





Success Metrics

- Post-Training Employment Attrition Rates Seen a drop of over **20%** in attrition year over year
- Participant Feedback over the past year and half





Broader Implications and Future Direction

A new model of training to bridge the gaps







Importance of Collaboration

- Mutual Growth Synergistic growth in expertise and resources
- Industry-Relevant Content Curriculum that mirrors industry needs and anticipates future trends
- **Real-World Experience** enhancing the readiness for the workforce
- **Technology Exchange** help provide the latest tools, parts and equipment



Feedback Loop

- Continuous Improvement Feedback ensures training remains cutting-edge and industry-relevant
- Industry Challenges With changes in technology, we can adapt and prepare students accordingly
- Open Channels Established channels could provide feedback between industry professionals and educators





Adaptability and Continuous Learning

- Evolving Industry Fast paced change in aviation technology and the need to quickly adapt
- Lifelong Learning Need for lifelong learning and professional development as cornerstones
- **Innovative Thinking** Need for innovative thinking and problem-solving skills
- Training Technologies Using technology helps foster adaptability and facilitates continuous learning

Comments and Questions?

