Transform PHL

ACEC/PA Eastern Region Meeting

October 19, 2026

Api Appulingam, P.E., A.A.E.
Chief Development Officer

City of Philadelphia,
Department of Aviation

phlone
Philadelphia International Airport
Northeast Philadelphia Airport

About the Department of Aviation



City of Philadelphia

The Department of Aviation

A self-sustaining enterprise, operating 2 airports



phl Philadelphia International Airport



pne Northeast Philadelphia Airport

phl pne

By the numbers

PHL KEY STATS

30M Passengers

150+ Shops & Restaurants

139 Nonstop Destinations

39 International Destinations

ECONOMIC IMPACT OF PHL & PNE*

$6.1B
Earnings

102K
Jobs Supported

$18.7B
Economic Impact

EMPLOYMENT AT PHL & PNE

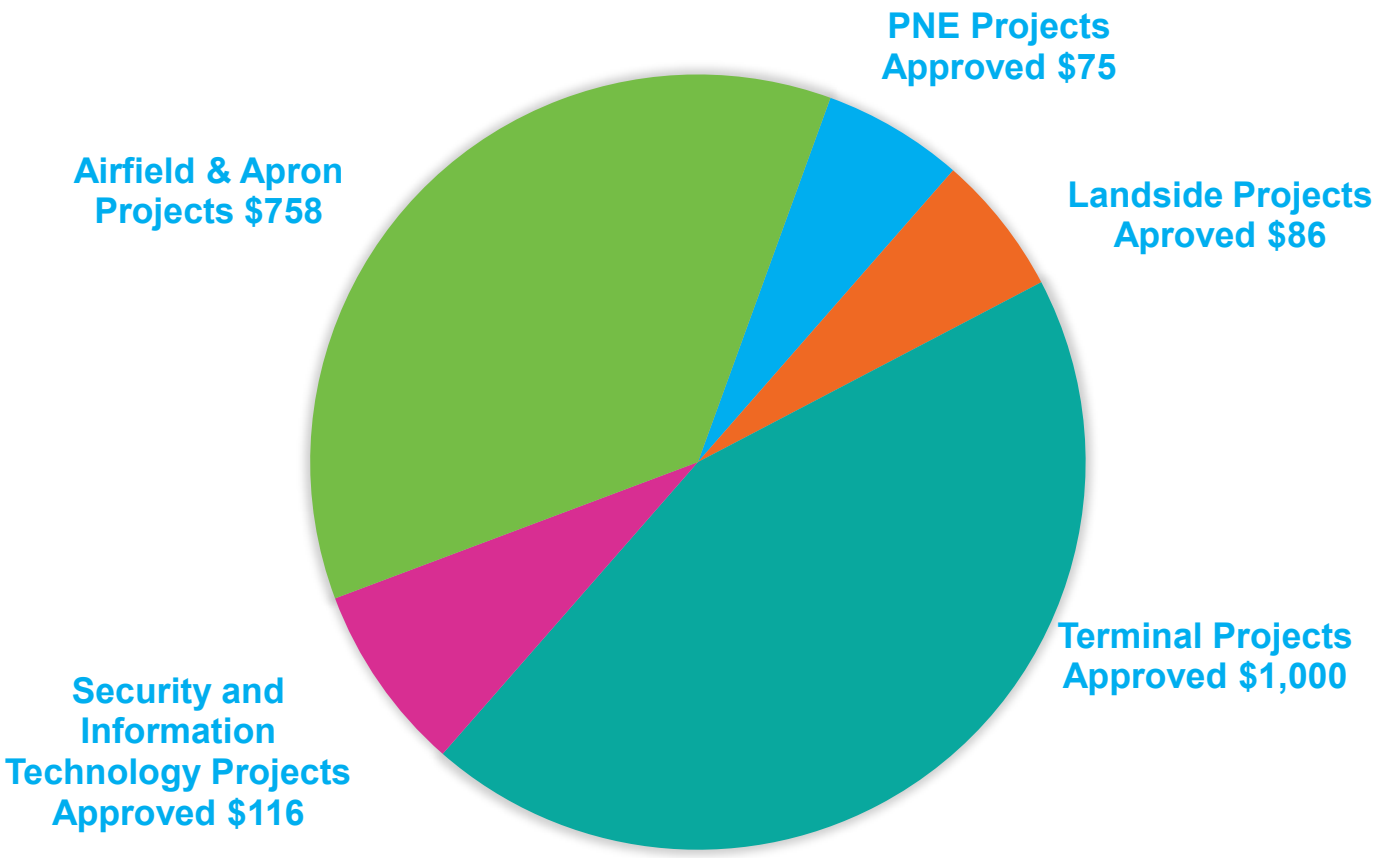
880
DOA Employees

17K
Badged Employees across stakeholders

*Information based on 2023 Economic Impact Study

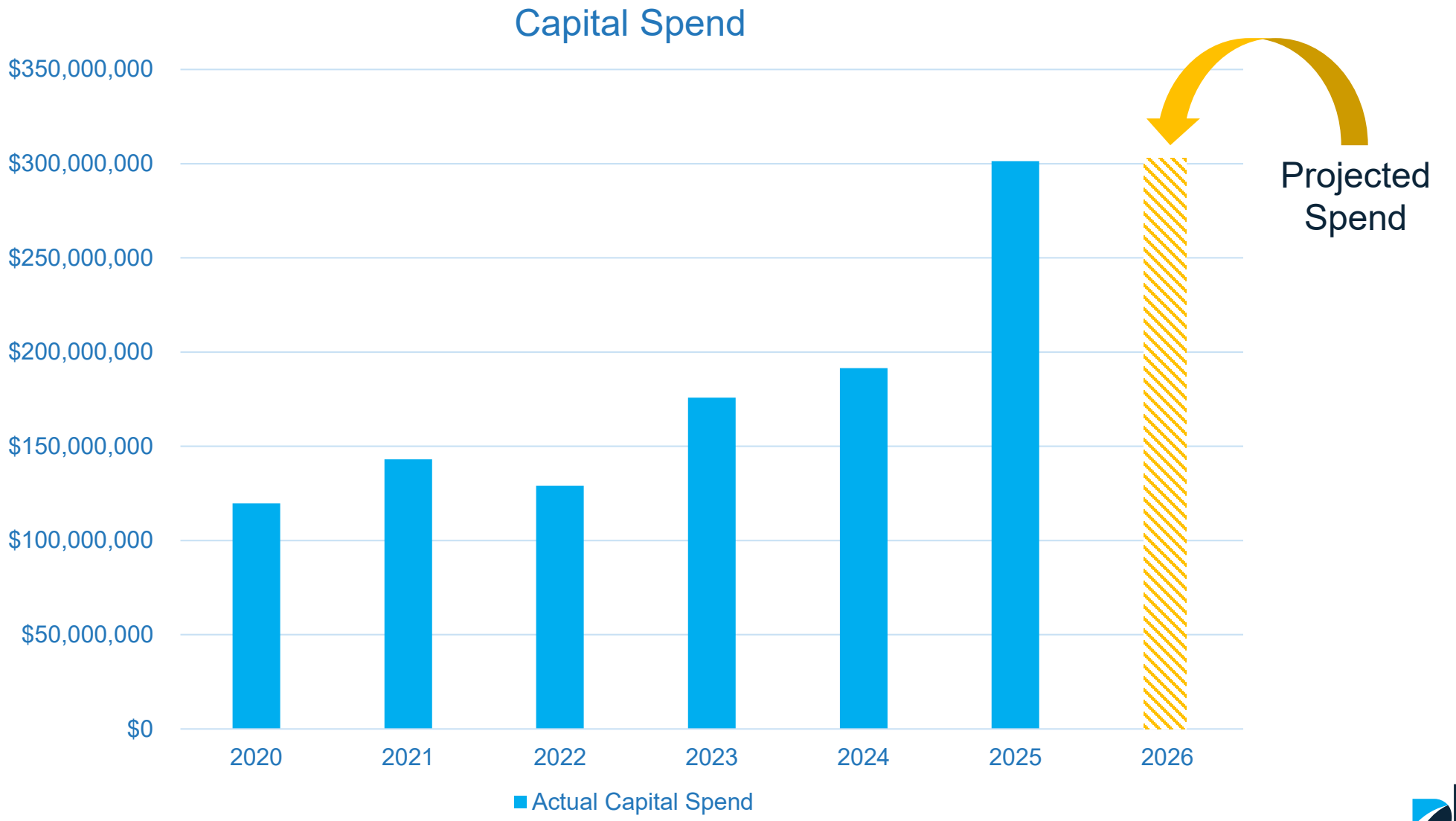


Capital Development Program

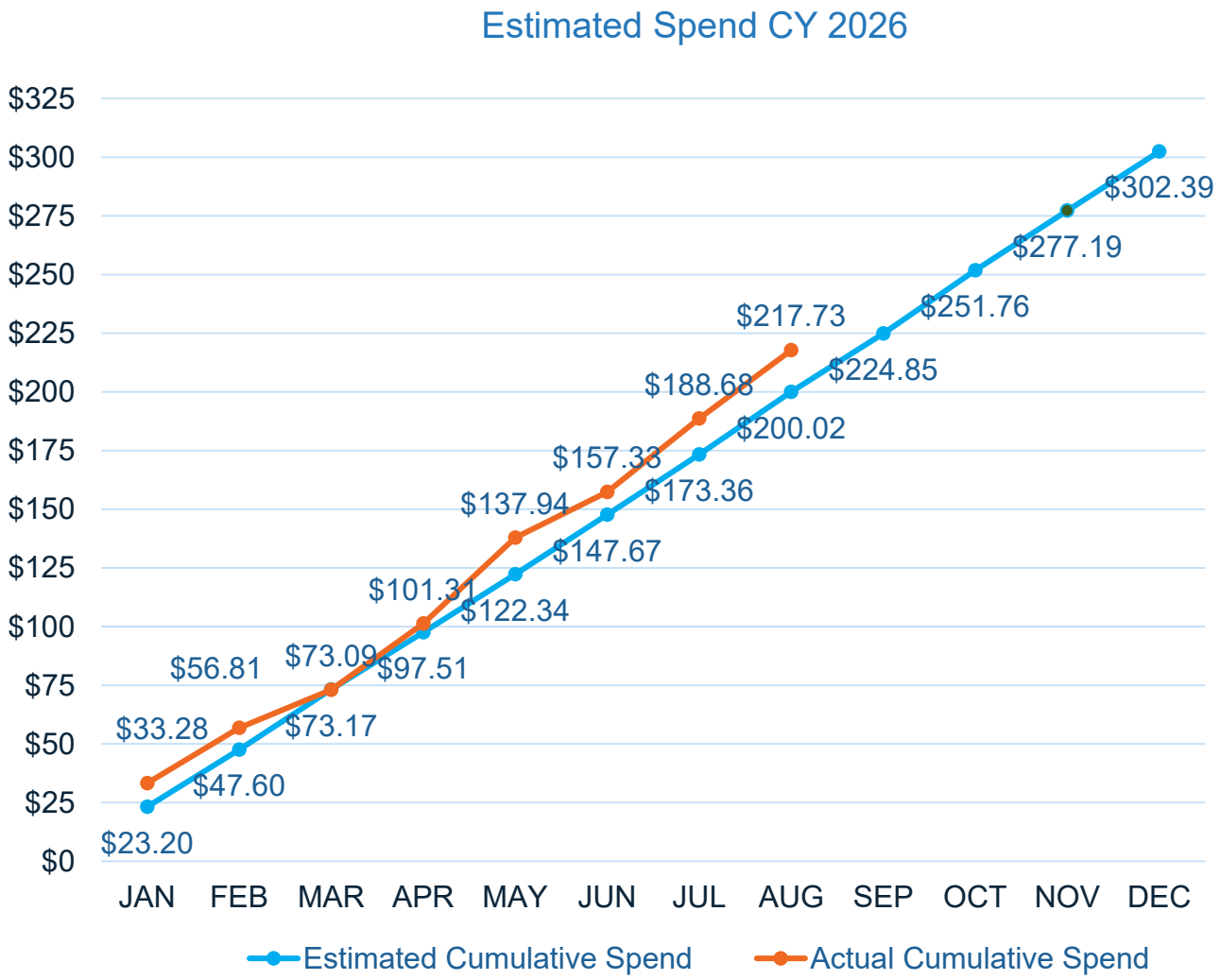


The CDP includes approximately $2 billion of projects approved by the Signatory Airlines.

Capital Development Program



Capital Development Program

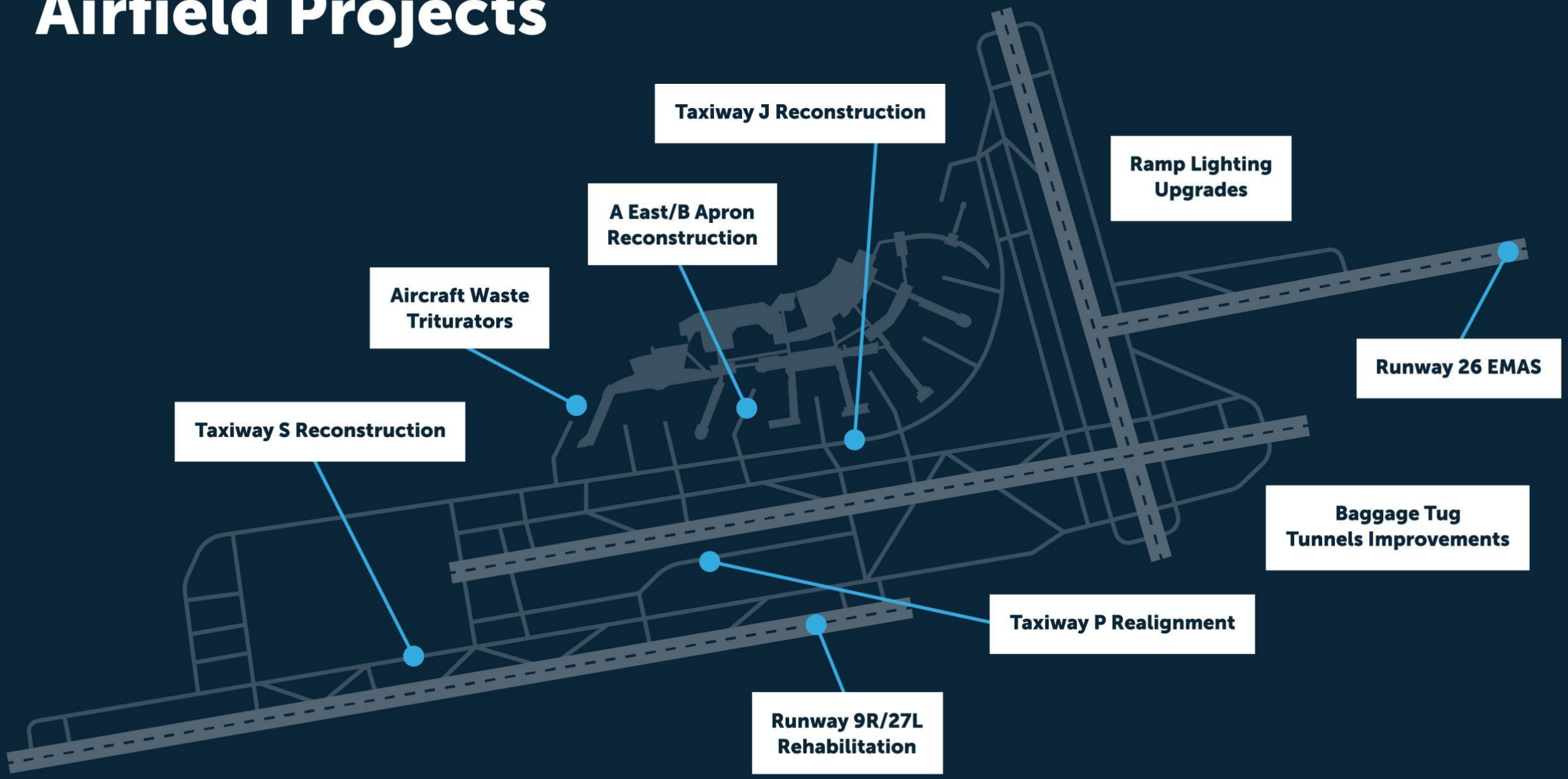


100+ Projects

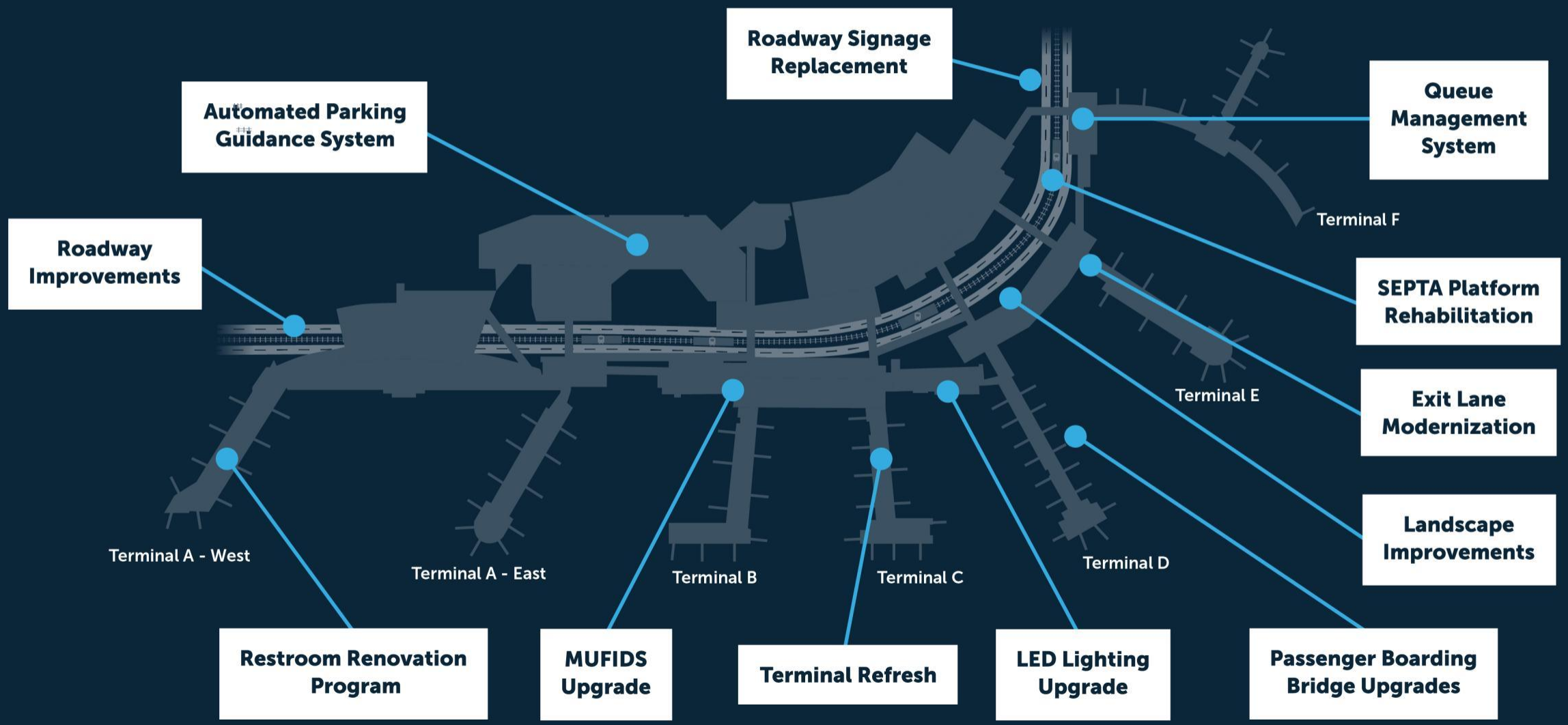
$250M+ Grants

phlpne

Airfield Projects



Terminal & Landside Projects




Thank you for choosing Philadelphia International Airport!
phl
Philadelphia International Airport



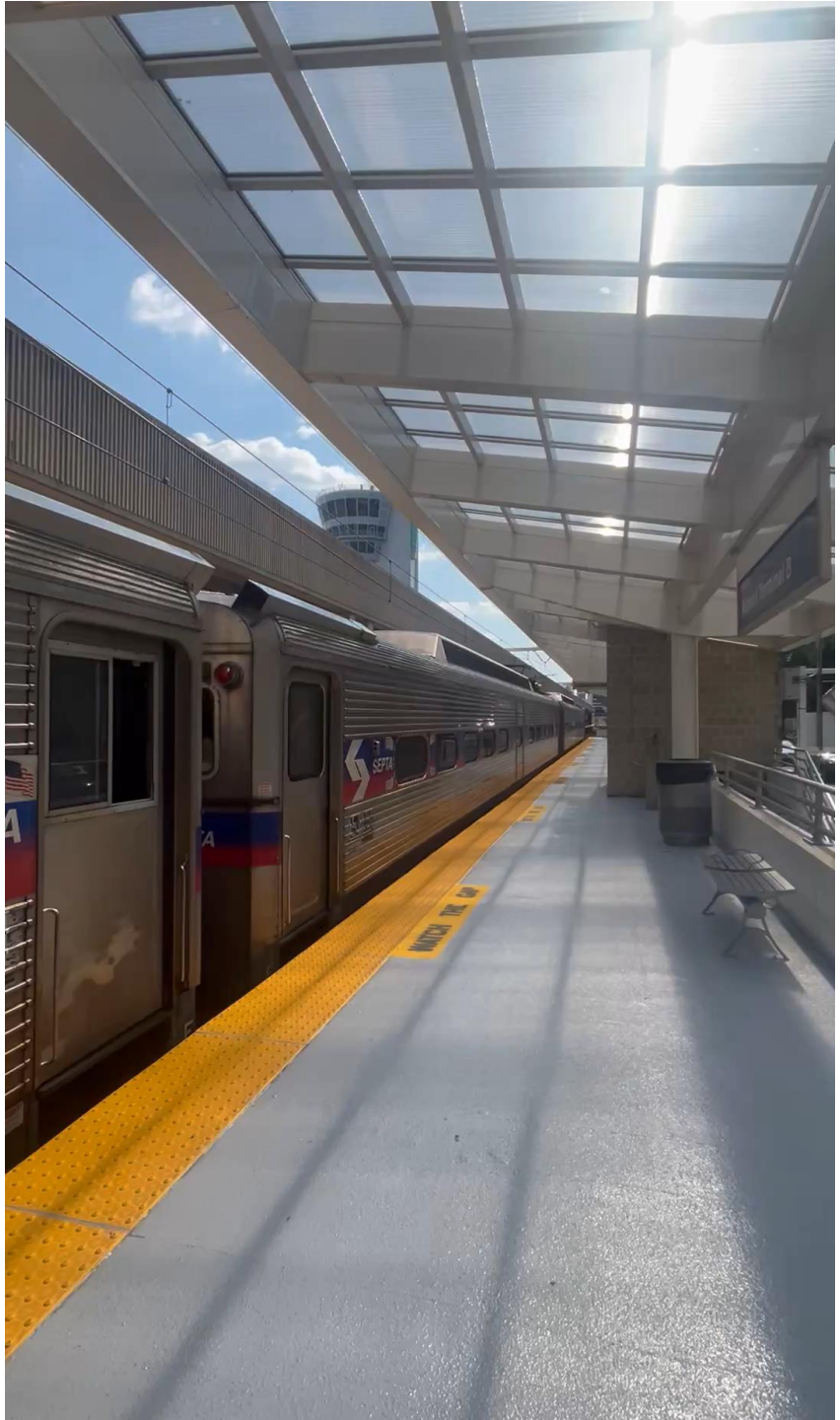

WELCOME TO
PHILADELPHIA
Baggage Claim D
Ground Transportation
No Re-entry After This Point


Baggage Claim
Parking A West B C D E F East
Economy Parking
Rental Car Return
Hotel




EXIT
Terminals D & E Security Wait Times
TSA General
3-8
MINUTES
TSA Pre✓
2-7
MINUTES


A12




Terminal B/C
American
Gates B1-B16
Gates C17-C31
TSA Pre✓


E11


BAGGAGE


MEN


RESTROOM
RESTROOM






ANTI-BACTERIAL SCREEN
How would you rate the restroom?
avius.



airport carbon accreditation

airport carbon accredited
OPTIMISATION

PNE

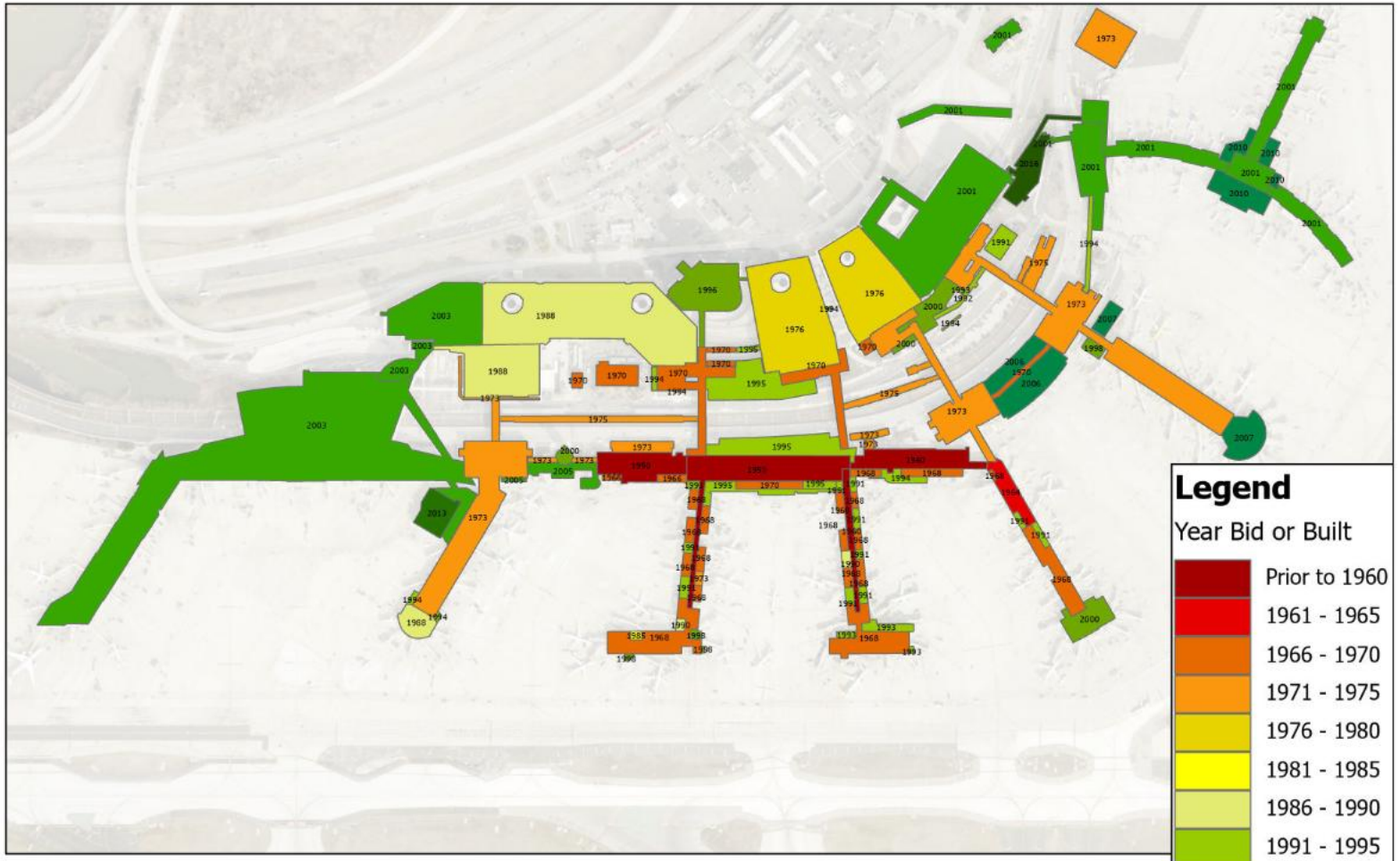
airport carbon accredited
TRANSFORMATION

PHL

Airport Carbon Accreditation **is the only institutionally-endorsed, global carbon management certification program for airports.**


airport
carbon
accreditation
airport
carbon
accredited
LEVEL 4
airport
carbon
accredited
LEVEL 3

Age of Facilities

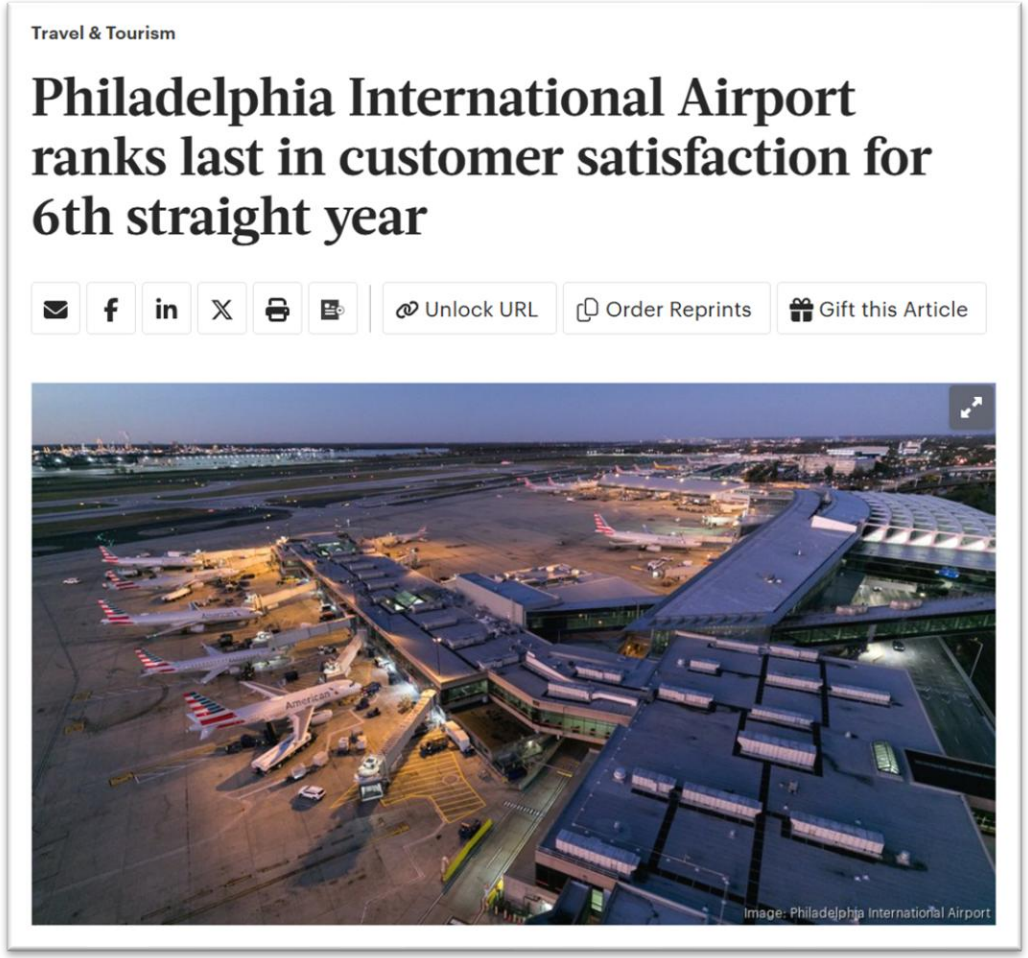


- Core infrastructure dates back to the 1950s
- Asset age reflects decades of phased expansion
- Understanding age & condition is essential to capital investments
- Transition to asset intelligence

phl one

Why Asset Management, Why Now

- Aging infrastructure with uneven condition data maturity
- Increasing regulatory and safety expectations
- Demand growth across passenger + cargo operations
- Rising cost of construction and deferred maintenance risk
- Need for capital prioritization transparency



Travel & Tourism

Philadelphia International Airport ranks last in customer satisfaction for 6th straight year

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Image: Philadelphia International Airport

What We Mean by Asset Management at PHL

- Help shape the future
  - Develop asset management standards
  - Improve asset data quality and governance
  - Enhance business processes
  - Support technology implementation
  - Build sustainable practices
  - Enable informed decision-making
- Our ideal partner
  - Collaborative
  - Innovative
  - Strategic thinkers
  - Technically experienced
  - Transparent communicators
  - Focused on long-term success
  - Committed to knowledge transfer


City of Philadelphia

Cherelle Parker, Mayor

Tracy Borda, Interim Chief Executive Officer, Department of Aviation

REQUEST FOR PROPOSALS FOR

Enterprise Asset Management Consulting Services

WORK SUMMARY:

The City of Philadelphia, Department of Aviation seeks qualified Applicants to provide

RFP Release in Q4 2026

OFFICIAL RFP CONTACT:

Shannon Clark

Shannon.clark@phl.org

SUBMISSION REQUIREMENTS:

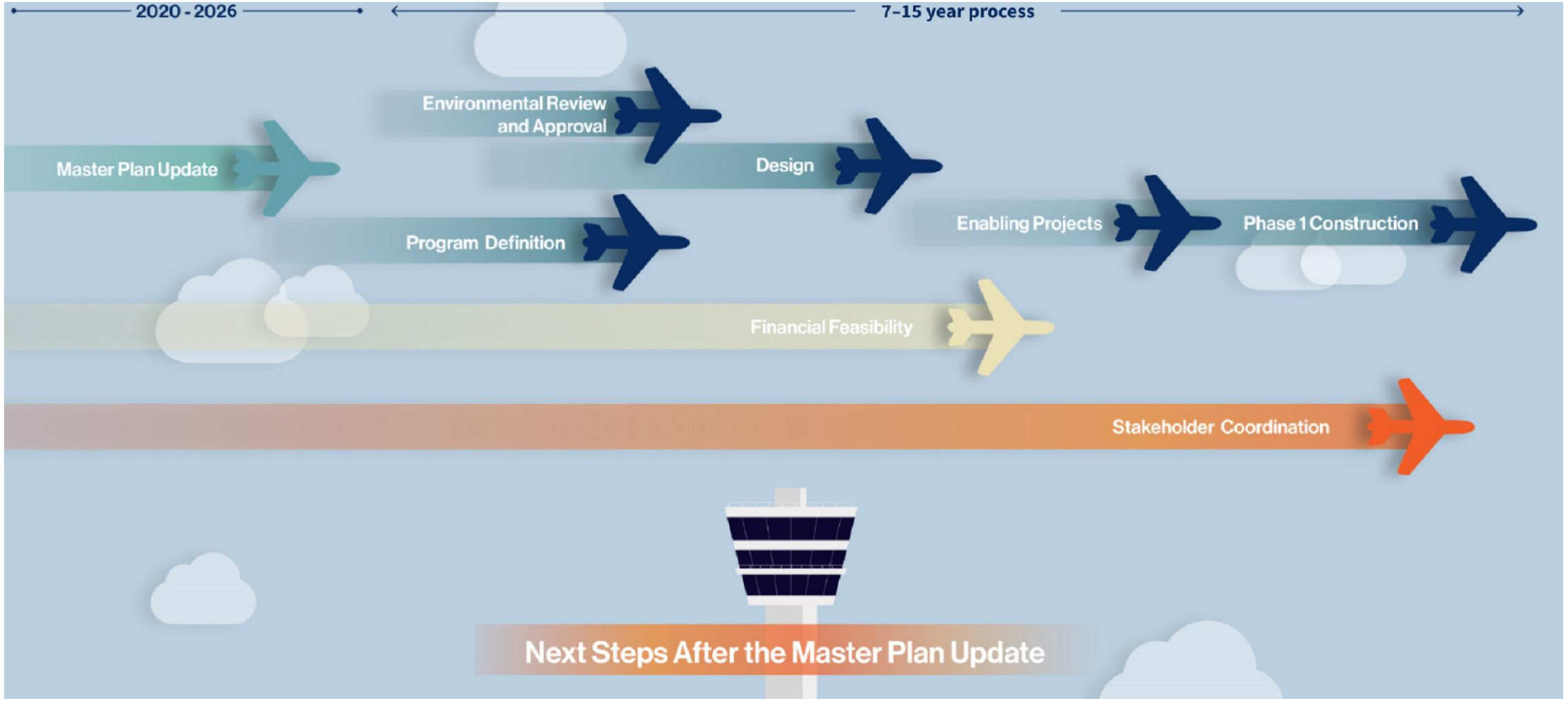
All proposals must be submitted electronically to the correct contract opportunity established for this RFP (identified by opportunity number) through **eContract Philly** at https://phlawx.phila.gov/econtract/

PHL's Initial Terminal Development Plan



19

Terminal Development Plan Timeline




N746UW
746

Thank You!

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