Annual Report

2023 Association for the Study of Higher Education





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Land Acknowledgement

As we gathered for the ASHE 2023 Conference, we acknowledged that we were on the traditional ancestral homeland of the Dakhóta Oyáte (Dakota people), the original inhabitants and stewards of the land and waterways of Minneapolis, MN.

The cultural history of the Dakota people begins at the confluence of the Minnesota and Mississippi Rivers, a sacred place they call Bdóte, and is shared with the Anishinaabeg (Ojibwe) people, whose homelands extend northward from the city.

The land of the Dakota and Ojibwe people that now comprises the Minneapolis–Saint Paul metropolitan area was unfairly ceded through the major land cessions that coincided with the collapse of the fur trade. The Treaties of 1837 and 1851 with the Dakota people and the treaties of 1837 and 1855 with the Ojibwe people delivered unfulfilled promises of future payments of cash, goods, timber and land rights in exchange for the majority of land ownership in the Minneapolis–Saint Paul metropolitan area.

In addition to the Dakota and Ojibwe people, the Minneapolis–Saint Paul metropolitan area is home to one of the largest and most tribally diverse urban American Indian populations, numbering well over 35,000. The size of the Twin Cities' indigenous population boomed as a result of the 1956 Indian Relocation Act which defunded many reservation services and paid for relocation expenses to the cities in an attempt to assimilate the country's indigenous peoples.

Minnesota comes from the Dakota name for the area, Mni Sota Makoce — 'the land where the waters reflect the skies." Today, Minnesota shares geography with eleven Tribal Nations, in addition to the Ho-Chunk, Cheyenne, Oto, Iowa, Hidatsa, Arikara, A'aninin, Cree, Blackfeet, Assiniboine, and the Sac and Fox tribes all who also acknowledge Minnesota as important to their tribal histories.

We asked conference attendees to take time to reflect and acknowledge the land and resources we are using to sustain ourselves during the conference. We also asked attendees to devote time to learning about the histories and the experiences of the Dakota people in the Minneapolis area. We acknowledge the painful history of genocide and settler colonialism that continues to impact Native and Indigenous communities today and how settler colonial logics are presently embedded in educational structures, policies, curriculum and procedures.

To learn more, check out the Syllabus for Learning about Purpose, Politics, and Practices in the Homeland of the Dakhóta Oyáte / Dakota people (colonially known as Minneapolis-St. Paul) at: ashe.ws/landacknowledgmentmsp2023

2023 Board of Directors

The members of the ASHE Board of Directors are the fiduciaries of the association. They are responsible for providing oversight, insight, and foresight of the organization's finances, strategic plan, and the Executive Director. There are nineteen members of the board of directors: nine association-wide elected directors, four elected Council Chairs, four board-appointed committee chairs, a board-appointed legal counsel, and the Executive Director.



Ana M. Martínez-Alemán Board President Boston College



Jeni Hart Board President-Elect University of Missouri



Joy Gaston Gayles Immediate Past Board President North Carolina State University



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At-Large Board Member
Clemson University



Felecia Commodore
At-Large Board Member
University of Illinois
Urbana-Champaign



Antonio Duran At-Large Board Member Arizona State University



Robin Zape-tah-holah Minthorn, Kiowa/ Apache/Nez Perce/ Umatilla/Assiniboine At-Large Board Member University of Oklahoma



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Inclusion, Equity, and
Organizational Diversity
Committee Chair
Virginia Commonwealth
University



Charlie Amáyá Scott, Diné Graduate Student Board Member University of Denver



Hannah Hyun White Graduate Student Board Member University of California, San Diego



Jason P. Guilbeau*
Executive Director
ASHE



Michael Nichols*
Legal Counsel
State University of New York
Research Foundation



Noah Drezner*

Advancement & Fundraising
Committee Chair
Columbia University



Ken Redd*

Budget, Finance, and

Compliance Committee Chair

NACUBO



Heather Rowan-Kenyon*
Publications Committee Chair
Boston College



Beth E. Bukoski* CAHEP Chair Virginia Commonwealth University



Nadrea Njoku*
CEP Chair
UNCF, Frederick D. Patterson
Research Institute



Christina Yao*
CIHE Chair
University of South Carolina



Kayla Elliott*

CPPHE Chair

The Joint Center for Political and Economic Studies

^{*}The asterick icon denotes Ex Oficio & Non-Voting Members of the Board of Directors.

Board Actions

The following actions were passed by the ASHE Board of Directors at meetings between November 2022-November 2023:

November 2022:

- Approved recommendation from Site Selection Committee to host 2024 conference in Minneapolis.
- Approved a bylaw amendment to add Vice Chair position to Publications Committee.

January 2023:

No actions taken.

March 2023:

- Approved the annual evaluation of the Executive Director provided by the Executive Director Evaluation Committee.
- Approved the FY2O22 Financial Report.
- Approved the recommendation of the Budget, Finance, and Compliance Committee to create an investment account with IMPAX.
- Approved COVID Position Statement (electronic vote).
- Approved CAHEP Bylaw Amendments (electronic vote).

June 2023:

 Approved recommendation from Site Selection Committee for 2026, 2027, and 2028 conference locations.

August 2023:

- Approved the creation of the CAHEP Endowment (electronic vote).
- Received notice of Executive Committee's approval to create a new account for the Association's checking and savings.

October 2023:

- Approved the recommendation from the Land Tax Workgroup to create an annual contribution to local Indigenous communities where the conference is held as well as to dedicate funding in the annual budget to the Local and Community Engagement Committee.
- Approved recommendations from the Position Taking Committee for updates to the Position Taking Policy.
- Approved the recommendation from the Position Taking Committee to join the American Council on Education (ACE) as an association member.
- Approved the recommendation from the Publications Committee to reappoint Thomas Nelson-Laird and Penny Pasque as editors of the *Review* of Higher Education for the term November 2024-November 2027.
- Approved the FY2O24 Budget.

Staff

Jason P. Guilbeau | ASHE Executive Director



Jason works from the lands of the Chitimacha. Since his appointment as the Association's Executive Director in 2019, Jason has led the Association through the COVID-19 Pandemic, two strategic plans, and the continued evolution toward the Association's 50th anniversary year in 2025. Jason first attended ASHE in 2017, where he presented findings from a co-edited book in 2018 at the CPPHE Pre-Con and later his dissertation work and findings in 2019. If you're ever in a virtual meeting with Jason, there's a high likelihood you'll see Fancy, his adopted three-year-old cat.

Alicia Castillo Shrestha | Assistant Director, Conference and Events



Alicia resides on the traditional homelands of the Myaamia and Shawnee people, which is colonially known as Southwest Ohio. Alicia joined the ASHE staff in 2023 and has loved applying her experience in higher ed to the association. With three young children, Alicia can often be found acting out the latest Disney movies, pitching a baseball in the backyard, or sneaking away for a movie date with her partner, Tri.

Brianté M. Meeks | Administrative Assistant



Brianté is privileged to work on the Indigenous lands of the Cayuse, Umatilla, Walla Walla, Cowlitz, Kalapuya, and the Confederate Tribes of Grand Ronde and Siletz Indians in what is contemporarily known as Oregon. Brianté has a heart for helping and is committed to research and higher education accessibility. Brianté prioritizes the things that matter most: her talkative dog who has a big personality, friends, and spending time in the beautiful natural areas of the Pacific North West and nearby ocean.

Erin M. Satterwhite-David Membership Coordinator



Erin currently works and honors the Indigenous lands of the Alabama-Coushatta, Caddo, Carrizo, Coahuiltecan, Comanche, Apache, and Kickapoo peoples who have and continue to reside on this land known as Austin, Texas. She is extremely excited to enhance the membership experience and advance the strategic mission of ASHE. Beyond the association, Erin loves singing, reading new leisure books, and hanging out with her partner Avi and their dog Artemis while watching Youtube.

Naomi Rodriguez Communications Coordinator



Naomi currently works from the Kanza great plains territory that is the native homeland of the Kaw, Osage, Pawnee, and Wichita and the nomadic tribes of the Cheyenne, Comanche, Kiowa, and Arapaho. She is excited about working with and supporting ASHE as a professional association orientated towards advancing equitable and inclusive research about the evolving function and role of higher education and academia. When not working, Naomi enjoys cooking as a home chef, dreaming of her next Disney vacation, and appreciating her family and friends.

Annual Conference

HIGHER ED RESEARCH:

Purposes, Politics, & Practices

MINNEAPOLIS • NOV. 15-18, 2023

2023 Conference Committee Leadership Team



Leslie D. GonzalesInagural Conference Committee Chair Michigan State University



Judy Marquez KiyamaAttendee Engagement Committee
Co-Chair
University of Arizona



Laila McCloud Attendee Engagement Committee Co-Chair Grand Valley State University



Daniel BlakeAccesibility Committee Co-Chair
Georgia State University



Julia Rose Karpicz
Accesibility Committee Co-Chair
University of California, Los Angeles



Emily KorenAccesibility Committee Co-Chair
University of Southern California



Kat Stephens-Peace
Accesibility Committee Co-Chair
Oakland University



Jamaica Delmar Local and Community Engagement Committee Co-Chair University of Arizona



Jameson David (JD) Lopez, Quechan Local and Community Engagement Committee Co-Chair University of Arizona



Angela Boatman
Program Committee Co-Chair
Boston College



Gerardo Blanco Program Committee Co-Chair Boston College



Amy Collinsworth Wellness Committee Co-Chair University of Massachusetts Boston



Liza TalusanWellness Committee Co-Chair
University of Massachusetts Boston

2023 Conference Committee Members

Program Committee

Nancy Acevedo, CSUSB
Nathan Alleman, Baylor University
Genia Bettencourt, University of Memphis
Jorge Burmicky, Howard University
Ishara Casellas Connors, Texas A&M University
Santiago Castiello, Seton Hall University
Cheryl Ching, University of Massachusetts
Boston

Stephany Cuevas, Chapman University Charles Davis, Center for the Study of Higher and Postsecondary Education

Erin Doran, Iowa State University Paul Eaton, Sam Houston State University Rachel Friedensen, St. Cloud State University Candace Hall, Southern Illinois University Edwardsville

Vijay Kanagala, Salem State University Jeongeun Kim, University of Maryland Joseph Kitchen, University of Southern California Daniel Klasik, University of North Carolina at Chapel Hill

Carrie Kortegast, Northern Illinois University Jonathan Lewis, uAspire Luis Leyva, Vanderbilt University Na Lor, Teachers College, Columbia University Kevin McClure, University of North Carolina Wilmington

Adam McCready, University of Connecticut Román Liera Montclair, State University Demetri Morgan, Loyola University Chicago Jessica Pesce, Harvard University Julie Posselt, University of Southern California Lydia Rosee, Arizona State University Paul Rubin, University of Utah Karina Salazar, University of Arizona Daniel Saunders, Florida International University Lisa Unangst, Empire State University Louise Michelle Vital, Lesley University Christa Winkler, Mississippi State University Matthew Witenstein, University of Dayton Annie Wofford, Florida State University Natalie Youngbull, University of Oklahoma

Local and Community Engagement Committee

Brenda Anderson, University of Arizona
Brittany Anderson, American Indian Science and
Engineering Society
Roman Christiaens, University of Arizona
Tabatha Cruz, University of Minnesota
Heather Haeger, University of Arizona
Stevie Lee, University of Denver
Orkideh Mohajeri, West Chester University of
Pennsylvania

Travis Olson, Michigan State University
Tiffany Smith, American Indian Science and
Engineering Society

Attendee Engagement Committee

Judy Marquez Kiyama, University of Arizona

Laila McCloud, Grand Valley State University

Dana Michelle Harris, Rutgers University Shana Oates, University of Southern Mississippi Heather Shotton, Fort Lewis College Liliana Diaz Solodukhin, Western Interstate Commission for Higher Education (WICHE)

Accessibility Committee

Jess Bank, North Carolina State University Dana Kanhai, Michigan State University Amanda Paniagua, Bowling Green State University

Cynthia Villarreal, Northern Arizona University Sarah Young, Trinity Washington University

Wellness Committee

Chinasa Elue, Kennesaw State University Kristina Hall-Michel, University of Massachusetts Boston

Keneisha Harrington, Kennesaw State Ra'Shaun Nalls, Harvard University Sara Nino Tufts, University of Massachusetts Boston

2023 Annual Conference Highlights

Attendee Engagement Committee

- "Welcome Wednesdays" Live Zoom Orientation Series
- Welcome Reception

- Newcomers' Breakfast
- Newly Tenured and Promoted Reception

Accessibility Committee

- Sensory Room
- Disability and Doughnuts: Joyful Hellos Reception
- Accessing Abundance Roundtable Session
- Presidential Session: Together in Solidarity: Confronting Ableism and Cultivating Collective Access

Local and Community Engagement Committee

- Minneapolis and St. Paul Syllabus and Land Acknowledgement
- Celebrate Minneapolis/St. Paul: Black, Indigenous, and People of Color Business Marketplace
- "Why Treaties Matter" Exhibit and Discussion and Reception
- Invited Session: The Paradox of Minnesota Nice: Progression and Regression in the State's Past and Present
- Presidential Session: Finding Reconciliation and Reclamation for Indigenous Peoples in Higher Education

Wellness Committee

- Mindfulness/Quiet/Spiritual Space
- Conference Wellness Reminder Posters
- Conference Daily Questions Interactive Whiteboard Activity
- 14th Annual ASHE Dash
- YogASHE

- Chat and Chill: Healthy and Loving Writing Spaces
- Invited Session: Closing the Care Loop: Creating Space for Faculty & Staff to Process Grief in Higher Education

Archival access to the 48th Annual Conference session schedule is available at: www.tinyurl.com/2023ASHE-ProgramBook

Presidential Sessions

- College Student Debt Relief: The Experts Weigh In
- Finding Reconciliation and Reclamation for Indigenous Peoples in Higher Education
- Putting the 'Afro' in Latinidad: Interactive Symposium on Past, Present, and Future of AfroLatine/a/o Scholarship
- Presidents Speak: Reflections on Higher Education Leadership Today and Tomorrow
- Beyond Affirmative Action: What's Next for Scholarly Practice, Research, and Policy?

- Together in Solidarity: Confronting Ableism and Cultivating Collective Access
- A Conversation with Tribal College and University Leaders sponsored by the American Indian College Fund
- Admissions and Equity in the Wake of Students For Fair Admissions vs Harvard and UNC
- Invoking the Black Parallax: An Ontological, Scientific, and Political Invitation
- Politics and Practices in Higher Education

Invited Sessions

- The Paradox of Minnesota Nice: Progression and Regression in the State's Past and Present
- Rest as Resistance: Navigating Productivity in Academia
- Review of Higher Education: The Purposes,
 Politics, and Practices of ASHE's Journal
- Closing the Care Loop: Creating Space for Faculty & Staff to Process Grief in Higher Education
- Engaging the Purposes, Politics, and Practices in Global Dimensions of Higher Education
- Ombuds in Higher Ed: Benefits for Institutions and Individuals
- ASHE 2023 Barbara Townsend Lecture: Climbing the Broken Ladder: Black Women in Executive Academic Leadership

- ASHE 2023 Bobby Wright Dissertation of the Year Presentation
- ASHE 2023 Outstanding Book Award Fireside Chat
- Holistic Change in Finite Times: Recommendations from the ASHE Strategic Workgroup on Climate Action and Justice
- Purpose, Politics, & Practice: Publish in Academic Journals and Scholarly Outlets
- "Scholar Tea": A Politic and a Practice
- The State of Higher Education Scholarship
- Undocumented Students in Higher Education/Student Affairs Graduate Programs: Implications for Research, Policy, and Practice



Annual Conference Quick Facts

1,394 Attendees

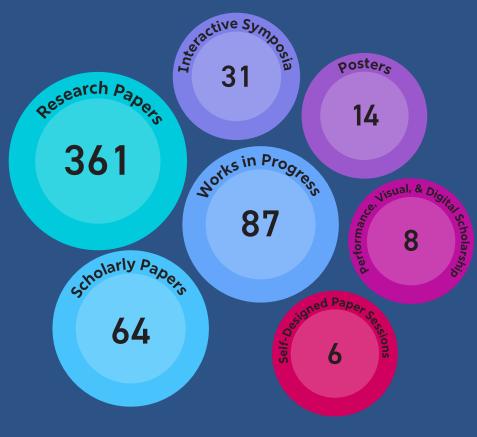
5 Pre-Conferences

485 Proposal Reviewers

113 Session Chairs

108 Session Discussants

58% Acceptance Rate for Conference Proposals of All Types



Thank You to Our 2023 Conference Sponsors

Platinum







BOSTON COLLEGE

Carolyn A. and Peter S. Lynch School of Education and Human Development





Gold

















Silver

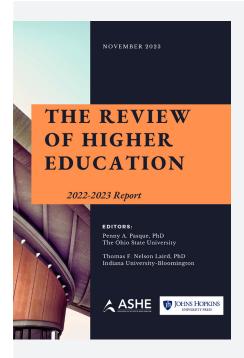
Bloomsbury Academic
Dedoose
Louise McBee Institute of Higher Education, University of Georgia
Higher, Adult, and Lifelong Education, Michigan State University
Marsal Family School of Education, University of Michigan

Basic

Center for Post Secondary Research, National Institute for Transformation & Equity, and NSSE
School of Education, Indiana State University
Minnesota Humanities Center
UNCF, Frederick D. Patterson Research Institute
Center for the Study of Higher Education, Penn State
Department of Educational Leadership: Leadership, Learning Design, and Inquiry, University of South Carolina
StataCorp

Program in Higher Education Leadership and Policy, The University of Texas at Austin College of Education, The University of Utah

The Review of Higher Education



ASHE's journal, *The Review of Higher Education*, continues to publish four issues per year under the leadership of editors Thomas Nelson-Laird and Penny Pasque, in conjuction with the Editorial Leadership Team and Editorial Board.



Penny A. Pasque, Editor The Ohio State University



Thomas F. Nelson Laird, Editor Indiana University Bloomington

You can learn more about their work from the RHE Annual Report available: ashe.ws/ashe_rhe.

Publications From *The Review of Higher Education*Spotlighted in John Hopkins University Press Podcast Series

The John Hopkins University Press (JHUP) Podcast hosted conversations with *RHE* authors, from four seperate issues published in Spring 2O21, Winter 2O21, Fall 2O22, and Winter 2O22. These podcast featured "Black Joy" by Antar Tichavakunda; "Ghost Stories" by Z Nicalazzo; "Higher Ed Bills in Congress" by Rebecca Natow; and "School Counselors and College Counseling During the COVID-19 Pandemic" by Heather T. Rowan-Kenyon, Stephanie Carroll, Tara P. Nicola, and Mandy Savitz-Romer.



2022-2023 RHE Editorial Team

Editors

Penny A. Pasque, The Ohio State University Thomas F. Nelson Laird, Indiana University Bloomington

Associate Editors

Angela Boatman, Boston College
Timothy Reese Cain, University of Georgia
Milagros Castillo-Montoya, University of Connecticut
Chrystal A. George Mwangi, George Mason University
Tania D. Mitchell, University of Minnesota
Federick Ngo, University of Las Vegas Nevada

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Monica Quezada Barrera, The Ohio State University Stephanie T. X. Nguyen, Indiana University Bloomington

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Vicki Baker, Albion College
Allison BrckaLorenz, Indiana University Bloomington
Nolan L. Cabrera, The University of Arizona
Brendan Cantwell, Michigan State University
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Deborah Faye Carter, Claremont Graduate University
Ashley Clayton, Louisiana State University
Regina Deil-Amen, The University of Arizona
Jennifer A. Delaney, University of Illinois Urbana
Champaign
Erin E. Doran, Iowa State University
Antonio Duran, Arizona State University

Michelle M. Espino, University of Maryland
Claudia García-Louis, University of Texas, San Antonio
Deryl Hatch-Tocaimaza, University of NebraskaLincoln

Chayla Haynes Davison, Texas A&M University Nicholas Hillman, University of Wisconsin-Madison Cindy Ann Kilgo, Indiana University-Bloomington Judy Marquez Kiyama, University of Arizona
Román Liera, Montclair State University
Angela Locks, California State University, Long Beach
Demetri L. Morgan, Loyola University Chicago
Rebecca Natow, Hofstra University
Z Nicolazzo, The University of Arizona
Elizabeth Niehaus, University of Nebraska-Lincoln
Robert T. Palmer, Howard University
Rosemary Perez, University of Michigan
OiYan Poon, Spencer Foundation
Kelly Rosinger, The Pennsylvania State University
Vanessa Sansone, The University of Texas at San
Antonio

Tricia Seifert, Montana State University
Barrett Taylor, University of North Texas
Annemarie Vaccaro, University of Rhode Island
Xueli Wang, University of Wisconsin-Madison
Stephanie Waterman, University of Toronto
Rachelle Winkle-Wagner, University of Wisconsin-Madison

Professional Development Highlights

2023 Mid-Career Faculty Workshop Wednesday, Jaunuary 18, 2023

This workshop is intended for mid-career faculty including associate professors and those faculty members who are full professors, but with 15 years plus remaining prior to retirement. The goal is to provide workshop attendees with tools and resources to navigate the mid-career stage including advancement to full and/or administrative pursuits. The mid-career stage highlights priority mentoring opportunities, and the need for new and innovative faculty development supports that contribute to outcomes at the institutional, departmental, and individual levels.

Thank you to the Event Chair!



Vicki L. Baker Albion College 19
Attended This Event

Thank you to the volunteer presenters:

Dawn K. Culpepper University of Maryland, College Park

Christopher Heasley Saint Joseph's University

Susana Hernandez California State University, Fresno

Rosie Perez University of Michigan Rich Reddick
The University of Texas at Austin

Nicole Stokes Saint Joseph's University

Aimee LaPointe Terosky Saint Joseph's University

2023 Academic Leaders Workshop Thursday, January 19, 2023

This workshop is intended for faculty who are considering moving into leadership positions at the program, department, college, or university level. The goal is to provide workshop attendees with tools and resources to successfully navigate leadership positions including program coordinators, center directors, department chairs, dean, and other administrative pursuits.

Thank you to the Event Chair!



Lisa Wolf-Wendel
The University of Kansas

20Attended This Event

Thank you to the volunteer presenters:

Susan Gardner Oregon State University

Richard Ginsberg
The University of Kansas

Christopher Morphew Johns Hopkins University

Jennifer NgThe University of Kansas

2023 CIHE Networking Roundtables

Thursday, March 6, 2023

The main goal of the CIHE Networking Roundtables is to facilitate new connections and potential relationships between faculty, staff, researchers, and students who are interested in international and comparative higher education. The Networking Roundtables value supportive, mutually beneficial, and authentic relationships where participants can build professional connections through a rewarding online experience. The Networking Roundtables are based on the commitment to offering a safe and supportive platform that will encourage and promote ongoing learning and growth, both personally and professionally, to all our participants.

Thank you to the Event Co-Chairs!



Hannah Hou Old Dominion University





Brandon Smith
Michigan State University

Thank you to the volunteer presenters:

Brendan Cantwell

Michigan State University

Katie Koo University of Georgia

Gerardo Blanco Boston College

Jeongeun Kim
The University of Texas-Arlington

Elizabeth Buckner University of Toronto

Charlie Mathies
Old Dominion University

Jenny Lee University of Arizona Roy Chan

University of Nebraska-Lincoln

Santiago Castiello-Gutiérrez Seton Hall University

Matthew A. Witenstein University of Dayton

Melissa Whatley School for International Training

Amy Metcalfe
The University of British Columbia

Chrystal George Mwangi George Mason University

Kayla Person University of Nebraska-Lincoln

2023 Graduate Student Policy Seminar Thursday, March 9, 2023

The Graduate Student Policy Seminar, presented by the ASHE Council for Public Policy in Higher Education (CPPHE), provides graduate students with opportunities to interact with researchers and policymakers who are knowledgeable about critical public policy issues related to higher education. The seminar also offers participants an opportunity to engage other advanced graduate students with similar interests and ambitions from universities across the nation.

Thank you to the Event Chair & Planning Committee!



Jason Lee (Chair)
American Institutes for Research

54Attended This Event

Meredith Billings, The University of Texas at Arlington

Linda DeAngelo, University of Pittsburgh **Robert Kelchen,** University of Tennessee - Knoxville

Sophia Laderman, State Higher Education Executive Officers Association

Rebecca Natow, Hofstra University
Paul Rubin, University of Utah
Rogelio Salazar, University of California Los Angeles

Gabby Smith, Old Dominion University **Sam Snideman**, Ball State University

Thank you to the volunteer presenters:

Elizabeth Bell

Florida State University

Gresham Collom

University of Tennesse - Knoxville

Ishara Casellas Connors

Texas A&M University

Eddy Conroy

New America

Sue Cui

Ascendium

Amanda DeLaRosa

Lumina Foundation

Madison Dell

Stanford University

Michelle Dimino

Third Way

Amberly Dziesinski

Univeristy of Wisconsin-Madison

Chibuzo Ezeigbo

The Joyce Foundation

Ernest Ezeugo

Lumina Foundation

Eric Felix

San Diego State University

Kristina Flores

Texas Association of Community

Colleges

Steven Gentile

Tennessee Higher Education

Commission

Emily Goldman

The Joyce Foundation

Devon Graves

California State University Stanislaus

Alberto Guzman-Alvarez

The University of Pittsburgh

Molly Hall-Martin

Western Interstate Commission for

Higher Education

Amal Kumar

Sacramento State University

Ana M. Martínez-Alemán

Boston College

Heather McCambly

University of Pittsburgh

Noe Ortega

Massachusetts Department of Higher

Education

Meghan Oster

Iowa College Aid

Preeya Pandya Mbekeani

Brown University

Mary Laphen Pope

Lumina Foundation

Elena Quiroz-Livanis

Massachusetts Department of Higher

Education

Charles Sanchez

Institute for Higher Education Policy

Rachel Worsham

Harvard University

Jeremy Wright-Kim

University of Michigan

2023 Early Career Faculty Workshop Tuesday, September 19, 2023

Now in its 17th year, the Council for the Advancement of Higher Education Programs (CAHEP) offers an Early Career Faculty Workshop to new and aspiring faculty members.

A diverse group of recently tenured faculty and senior scholars from around the country shared advice and expertise about how to craft and develop a research agenda, effectively teach and advise, earn tenure and promotion, and shape a successful and meaningful career.

Thank you to the Event Chair!



Ann M. Gansemer-Topf
Iowa State University

57 Attended This Event

Thank you to the volunteer presenters:

Beth E. Bukoski Virginia Commonwealth University

Christa Porter Kent State University

Leonard Taylor, Jr. Indiana University

Zoë Thornton

Community College Leadership Development Consortium

Christina W. Yao University of South Carolina

Tamara Bertrand Jones
Florida State University

Claudia García-Louis University of Texas San Antonio Vijay Kanagala Salem State University

Ken Schneck Baldwin Wallace University

Brian A. Burt University of Wisconsin-Madison

Mark D'Amico
University of North Carolina - Charlotte

Hyun Kyoung (Hyunny) Ro University of North Texas

Robin Zape-tah-hol-ah Minthorn University of Oklahoma

2023 International Scholars Workshop Thursday, October 5 & Friday, October 6, 2023

In the first four years of the workshop (2019-2022), a diverse group of the participants shared their insights and experiences of how they maintained a prescribed research agenda, navigated between and within various identities that could extend beyond their nationality, maintained their well-being, and dealt with complex and nowadays politically-charged immigration and visa policies, which could be a sole factor in determining the post-graduation career choices and academic career success in the United States (Peri et al., 2016; Zong & Datalova, 2018). Above all, as panelists and participants shared about their experiences, struggles, hopes, and fears, a space was opened up to hear one's struggle as part of a larger thread; we hope and aspire for creating and maintaining this space exactly for this generative thinking and healing—a collective success.

Thank you to the Event Chair and Co-Chairs!



Mary Ann Bodine Al-Sharif (Chair) University of Alabama at Birmingham





Shinji Katsumoto (Co-Chair)
University of Iowa



Nicholas R. Stroup (Co-Chair)
Ohio University



Katie Koo (Co-Chair) University of Georgia

Thank you to the volunteer presenters:

David Ware Ware Immigration

Sohyun An Kennesaw State University

JoAnn FongUniversity of Alabama at Birmingham

Laura Dean University of Georgia Jackie Eunjung Relyea North Carolina State University

Tang Heng Nanyang Technological University, Singapore

Milad Mohebali University of Nebraska-Lincoln

2023 CEP Mentor-Protégé Program

Friday, November 3, 2023

The CEP's Mentor-Protégé Program (MPP) is intended to provide members of racially/ethnically minoritized populations with mutually beneficial mentoring relationships. This year we are excited to share that the MPP will continue our new format of mentoring communities. To facilitate this process, groups of protégés were matched with mentors based upon primary scholarly and professional interests, elements of shared identity, and intended mentorship goals.

Thank you to the Event Chairs!



Chelsea T. Smith William and Mary



52

Protégés Participated in This Event

24

Mentors Participated in This Event

Thank you to the volunteer presenters:

Roberto Orozco

University of Minnesota-Twin Cities

David Martinez

University of South Carolina

Roshaunda Breeden

East Carolina University

Ashley Gray

ALG Consulting

Torrie Cropps

University of Texas at Dallas

Laila McCloud

Grand Valley State University

Ángel de Jesus Gonzalez

Fresno State University

Cameron Beatty

Florida State University

Travis "Tee" Smith

Auburn University

Sheena McFarland

Reed College

Leslie Ekpe

Texas A&M University-Commerce

Liliana Castrellon

San José State University

Michael Moses II

University of California, Riverside

Amy Wang

Lewis & Clark College

Leslie Gonzales

Michigan State University

Emmanuela Stanislaus

Dr. Emmanuela Consulting

Jarrel Johnson

University of Utah

Selyna Beverly

Eastern Michigan University

Jordan Harper

Morgan State University

Wilson Okello

The Pennsylvania State University

Luis Leyva

Vanderbilt University

Terah "TJ" Stewart

Iowa State University

Quortne "Q" Hutchings

Northern Illinois University

2023 Research Workshops

Wednesday, November 16 - Saturday, November 18, 2023

Held during the Annual Conference, the ASHE Research Workshops are intended as spaces for ASHE members to engage with and explore cutting-edge research methodologies and research management in ways that center critical methods and inquiry in research. Each workshop was led by leading scholars in the field. Originally designed for additional methods training for graduate students, the workshops have evolved to cater to a diverse range of participants including early-career scholars, mid-career scholars, and/or senior scholars. The 2O23 Research Workshops were presented thanks to sponsorship from Stata and the series included six indivudal workshops exploring different research methodologies and management.

Sponsored by:



59

Attended These Events

Thank you to the volunteer presenters:

Access to and Use of the Trajectories into Early Career Research Data Set: An 8-Year Longitudinal Mixed Methods Data Set of Biological Sciences Ph.D. Students

David Feldon Utah State University

Kaylee Litson University of Houston

Thoughtfully Engaging Critical
Discourse Analysis Throughout the
Research Process

Leonard Taylor, Jr. Indiana University

Kamia F. Slaughter Auburn University

Where is Your Head? Thinking through Theoretical & Conceptual Orientations of Critical Quantification

Derek A. Houston Southern Illinois University Edwardsville

Heather McCambly University of Pittsburgh

Shanyce L. Campbell University of Pittsburgh

Photovoice Everywhere, All at Once, For Everybody: Pasts, Presents, Futures, and the Multiverse

Roshaunda L. Breeden East Carolina University

Amanda O. Latz Ball State University

Robin Phelps-Ward Ball State University

Terah J. Stewart Iowa State University

Rangel Velez Zarate San Bernardino Valley College

A Gentle Introduction to Bayesian Analysis with Applications to QuantCrit

Benjamin Skinner University of Florida

Taylor M. Burtch Florida State University

Alberto Guzman-Alvarez

American Institutes for Research

Taking Care of Business: Developing Skills to Successfully Lead Your Research Team

Brian A. BurtUniversity of Wisconsin-Madison

Jennifer R. Keup Association of Public & Land Grant Universities

Kathleen J. Lehman University of California-Los Angeles

Lara Perez-Felkner Florida State University

Sarah L. Rodriguez Virginia Tech

Victor B. Sáenz University of Texas-Austin

Linda J. Sax University of California-Los Angeles

2023 ASHE & SSN Workshops

Multiple Dates

ASHE and the Scholars Strategy Network (scholars.org) partnered to present three individual professional development sessions geared toward building skills with writing and media engagement. The Graduate Student Policy Brief Writing was offered in tandem with registrants for the Graudate Student Policy Seminar offered on March 9.

Sponsored by:



Op-ed Writing & Pitching & Media Interviews & Building Relationships with Reporters Workshop Friday, February 17, 2023

Graduate Student Policy Brief Writing Workshop Thursday, March 30, 2023

Connecting & Building Relationships & Policy Brief Writing Workshop Thursday, June 15, 2023 32
Attended This Event

54Attended This Event

42
Attended This Event

Presidential Initiatives

ACPA-ASHE Presidential Symposium

The increasing polarization of the United States is being showcased by policymakers across the country through attacks on diversity, equity, and inclusion in both practice and scholarship. While these attacks have real implications for our work in higher education, they also have real implications for our own humanity and that of our peers and students, both current and future.

The 2O23 ACPA-ASHE Presidential Symposium provided attendees with the opportunity to learn from practitioners and scholars about the short-term and long-term implications of the current political climate, examples of professional and personal resilience, and discussions about the potential paths forward. More than 5OO ACPA and ASHE members attended this event!



Panelists:

Heather D. Shea, ACPA 2023-2024 President Michigan State University Ana M. Martínez-Alemán, ASHE 2023 President, Boston College Nolan Cabrera, University of Arizona Brighid Dwyer, University of Pennsylvania Corey Seemiller, Wright State University
Paulette Granberry Russell, National Association of
Diversity Officers in Higher Education
Brian Bridges, Secretary of Higher Education for the
state of New Jersey
Liz LaPolt Clark, NACUBO

ASHE Presidential Podcast

Exploring the dynamic interplay between political forces and higher education was a central theme of the 2O23 ASHE Annual Conference "Higher Ed Research: Purposes, Policies, and Practices." Extending seamlessly into our insightful podcast series, this season's engaging conversations, led by co-hosts Drs. Felecia Commodore and Royel Johnson, delved into the forces currently shaping the landscape of higher education. Guests, comprising scholars and higher education leaders, provided diverse perspectives on the pressing question of how these political and social forces impact the purposes and practices of higher education. Special thanks goes out to this season's sponsor, the USC Rossier School of Education.

Access the podcast on both Spotify and Apple Music, along with their transcripts at: www.ashe.ws/podcast2023



HOSTED BY FELECIA COMMODORE & ROYEL M. JOHNSON





Dr. Felecia Commodore
Associate Professor, Educational
Foundations and Leadership
Old Dominion University



Dr. Royel M. Johnson
Associate Professor, Rossier
School of Education
University of Southern California

Episodes

Episode 1: "A View from the Backyard"

Episode 2: Purposes: The Intended and Unexpected Outcomes of Higher Education

Episode 3: Politics: Governance and Governing Boards

Episode 4: Practice, Part 1: On-Going, New, and Emerging Impacts of Access

Episode 5: Practice, Part 1: On-Going, New, and Emerging Impacts of Access

Episode 6: Where Do We Go From Here?

Thank you to this season's guests:

Ana M. Martínez-Alemán

2023 President of ASHE; Professor and Associate

<u>Dean for Faculty and Academic Affairs</u>, Boston College

Bryan Brayboy (Lumbee)

Dean, School of Education and Social Policy, Northwestern University

Linda Eisenmann

Professor, Education and History; Wheaton College, Massachusetts

Demetri Morgan

Associate Professor, Loyola University Chicago

Rep. Harold Love

Legislator, Tennessee General Assembly

Liliana Garces

Professor, University of Texas at Austin

Kimberly Griffin

Dean of the College of Education, University of Maryland

Arthur Kellv

Program Specialist, Access College Foundation

Julie Posselt

Associate Dean of the Graduate School & Associate Professor, University of Southern California

Dominique Baker

Associate Professor Southern Methodist University

Tia Caldwell, MPP

Higher Education Policy Analyst New America Foundation

Candace Hall

Co-Director, Higher Education Student Affairs Program & Assistant Professor, Southern Illinois University Edwardsville

Robin Hughes

Dean, School of Education, Health and Human Behavior & Professor, Southern Illinois University Edwardsville

Strategic Workgroups

Climate Justice

Building upon the ASHE 2021 Presidential Webinar: Equity and Justice in Sustainability Education, the Strategic Workgroup on Climate Justice was charged with discussing and presenting to the ASHE Board of Directors a proposal which includes an overview of the climate crisis with specific connections to impacts on higher education and our work as researchers, the relational responsibilities of higher education researchers with regard to disproportionate climate impacts, what ASHE members and higher education researchers can do to address the crisis, as well as any steps ASHE may take as an Association to address the crisis. The Strategic Workgroup hosted the session "Holistic Change in Finite Times: Recommendations from the ASHE Strategic Workgroup on Climate Action and Justice" during the 2023 Annual Conference and the final report is expected in 2024.

Workgroup Co-Chairs:

Amy Metcalfe, The University of British Columbia Hugo García, Texas Tech University

Workgroup Members:

Sharon Stein, University of British Columbia Christina Torres, Columbia University Oren Pizmony-Levy, Columbia University Kayla Johnson, University of Kentucky Deryl Hatch-Tocaimaza, University of Nebraska-Lincoln

Entities

In October 2022, the Board of Directors approved the recommendations from the Strategic Workgroup on Entities to revitalize the association's involvement structure to expand beyond Councils. In 2023, the Strategic Workgroup on Entities began the process of updating Council bylaws and writing bylaws for new entities.

Workgroup Chair:

Jennifer Johnson, Temple University

Workgroup Members:

HyeJin Tina Yeo, CIHE Representative
Erin Doran, CAHEP Representative
Cameron Beatty, CEP Representative
Kayla Elliot, CPPHE Representative
Molly Harry, Athletics Representative
Jessica Pesce, Faculty Affairs Representative
Stephanie Waterman, Indigenous Scholars Collective Representative
Michelle Espino Lira, Latinx Scholars Collective Representative
Kayon Hall, Presidential Commission on Undocumented Individuals Representative
Luz Burgos Lopez, Graduate Student Committee Rep
Jason Guilbeau, ASHE Executive Director
Erin M. Satterwhite, ASHE Membership Coordinator

Global Dimensions

The Strategic Workgroup on Global Dimensions in Higher Education was charged to prepare a proposal for how ASHE can "Expand and advocate for global dimensions of higher education scholarship to respond more intentionally and broadly to globalization" as part of ASHE's Strategic Goal #2 "Be Responsible Community Members." The Strategic Workgroup worked through 2023 to understand ASHE's historical global engagement and develop a proposal for ASHE leadership that encompasses ways in which ASHE can better engage research outside of the U.S. and how ASHE engages research outside of the U.S. context in programming. The Strategic Workgroup hosted the session "Engaging the Purposes, Politics, and Practices in Global Dimensions of Higher Education" during the 2023 Annual Conference. The final report is expected in 2024.

Workgroup Chair:

Christina Yao, University of South Carolina

Workgroup Members:

Meseret Hailu, Arizona State University
Dante Salto, University of Wisconsin-Milwaukee
Tatiana Suspitsyna, Ohio State University
Katie Koo, University of Georgia
Radomir Mitic, University of North Dakota
Elizabeth Coder, University of Illinois UrbanaChampaign
Thomas Nelson Laird, Indiana University
Susan Marine, Merrimack College

Higher Education Scholarship

As higher education scholars continue to seek legitimacy within the academy, whether it be recognition as an academic field or experts on the higher education enterprise, the ASHE Strategic Plan calls for us to take a more active role in responding to this. The Strategic Workgroup in the State of Higher Education Scholarship worked throughout 2023 to "Define the field of higher education scholarship for ourselves, our institutions, and future scholars" as part of ASHE's Strategic Goal 6 "Support faculty to develop future scholars." The Strategic Workgroup hosted the session "The State of Higher Education Scholarship" during the 2023 Annual Conference and the final report is expected in 2024.

History and Context Subgroup:

Jason P. Guilbeau (Lead), ASHE Rachel Fridensen, St. Cloud State University derria byrd, Marquette University

Current State of the Field Subgroup:

Ryan A. Miller (Lead), University of North Carolina at Charlotte

Cydney Caradonna, University of Utah Sydney Freeman, University of Idaho Laura Smithers, Old Dominion University Leonard Taylor, Auburn University

Applications and Future Directions Subgroup:

Natasha N. Croom (Lead), Clemson University
Julie Posselt, University of Southern California
Christa Porter, Kent State University
Wilson Okello, Pennsylvania State University
Sophia Laderman, SHEEO
Penny Pasque, The Ohio State University
Charlie A. Scott, University of Denver
Robin Phelps-Ward, Ball State University

Organizational Structure

The ASHE Strategic Workgroup on Organizational Structure was charged with reviewing ASHE's "...organizational governance structures to enhance efficiency and equity" as part of ASHE's Strategic Goal #3 "Build Organizational Capacity." To do so, the group reviewed ASHE's bylaws including ASHE's list of committees; reviewed readings on best practices of associations; and asked committee leaders for their feedback. An initial proposal for a new board and committee structure was approved by the Board of Directors in October 2023.

Workgroup Co-Chairs:

Felecia Commodore, Old Dominion University Jason Guilbeau, ASHE

Workgroup Members:

Andrew Marx, Tufts University
Mariama Nagbe, University of Southern California
Raquel Rall, University of California, Riverside
Kristen A. Renn, Michigan State University
J.T. Snipes, Southern Illinois University,
Edwardsville

Land Tax

The ASHE Strategic Workgroup on Land Tax sought to understand how ASHE could engage in reciprocal community building and learning and be responsible visitors when entering various spaces and places as a community of scholars. Specifically, this group write a proposal for ASHE to implement, beginning in 2024, a contribution to a local Indigenous tribe in the location of the conference as well as to set an annual allocation to the conference's Local and Community Engagement Committee to support engagement efforts with local Indigenous nations and/or communities on behalf of ASHE, including connecting these communities to LCEC, Indigenizing ASHE members, and conference attendees.

Workgroup Chair:

Robin Zape-tah-hol-ah Minthorn, Kiowa/Apache/Nez Perce/Umatilla/Assiniboine, University of Oklahoma

Workgroup Members:

Angela Hoffman-Cooper, ASHE
Jason P. Guilbeau, ASHE
Chris Nelson, University of Denver
Theresa Ambo, University of California, San Diego
Noah Drezner, Teachers College, Columbia University
Rachel Wagner, Clemson University
Dave Nguyen, Ohio University
Jameson Lopez, University of Arizona
Jamaica DelMar, University of Arizona

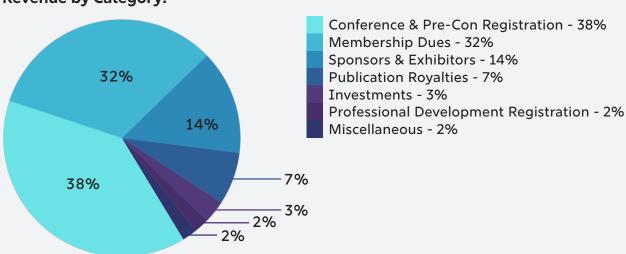
Financial Status of the Association

The financial status of ASHE remains strong. In 2023, the Board of Directors used reserve funds to support the hiring of two new staff members as well as additional investments in the association's infrastructure, including an audit of our information technology enterprise.

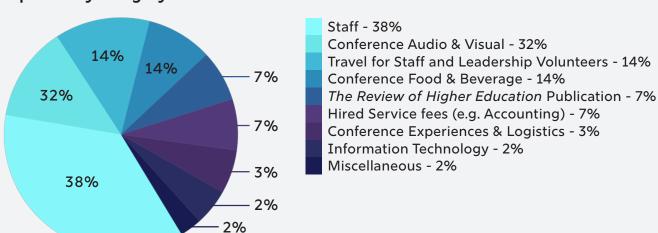
As of December 31, 2023, the association held approximately \$1.4 million in net assets with our short term savings reaching 98% of our six-month threshold and long term savings reaching 78% of our 12-month threshold. These savings are important for the long-term viability of the association, helping to protect us against any catastrophic event such as the COVID-19 Pandemic.

Revenue Exepenses

Revenue by Category:



Expenses by Category:



Access ASHE's financial information, including past tax returns, on GuideStar: www.guidestar.org/profile/52-1071242

ASHE Statement of Financial Position (Unaudited): As of December 31, 2023

	As of Dec. 31, 2023	As of Dec. 31, 2022
ASSETS		
Checking Accounts	13,603	-12,526
Pre-Paid Expenses	6,070	1,707
Short Term Savings	395,970	580,526
Long Term Savings Board Restricted Funds	626,831	615,592
	364,662	332,245
Donors Restricted Funds	19,566	30,579
TOTAL ASSETS	1,426,703	1,548,123
LIABILITIES		
Current Liabilities	9,289	66
Long-Term Liabilities	113,906	118,413
Total Liabilities	104,617	118,479
EQUITY		
Unrestricted Net Assets	1,410,077	1,448,528
Restricted Net Assets (Donor)	19,566	30,576
Net Income	-107,588	49,646
Total Equity	1,322,086	1,429,643
TOTAL LIABILITIES AND EQUITY	1,426,703	1,548,123

Saving Responsibly

To remain financially healthy, the ASHE Board of Directors has set a benchmark to have a savings fund of 18 months of operation expenses, or approximately \$1.4 million. This helps to ensure our financial health in the event of a world-altering event, such as the COVID-19 Pandemic, or to use as strategic investments.

The association's savings are placed with two socially responsible firms:

C-Note is a firm that provides investments in Community Development Financial Institutions (CDFIs). CDFIs are community-based banks that provide capital to underserved communities of color, women, and other BIPOC communities that are typically bypassed by commercial banks. Recipients of CDFI funds use them to start businesses in their local areas, thus providing entrepreneurial opportunities to start businesses in their areas and creating new jobs for underserved folks.

Learn more at: <u>www.mycnote.com</u>

Impax (formerly Pax World Management) specializes in socially responsible, fossil fuel-free investment in U.S. and non-U.S. stocks and bonds. Their investment philosophy focuses on companies that "are well positioned to benefit from the transition to a more sustainable economy." They also focus on organizations that rank highly on environmental, social, and governance (ESG) issues. In addition, in recent years the firm has begun to focus on firms that are owned or managed by women.

Learn more at: <u>www.impaxam.com</u>

2023 Committees

Thank you to the over 250 ASHE members who served the association through committees, workgroups, Councils, and the Review's editorial board in 2023. There are numerous opportunities to volunteer your time and service with ASHE.

To learn more about committees and how to volunteer with ASHE, please visit: www.ashe.ws/getinvolved

Advancement and **Fundraising Committee**

Noah Drezner (Chair) Sharon Holmes Ana M . Martinez-Aleman Joshua Patterson Katherine Wheatle

Awards Committee

Matthew Witenstein (Acting Chair) Raquel Rall (Chair) Beth Bukoski Sylvia Martinez Julie Park Eugene Parker **Emily VanZoest**

Bobby Wright Dissertation of

the Year Committee

Cheryl Ching (Chair) Jennifer Blaney Mary Bodine Ál-Sharif Roy Chan Krystle Cobian Tara Hudson Sarah Hurtado Heather McCambly Saralyn McKinnon-Crowley Steve Mobley Lydia Ross Matthew Smith Melissa Whatley Melvin Whitehead Jeremy Wright-Kim

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CAHEP Awards Committee

Ryan Miller (Chair) Vicki Baker Cydney Caradonna Ann Gansemer-Topf

CAHEP Executive Committee

Beth Bukoski (Chair) Vicki Baker Cydney Caradonna Amy Collinsworth Erin Doran Ann Gansemer-Topf Jodi Linley Rvan Miller Ericka Roland Lisa Wolf-Wendel Varaxy Yi

CAHEP Nominations

Committee

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CEP Awards Committee

Reginald Blockett (Chair) Susana Hernandez Quortne Hutchings Brian McGowan Kamia Slaughter

CEP Executive Committee

Nadrea Njoku (Chair) Cameron Beatty Lissa Ramirez- Stapleton Hannah Reyes

CEP Mentor-Protégé

Program

Sergio Gonzalez (Co-Chair) Chelsea Smith (Co-Chair)

CEP Nominations Committee

Vijay Kanagala (Chair) Charles Davis Nancy Acevedo

CIHE Awards Committee

Rosalind Raby (Chair) Christina Yao

CIHE Executive Committee

Christina Yao (Chair) Minahui Hou Katie Koo Antigoni Papadimitriou Rosalind Raby Brandon Smith Hvelin Yeo

CIHE International Scholars Workshop

Mary Ann Bodine Al-Sharif (Chair) Katie Koo Shinji Katsumoto Nicholas R. Stroup

CIHE Nominations

Committee

Antigoni Papadimitriou (Chair) Rosalind Raby Brandon Smith

CIHE Pre-Conference Committee

Jeongeun Kim (Co-Chair) Santiago Castiello

Conference Accessibility

Committee

Daniel Blake (Co-Chair) Julia Karpicz (Co-Chair) Emily Koren (Co-Chair) Kat Stephens-Peace (Co-Chair) Jess Bank Dana Kanhai Amanda Paniagua Cynthia Villarreal Sarah Young

Conference Attendee **Engagement Committee**

Judy Marquez Kiyama (Co-Laila McCloud (Co-Chair) Liliana Diaz Solodukhin Dana Michelle Harris Shana Oates Heather Shotton

Conference Committee

Leadership Team

Leslie Gonzales (Chair) Daniel Blake Gerardo Blanco Angela Boatman Amy Collinsworth Jamaica DelMar Julia Karpicz Emily Koren Jameson Lopez Judy Marquez Kiyama Laila McCloud Hironao Okahana Kat Stephens-Peace Liza Taliusan

Conference Evaluation

Committee

Amber Dumford (Chair) Kari Dockendorff Marjorie Dorime-Williams Bao Le

Conference Local and **Community Engagement**

Committee

Jamaica DelMar (Co-Chair) Jameson Lopez (Co-Chair) Brittany Anderson Brenda Anderson Roman Christiaens Tabatha Cruz Heather Haeger Stevie Lee Orkideh Mohajeri Travis Olson Tiffany Smith

Conference Wellness

Committee

Amy Collinsworth (Co-Chair) Liza Talusan (Co-Chair) Chinasa Elue Kristina Hall-Michel Ra'Shaun Nalls Sara Nino

CPPHE Executive Committee

Kavla Elliott (Chair) Kevin McClure Meredith Billings Raquel Muñiz Kelly Rosinger Vanessa Sansone Kelly Slay

CPPHE Nominations

Committee

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Ethics Committee

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Thomas Nelson Laird
Penny Pasque
Alvssa Rockenbach

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Jennifer Johnson (Chair)
Cameron Beatty
Luz Burgos-Lopez
Erin Doran
Kayla Elliott
Michelle Espino Lira
Jason Guilbeau
Kayon Hall
Molly Harry
Jessica Pesce
Stephanie Waterman
HyeJin Yeo

Strategic Workgroup: Climate Justice

Hugo Garcia (Co-Chair)
Amy Metcalfe (Co-Chair)
Deryl Hatch-Tocaimaza
Kayla Johnson
Oren Pizmony-Levy
Sharon Stein
Christina Torres

Strategic Workgroup: Global Dimensions

Christina Yao (Chair)
Elizabeth Coder
Meseret Hailu
Katie Koo
Susan Marine
Radomir Mitic
Thomas Nelson Laird
Dante Salto
Tatiana Suspitsyna

Strategic Workgroup: Higher Education Scholarship

Natasha Croom (Co-Chair) Jason Guilbeau (Co-Chair) Ryan Miller (Co-Chair) derria byrd Cydney Caradonna Sydney Freeman Jr. Rachel Friedensen Sophia Laderman Wilson Okello Penny Pasque Christa Porter Julie Posselt Charlie Scott Laura Smithers Leonard Taylor Daniel Tillapaugh

Strategic Workgroup: Land Tax

Robin Minthorn (Chair)
Theresa Ambo
Jamaica DelMar
Noah Drezner
Jameson Lopez
Christina Nelson
Chris Nelson
David Nguyen
Rachel Wagner

Strategic Workgroup: Organizational Structure

Felecia Commodore (Co-Chair) Jason Guilbeau (Co-Chair) Andrew Marx Mariama Nagbe Raquel Rall Kristen Renn Jeremy Snipes

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Rachelle Winkle-Wagner

